









### **REGIONAL GROWTH OUTCOMES**

In Employment in the New Zealand Food & Beverage Industry

FINAL REPORT

August 2019

V1.01r

### DISCLAIMER

#### **GENERAL**

The terms of this disclaimer (hereinafter referred to as 'Disclaimer') apply to this document, entitled 'Regional Growth Outcomes in Employment in the New Zealand Food & Beverage Industry' (the Coriolis Report) and any later versions of this document. Please read this Disclaimer carefully. By accessing this document you agree to be bound by this Disclaimer.

#### **USE OF THIS DOCUMENT**

This document was prepared by Coriolis Ltd. (Coriolis) for our client and is based on information from a wide range of public sources deemed to be reliable and interviews with industry participants. Analyses and projections represent Coriolis's judament, based on the data sources cited and are subject to the validity of the assumptions noted in this document. For purposes of the analysis in this document, Coriolis has relied upon and considered accurate and complete, and at the time of initial issuance of this document is not aware of any error in, data obtained from the sources cited but has not independently verified the completeness or accuracy of the data. All estimates and projections contained in this document are based on data obtained from the sources cited and involve elements of subjective judgment and analysis.

#### **EXCLUSION OF LIABILITY**

Neither Coriolis nor any of its agents or subcontractors shall be liable for any direct, indirect, special, incidental, consequential, punitive, or exemplary damages, including lost profits arising in any way from, including but not limited to, (i) the information provided in this document, and (ii) claims of third parties in connection with the use of this document. Projected market information, analyses

and conclusions contained herein are based (unless sourced otherwise) on the information described above and on Coriolis' judgment, and should not be construed as definitive forecasts or guarantees of future performance or results. Neither Coriolis nor its officers, directors, shareholders, employees or agents accept any responsibility or liability with respect to this document.

Coriolis wishes to draw your attention to the following limitations of the Coriolis Report including any accompanying presentation, appendices and commentary (the Coriolis Commentary):

 a. Coriolis has not been asked to independently verify or audit the information or material provided to it by, or on behalf of the Client, or any of the parties involved in the project;

b. the information contained in the Coriolis Report and any Coriolis Commentary has been compiled from information and material supplied by third party sources and publicly available information which may (in part) be inaccurate or incomplete;

c. Coriolis makes no representation, warranty or guarantee, whether express or implied, as to the quality, accuracy, reliability, currency or completeness of the information provided in the Coriolis Report and any Coriolis Commentary, or that reasonable care has been taken in compiling or preparing them;

d. the analysis contained in the Coriolis Report and any Coriolis Commentary are subject to the key assumptions, further qualifications and limitations included in the Coriolis Report and Coriolis Commentary, and are subject to significant uncertainties and contingencies, some of which, if not

all, are outside the control of Coriolis; and

e. any Coriolis Commentary accompanying the Coriolis Report is an integral part of interpreting the Coriolis Report. Consideration of the Coriolis Report will be incomplete if it is reviewed in the absence of the Coriolis Commentary and Coriolis conclusions may be misinterpreted if the Coriolis Report is reviewed in absence of the Coriolis Commentary.

Coriolis is not responsible or liable in any way for any loss or damage incurred by any person or entity relying on the information in, and the Recipient unconditionally and irrevocably releases Coriolis from

liability for loss or damage of any kind whatsoever arising from, the Coriolis Report or Coriolis Commentary including without limitation judgments, opinions, hypothesis, views, forecasts or any other outputs therein and any interpretation, opinion or conclusion that the Recipient may form as a result of examining the Coriolis Report or Coriolis Commentary.

The Coriolis Report and any Coriolis Commentary may not be relied upon by the Recipient, and any use of, or reliance on that material is entirely at their own risk. Coriolis shall have no liability for any loss or damage arising out of any such use.

#### LIMITATIONS

This work is based on secondary market research, analysis of information available (e.g. Statistics NZ), and a range of interviews with industry participants and industry experts. Coriolis have not independently verified this information and make no representation or warranty, express or implied, that such information is accurate or complete. In

many cases regional data is incomplete or not available and therefore research includes significant modelling and estimates.

If at any point you are unclear where a number came from or how a conclusion was derived, please contact the authors directly. We are always happy to discuss our work with interested parties.

#### COPYRIGHT

All photos used in this discussion document were either sourced by Coriolis from The New Zealand Story, a range of stock photography providers as documented or are low resolution, complete product/brand for illustrative purposes used under fair dealing/fair use for both 'research and study' and 'review and criticism'. Our usage of them complies with New Zealand law or their various license agreements.



Other than where we use or cite the work of others, this work is licensed under the Creative Commons Attribution 3.0 New Zealand licence. In essence, you are free to copy, distribute and adapt the work, as long as you attribute the work and abide by the other licence terms.

To view a copy of this licence, visit http://creativecommons.org/licenses/by/3.0/nz/.

### **EXECUTIVE SUMMARY**

#### **FOOD IS IMPORTANT**

New Zealand is a temperate climate country the size of Italy, Japan or the United Kingdom, but with the population of Singapore. The country has an abundance of natural resources spread across a small population. Much of New Zealand's success to date in food has come from this simple fact.

From the 19th Century to today, the food and beverage industry has played an outsized role in the economy, the importance of which is difficult to overstate.

Food production uses almost half of New Zealand's land and much of the surrounding ocean. Food manufacturing accounts for 32% of New Zealand's total manufacturing GDP. At \$34b, food is the country's major export industry generating two thirds (65%) of merchandise exports and close to half (46%) of total exports (both goods and services).

The core production (farms and orchards) and manufacturing parts of the food industry directly support 219,000 jobs. When the wider food chain is taken into account – which includes food service, food wholesaling and food retailing – the industry employs close to half a million people, or one in five workers. These jobs are not concentrated in Auckland; they are spread all across the country. In regions outside Wellington and Auckland, this chain directly employs 20–40% of the working population, making it the core economic base for both small rural communities and the larger regional cities.

#### **CHANGE IS OCCURRING**

The New Zealand food production system has evolved over many years to be a highly efficient producer of a few major commodities, with growth based on increasing volumes, and relentless productivity improvements.

Farming is a dynamic industry undergoing a fundamental long-term shift to fewer, larger production units. Over the last two decades, New Zealand has seen a more than 30% fall in farm unit numbers. This shift to fewer units is playing out across all regions and most sectors.

Total on-farm employment, including owner-operators, has seen a net loss of 12,300 jobs since 2000. On-farm jobs are down across most regions, other than Canterbury, Otago and the West Coast.

At the same time, over the last two decades, the number of food processing firms has increased by 50% and more than 13,500 jobs have been created. These jobs are not just on the factory floor, but in a wide variety of roles such as marketing, sales, branding, package design, and new product development. This growth is occurring across all regions and most sectors.

#### **DAIRY**

Dairy is the competitive backbone of the New Zealand F&B economy creating over 53,000 direct jobs. Dairy farms are (1) getting larger, with (2) more land is converting to dairy and (3) more milk is being produced per cow, leading to more milk overall as a result, but with fewer people overall on-farm. Processing unit numbers have more than doubling in the last 18 years (with particularly strong growth in Auckland and the Waikato). Employment in processing has grown significantly over the same period as a result of increased volumes – growing from 8,200 in 2000 to 13,000 in 2018.

#### **MEAT**

Meat is the largest overall employer in the New Zealand food industry, both on-farm and in processing. However, farm unit numbers are decreasing and meat production is flat to falling. There are currently 328 processing units nationally, a net increase of 28 units in 18 years. Unfortunately, industry drivers suggest it is unlikely that significant net new employment can be created.

#### **POULTRY**

Poultry meat currently employs 1,500 people on-farm and 3,600 people in processing. Farm units are increasing, and farm sizes are growing (more birds per farm) leading to growing meat production. While processing unit numbers are relatively stable, the sector is creating jobs across the four key poultry producing regions (Auckland, Waikato, Canterbury and Taranaki).

#### **SEAFOOD**

Seafood is consolidating around both larger boats and larger processing facilities at key port locations. This consolidation has been driven by a total landed volume that has been declining over the last 20 years, and has led to fewer overall jobs. Aquaculture currently produces about a fifth of total volume and it is the only sector with potential to create real growth. The South Island leads in share of total seafood production (72%) and employment.

#### FRUIT AND VEGETABLES

The fruit and vegetable sector employs 28,100 people on-farm and 9,100 people in processing and wholesaling. However, overall on-farm metrics, both units and jobs, are in decline. On the other hand, fruit and vegetable processing is growing. Employment and unit growth in processing is generally positive.

#### **ARABLE CROPS, SEEDS AND GRAINS**

The Arable crop/grain-based sector employs 6,200 people on-farm and 6,600 people in processing. Canterbury has almost 50% of all crop area and the largest number of units overall. Arable crop area is growing, but much of this growth is being driven by feed for the dairy sector. Growth is occurring across the country. The sector is seeing both (1) more farms and (2) larger farms over a larger area. Employment is increasing across the country with a few exceptions.

Grain-based foods processing, the other main user of arable crops, has a stable number of processing units. However, employment growth is occurring.

#### **PROCESSED FOODS**

Processed Foods is a large and diverse sector that primarily combines different ingredients (e.g. meat and vegetables) into finished consumer-ready products.

There are currently 12,000 Processed Foods processing jobs in New Zealand, almost the same number as are employed in dairy processing (despite the latter getting the lion's share of attention). The sector is spread across almost 1,000 processing units and activities are located across the country. However, a third of all operations are clustered in Auckland. Growth metrics are strong. The number of processing units is increasing annually at 4% (CAGR). This growth of new processing operations is driving down average employment per unit but growing total employment. Employment growth varies by region; Northland and Hawke's Bay are achieving double digit annual growth rates.

#### WINE

The wine industry supports 8,800 direct jobs, 4,800 in grape growing and 3,900 in wine production. Wine is showing strong overall growth on-farm and in processing; however, consolidation and scale in the industry is resulting in a decline in overall jobs/litre of wine produced. The number of wineries in New Zealand has stabilised over the last 8 years (438 in 2018) coming off strong growth through the 1990's and 2000's. Winery growth is occurring in Otago and in Wellington, particularly in the Wairarapa. Due to production growth, New Zealand wineries are creating jobs and these jobs are spread across the key wine regions.

#### OTHER BEVERAGES

Given many beverages contain water as the main ingredient, most beverage categories are not constrained by ingredient supply. New Zealand has substantial water, growing hop production, growing whey production, growing sugar refining supply and significant fruit volumes. Overall, the number of nonwine beverage manufacturing operations is growing, with the 373 units spread across the country. The industry employs 3,700 people, 60% in Auckland. Beverage employment growth varies by region with Auckland, Waikato, Hawke's Bay, Wellington and Otago all doing well.

### This project has five clear objectives

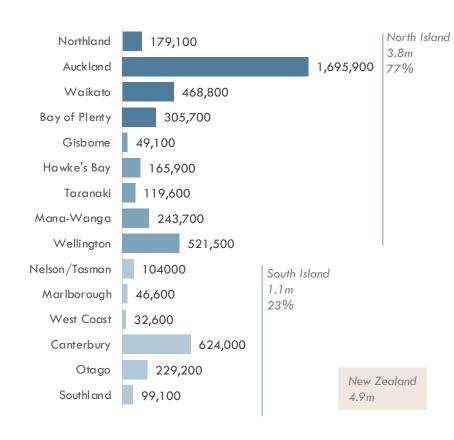
- 1. Move beyond typical 'aspirational, narrative-based' approach to regional strategic thinking in regards to food & beverage growth
- 2. Provide fact based/data driven foundation analysis to the regions of New Zealand
- 3. Benchmark relative performance between regions to identify gaps
- 4. Provide clear inputs into regional strategy formation initiatives rather that proposing a strategy for every region of the country
- 5. Do not duplicate previous research (trade data etc.) but add to existing findings

CORIOLIS

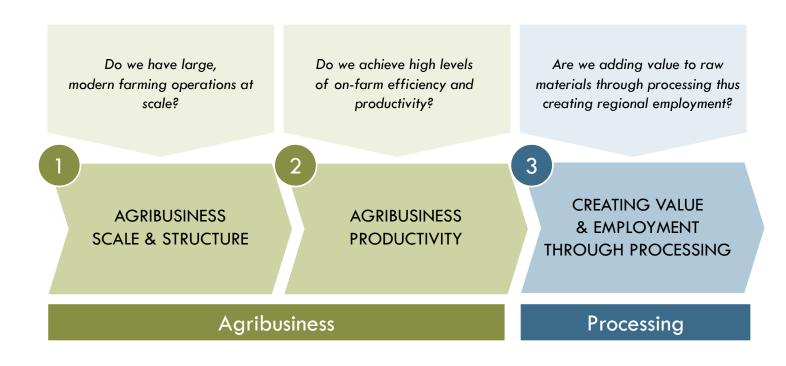
## Analysis is conducted at the level of the fifteen\* regions of New Zealand

### **NEW ZEALAND REGIONS** 2019 Northland Auckland Bay of Plenty Waikato Gisborne Taranaki Hawke's Bay Manawatu-Wanganui Nelson\* Wellington Tasman\* Marlborough West Coast Canterbury Otago Southland

### POPULATION BY REGION 2018



# For each sector, this analysis looks at three high-level drivers of regional food & beverage productivity and employment



### TABLE OF CONTENTS

page

10

1. Situation

page

72

7. Fruit & Vegetables

page

21

2. High Level
Outcome Summary

page

30

3. Dairy

page

40

4. Red Meat & Pork

page

53

5. Poultry

page

62

6. Seafood

page

82

8. Arable Crops & Grain Based Foods

page

96

9. Processed Foods& Other

10. Wine

page

page

118

5. OtherBeverages

page

127

Appendices Regions Snapshot Acronyms 1. SITUATION 2. Summary 3.

4. MEAT . Olitry 5. Seaeood 7. Produ . PARIF . POCESSE 10.

11.

## Why do we care about the New Zealand food & beverage industry?

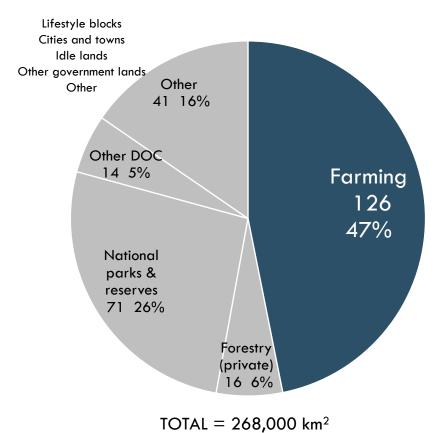


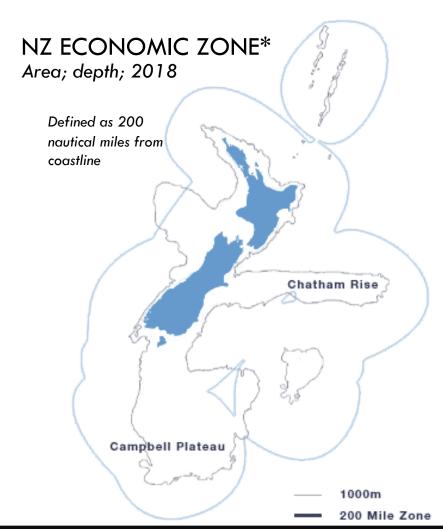
- Food production uses almost half of New Zealand's land and much of its oceans
- The wider food chain directly employs one in five working people in the country
- In regions outside of Wellington & Auckland, the wider food chain directly employs 20-40% of the working population
- Food & beverage directly accounts for a third of total New Zealand manufacturing output
- Food & beverage is the major New
   Zealand export industry, accounting for

- almost half of total goods and services exports
- The food & beverage industry achieves a large trade surplus, while most other sectors are underperforming or in deficit
- Food & beverage is growing exports strongly, where most other sectors are underperforming or going backwards
- New Zealand has the highest 'revealed comparative advantage' in food & beverage of any major exporter
- New Zealand's success in food & beverages is underpinned by fundamental long term drivers

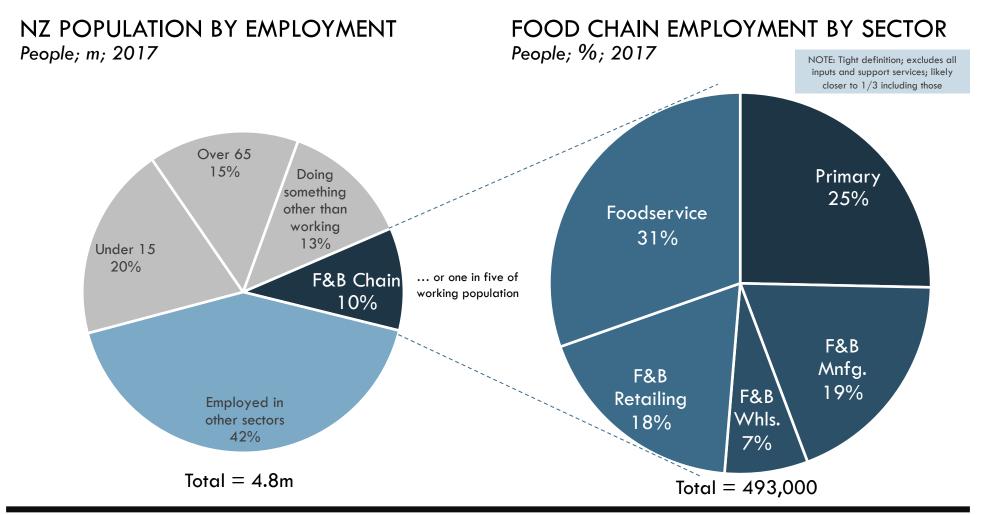
## Food production uses almost half of New Zealand's land and much of its oceans



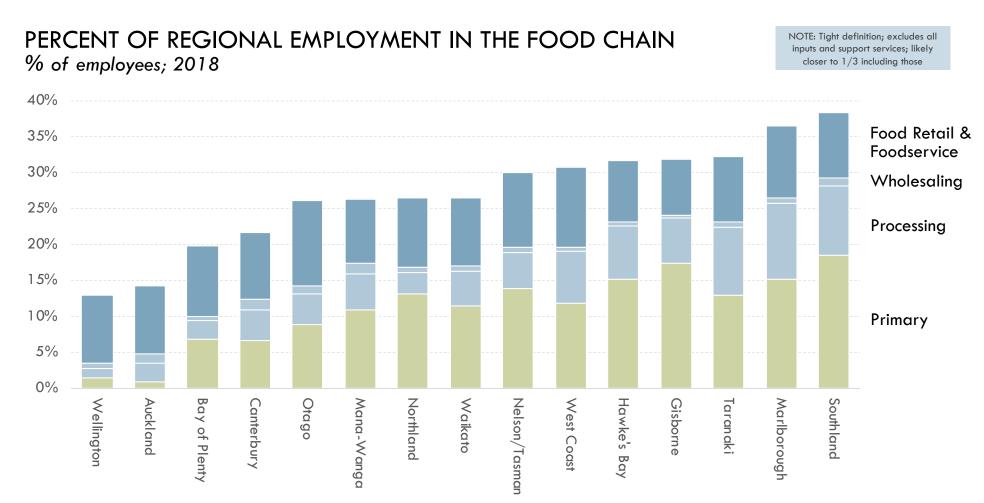




# The wider food chain directly employs one in five working people in the country



# In regions outside of Wellington & Auckland, the wider food chain directly employs 20-40% of the working population

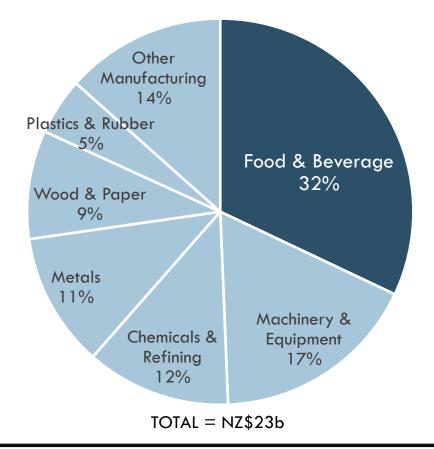




# Food & beverage directly accounts for a third of total New Zealand manufacturing GDP

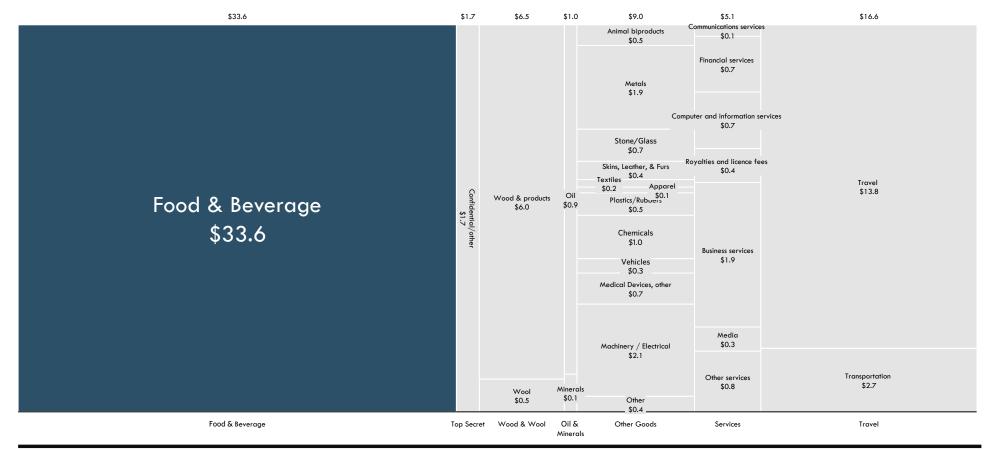
#### REAL GDP VALUE BY MANUFACTURING SECTOR

% manufacturing real GDP; year Mar 2017



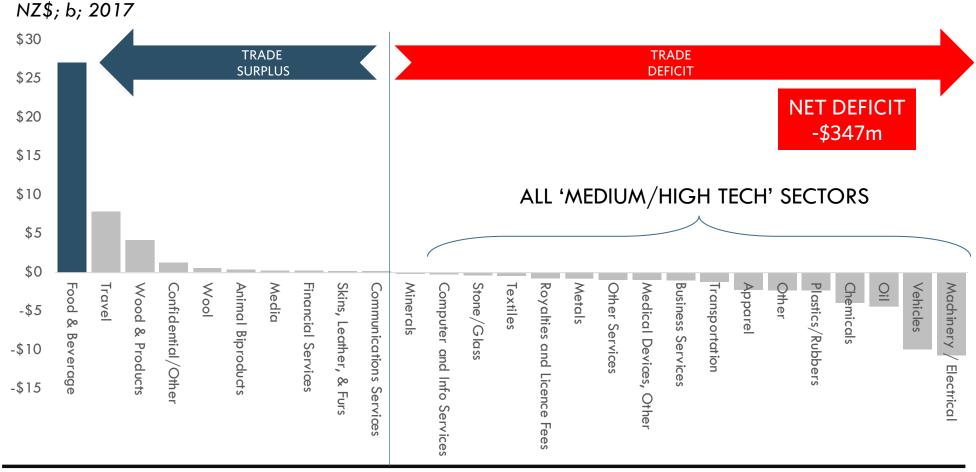
# Food & beverage is the major New Zealand export industry, accounting for almost half of total goods and services exports

TOTAL NEW ZEALAND EXPORT OF GOODS AND SERVICES BY CATEGORY NZ\$; b; 2017



# The food & beverage industry achieves a large trade surplus, while most other sectors are underperforming or in deficit

NET TRADE POSITION IN TOTAL NEW ZEALAND TRADE (EXPORTS-IMPORTS)



# Food & beverage is growing exports strongly, where most other sectors are underperforming or going backwards

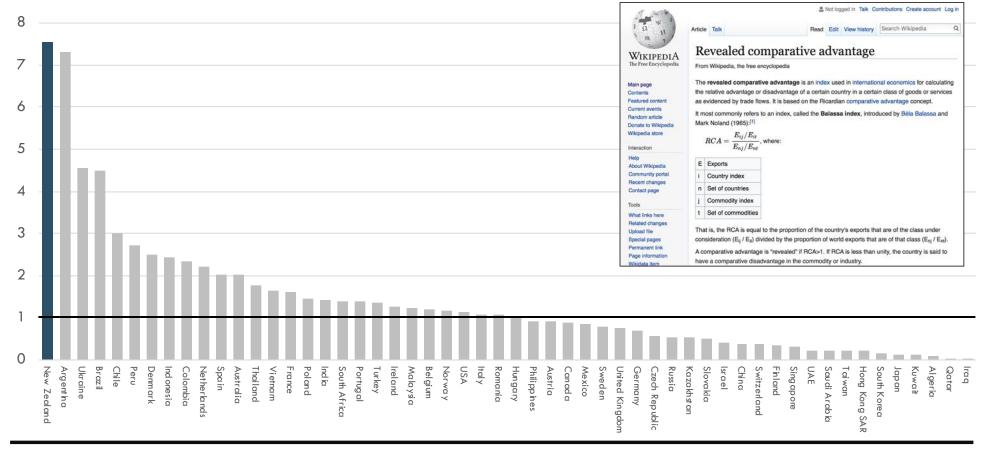
### 10 YEAR NET CHANGE IN TOTAL NEW ZEALAND EXPORTS NZ\$; b; 2007-2017



# New Zealand has the highest 'revealed comparative advantage' in food & beverage of any major exporter

#### REVEALED COMPARATIVE ADVANTAGE IN FOOD & BEVERAGE

RCI index; top 54 exporting countries; 2016



1. SITUATION 2. SUMMARY 3. Dairy 4. MFAT

. Ouitry

6. SEAFOOD 7. Produci 8. ARABLE . Rocesse 10. WINF

11. Other be

# New Zealand's success in food & beverages is underpinned by fundamental long term drivers

Drivers of success in F&B

Water rich overall

Isolated island nation; pest/disease free status Counter-seasonal to the North Low intensity, free-range farming

Honest, ethical culture

Educated/professional farmers & orchardists Deep farming knowledge & experience Universities with AgScience strength

Investing \$1b+/year in bio-economy research World leader in dairy/pastoral R&D Ag. R&D at scale at Crown Research Institutes

Strong food safety standards & systems
Robust biosecurity & border control
Respected sustainable fisheries management
Globally respected food safety/security

Natural Resources

Human Resources

Science & Technology

Supportive Government

Ingredients

Dairy

Meat

Seafood

Fruit & Vegetables

**Specialty Grains** 

**Products** 

Infant Formula

Confectionery

Ice Cream

Jams & Jellies

Frozen Meals & Sides

Soups & Sauces

Pasta Products

**Breakfast Cereal** 

Biscuits & Other Baked

Pet Foods

Nutraceuticals

Innovative Foods

**Beverages** 

Source: Coriolis analysis



### TABLE OF CONTENTS

page

10

1. Situation

page p

**72** 

7. Fruit & Vegetables

page

21

2. High Level
Outcome Summary

page

30

3. Dairy

page

40

4. Red Meat & Pork

page

53

5. Poultry

page

62

6. Seafood

page

82

8. Arable Crops & Grain Based Foods

page

96

9. Processed Foods& Other

page

105

10. Wine

page

118

5. OtherBeverages

page

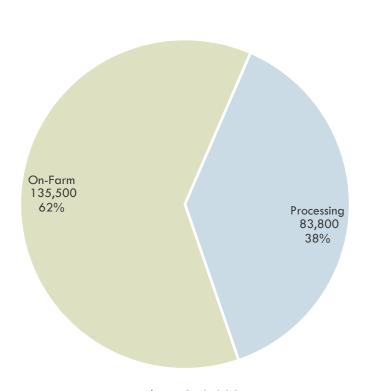
127

Appendices
Regions Snapshot

# The core New Zealand food & beverage industry (on-farm & processing) has a total headcount of about 219,000

### F&B JOBS BY LOCATION\*

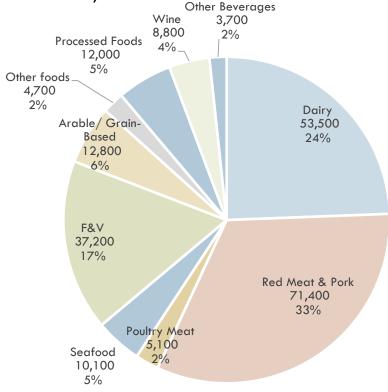
Headcount; 2018



#### Total = ~219,000

#### F&B JOBS BY SECTOR\*

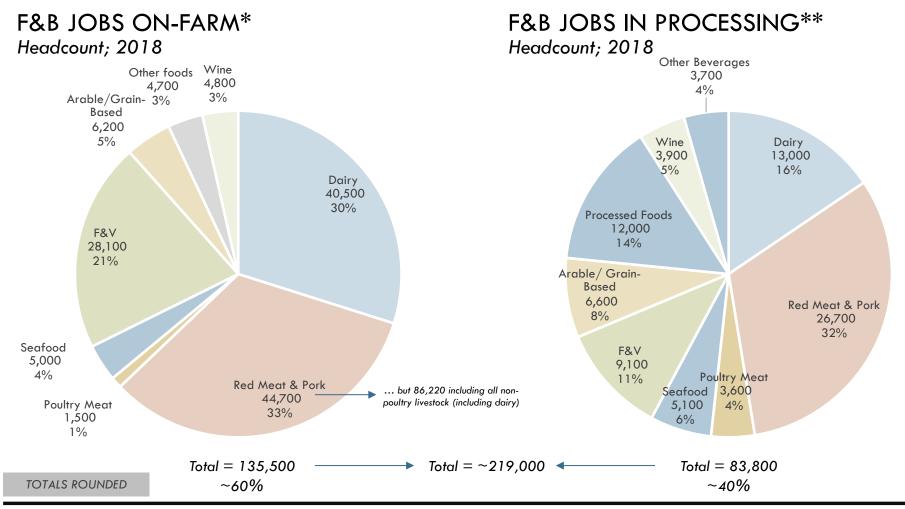


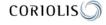


Total = 219,000

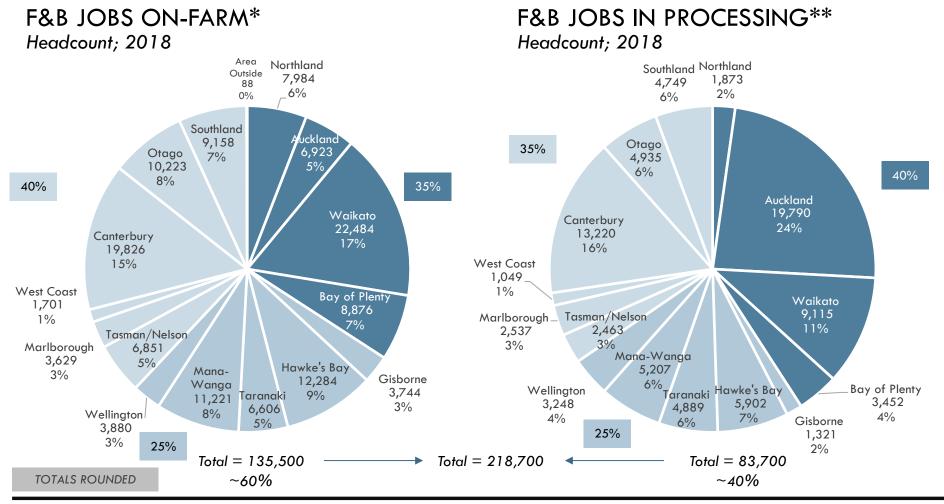


# On-farm currently accounts for about 60% of jobs; post farmgate processing 40%



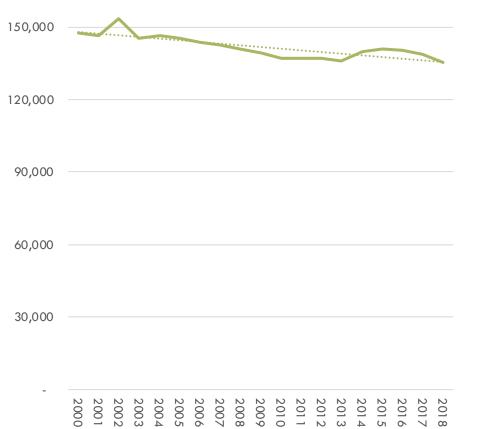


### Both on-farm and processing jobs are spread across the country

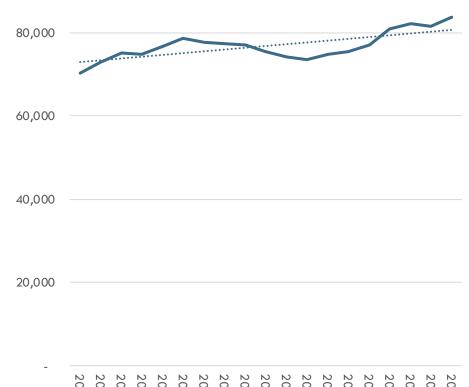


# On-farm employment is falling while processing employment is growing; NZ is adding more jobs (or value) beyond the farm

## F&B JOBS ON-FARM\* Headcount; 2000-2018



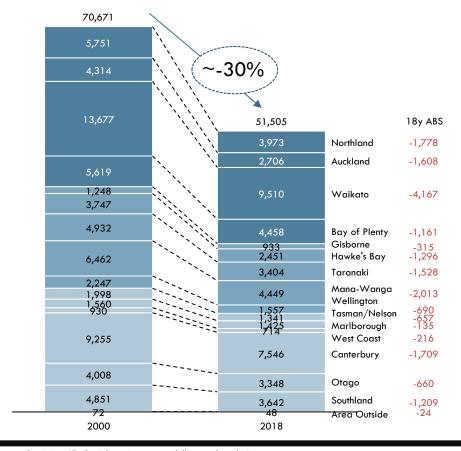
## F&B JOBS IN PROCESSING\*\* Headcount; 2000-2018



# This on-farm shift to fewer units is playing out in New Zealand across all regions and most sectors

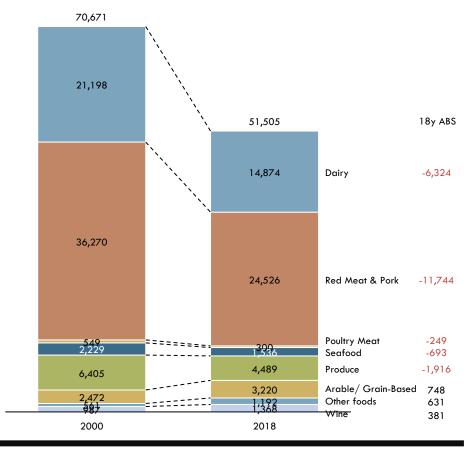
#### # OF FARM UNITS BY REGION

Geographic units; 2000 vs 2018



### # OF FARM UNITS BY SECTOR

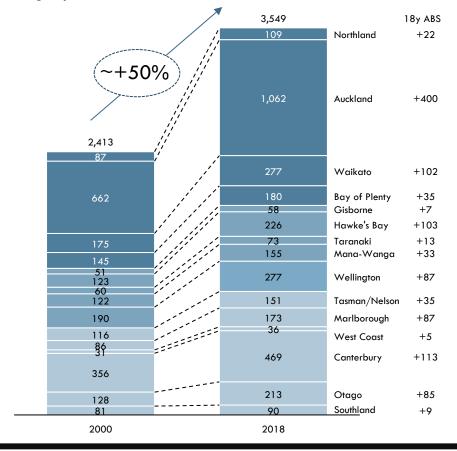
Geographic units; 2000 vs 2018



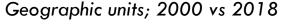
# At the same time, New Zealand has a large and growing food processing sector that is creating new firms

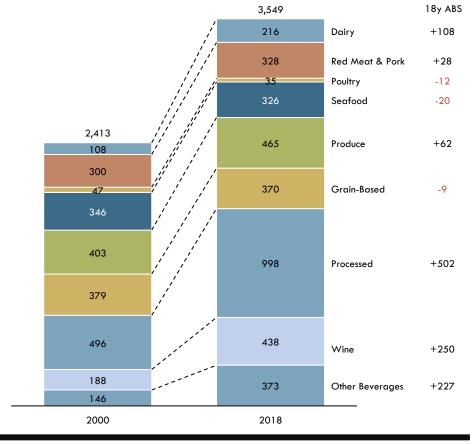
### # OF PROCESSING UNITS BY REGION

Geographic units; 2000 vs 2018

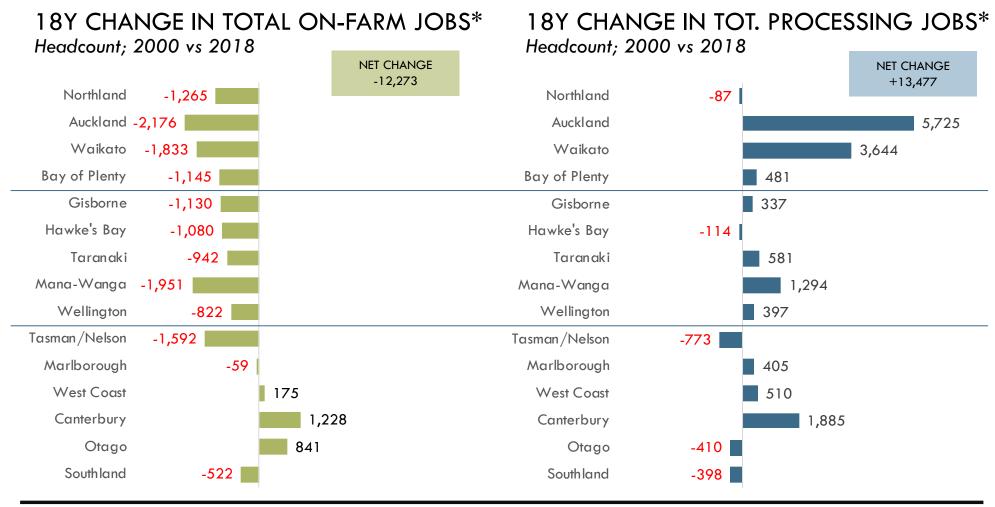


### # OF PROCESSING UNITS BY SECTOR





# Job creation performance varies by region, with on-farm generally down and processing generally up



SUMMARY

### Most regions created processing jobs since 2000, but lost onfarm jobs; only Canterbury and West Coast created both

Have you created new processing jobs since 20003

**Auckland** Waikato **Bay of Plenty** Gisborne Canterbury Taranaki West Coast Manawatu-Wanganui Wellington Nelson/Tasman Marlborough Northland Hawke's Bay Otago Southland Yes No

Have you created new on-farm jobs since 2000?

Yes

No

### TABLE OF CONTENTS

page

10

1. Situation

page

21

2. High Level
Outcome Summary

page

30

3. Dairy

page

40

4. Red Meat & Pork

page

53

5. Poultry

page

62

6. Seafood

page

72

7. Fruit & Vegetables

page

82

8. Arable Crops & Grain Based Foods

page

96

9. Processed Foods& Other

page

105

10. Wine

page

118

5. OtherBeverages

page

127

Appendices Regions Snapshot

# SUMMARY FINDINGS: The dairy industry has been creating modest on-farm jobs and significant processing employment

#### **PRODUCTION**

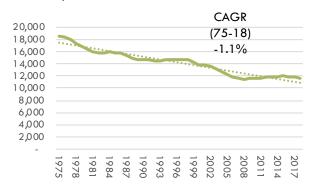
- New Zealand is in a long term trend to fewer, larger dairy units, increasing both total dairy area and animals per hectare
- Average dairy farm size varies by region, with traditional large regions typically having smaller farms (e.g. Taranaki, Waikato)
- Dairy cow density varies by region, with Canterbury having +56% more cows per hectare than West Coast
- While some regions are growing dairy cow densities per hectare, others are not
- There are more cows making more milk, but with fewer farmers, leading to relatively flat onfarm employment

#### **PROCESSING**

- Dairy processing is creating new firms and employment is growing
- Some regions of New Zealand are creating net new dairy processing units, while others are not
- Auckland, West Coast & Canterbury have created significantly more jobs from their milk over the last decade

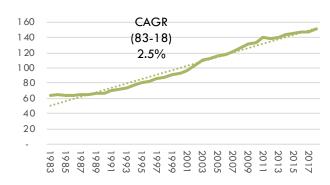
# New Zealand is in a long term trend to fewer, larger dairy units, increasing both total dairy area and animals per hectare

#### NUMBER OF DAIRY FARMS Herds; 1975-2018



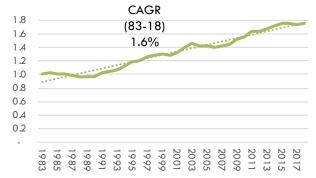
### AVERAGE FARM SIZE

Ha/herd; 1983-2018

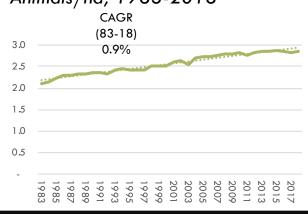


#### **HECTARES IN DAIRY**

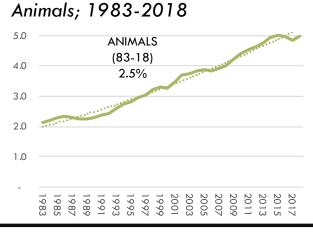
Ha; million; 1983-2018



## AVG. DAIRY COWS/HA Animals/ha; 1983-2018

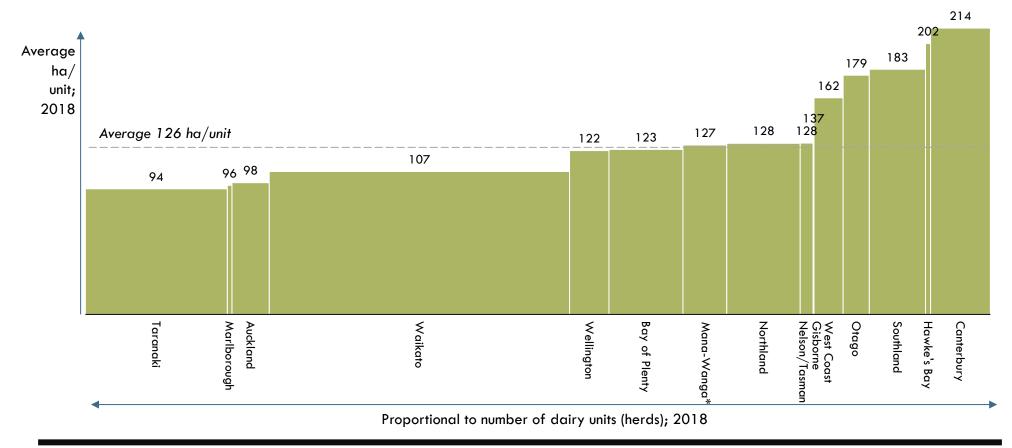


### DAIRY COWS



# Average dairy farm size varies by region, with traditional large regions typically having smaller farms (e.g. Taranaki, Waikato)

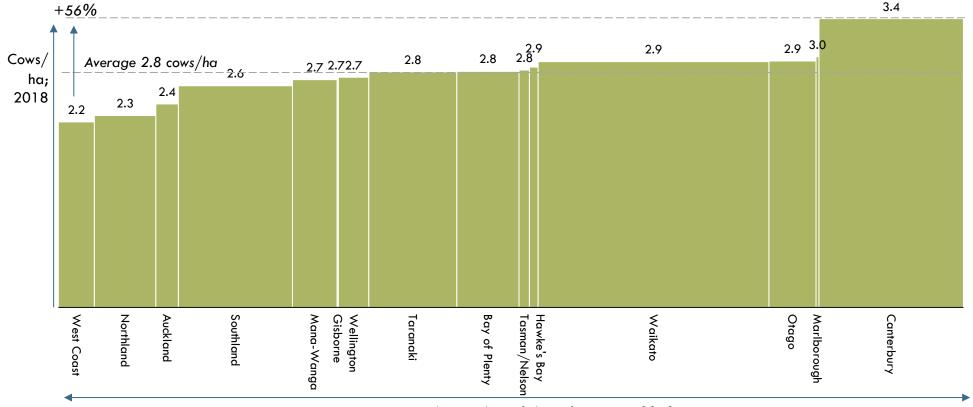
### NUMBER OF DAIRY FARM OPERATIONS VS AVERAGE FARM SIZE Herds; ha/herd; 2018



# Dairy cow density varies by region, with Canterbury having +56% more cows per hectare than the West Coast

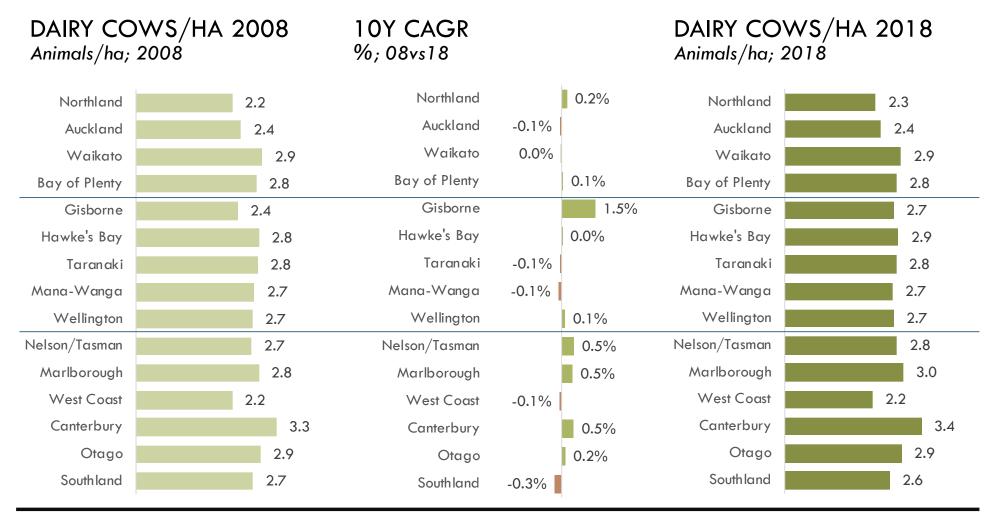
### NUMBER OF DAIRY COWS/HECTARES VS DAIRY AREA

Ha; cows/ha; 2018



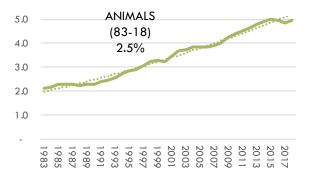
Proportional to number of dairy farm units; 2018

## While some regions are growing dairy cow densities per hectare, others are not

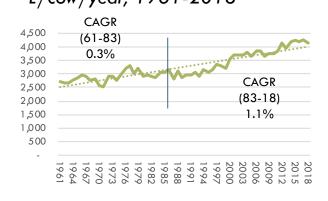


# There are more cows making more milk, but with fewer farmers, leading to relatively flat on-farm employment

### DAIRY COWS Animals; 1983-2018

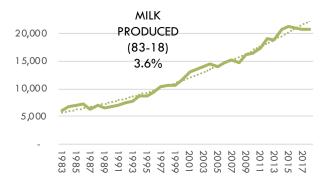


## AVERAGE MILK/COW L/cow/year; 1961-2018

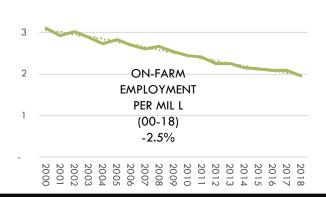


### NZ MILK PRODUCTION

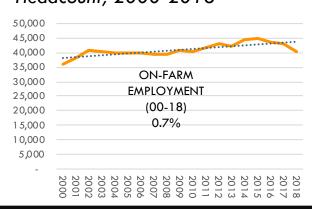
L; m; 1983-2018



## ON-FARM EMPL./MIL LITRE Headcount/I(m); 2000-2018

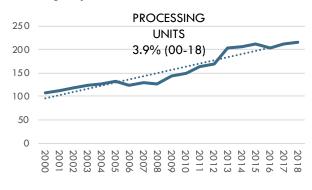


### TOTAL ON-FARM EMPL. Headcount; 2000-2018

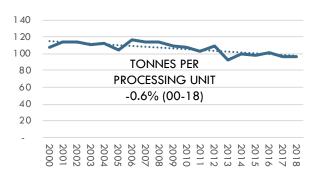


# Turning to processing, the sector is creating new firms and employment is growing

#### DAIRY PROCESSING UNITS Geographic units; 2000-2018

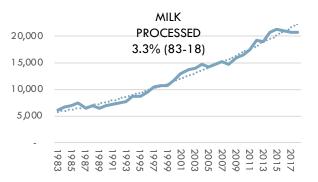


### VOLUME PER UNIT Mil L/unit; 2000-2018

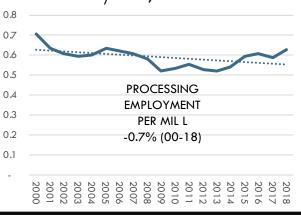


#### NZ MILK PRODUCTION

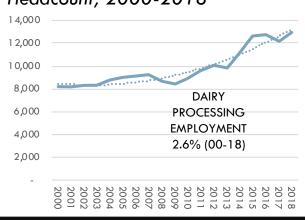
L; m; 1983-2018



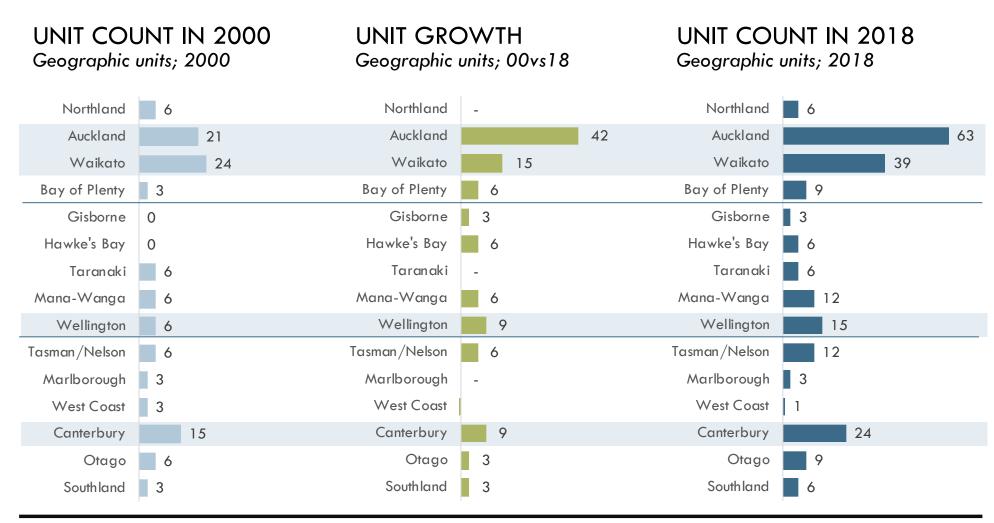
#### PROC. EMPL./MIL LITRE Headcount/mil 1; 2000-2018



### PROC. EMPLOYMENT Headcount; 2000-2018



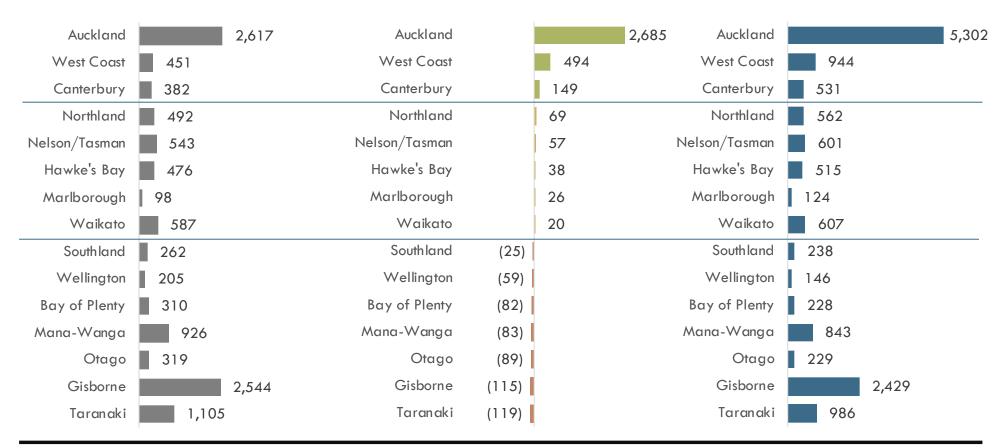
## Some regions of New Zealand are creating net new dairy processing units, while others are not



## Auckland, West Coast & Canterbury have created significantly more jobs from their milk over the last decade

### JOBS/BIL L OF MILK IN 2008 10Y CHANGE JOBS/BIL L Headcount/bil I; 2008 Headcount/bil I; 08vs18

JOBS/BIL L OF MILK IN 2018 Headcount/bil I; 2018



#### TABLE OF CONTENTS

page

1. Situation

page

page

7. Fruit & Vegetables page

2. High Level **Outcome Summary** 

8. Arable Crops &

Grain Based Foods

page

3. Dairy

page

9. Processed Foods & Other

page

4. Red Meat & Pork

page

5. Poultry

page

6. Seafood

page

10. Wine

page

5. Other **Beverages**  page

**Appendices** Regions Snapshot

# SUMMARY FINDINGS: The New Zealand red meat industry has not been creating employment

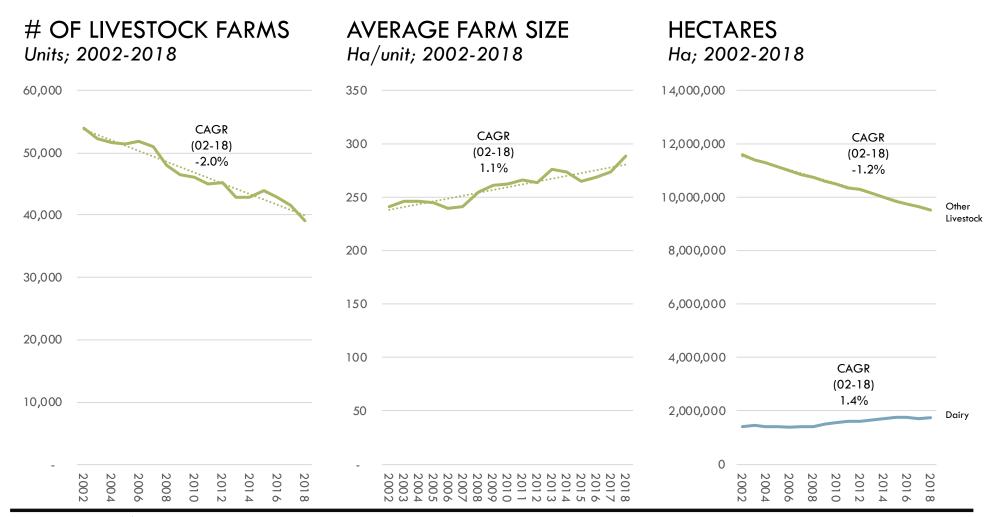
#### **PRODUCTION**

- New Zealand has falling livestock farm area driven by a long term trend to fewer, larger farms and less land overall
- All regions of New Zealand are experiencing falling 'meat-producing' farm numbers
- As a result of less land and fewer animals per hectare, New Zealand has falling annual livestock head produced
- As a result of flat meat production and falling jobs per tonne, on-farm jobs in 'meat producing farms' are falling
- On-farm jobs losses are coming from non-dairy livestock and exiting owner-operators
- 'Meat producing' farms are not creating major on-farm employment growth in any region

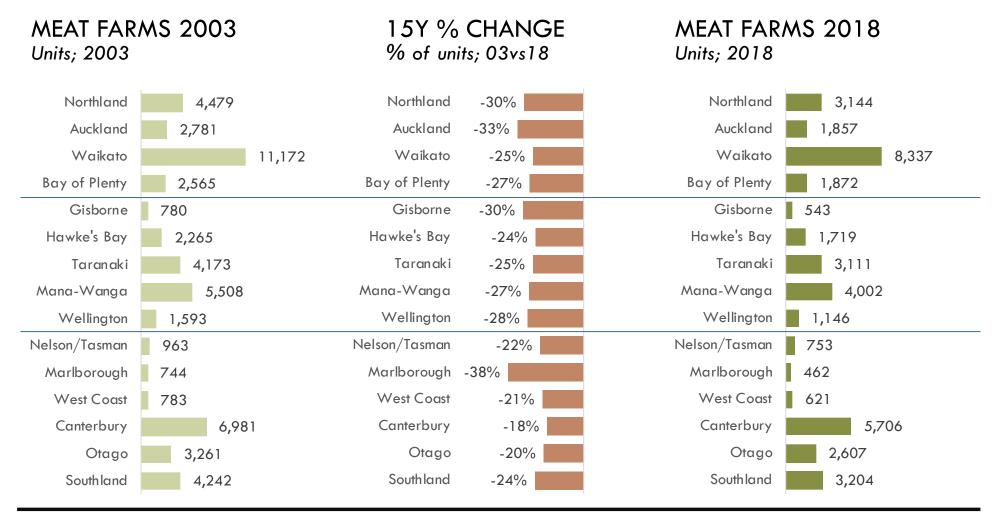
#### **PROCESSING**

- Overall, meat processing operational units are growing modestly (0.5% CAGR) and operations are spread across New Zealand
- Some regions are creating new meat processing operational units, while others are shrinking
- Meat processing has flat employment per tonne of meat and employment is relatively flat
- Meat processing supports a large number of jobs across all regions of the country
- About half of regions are creating significant new meat processing employment, the other half are shrinking

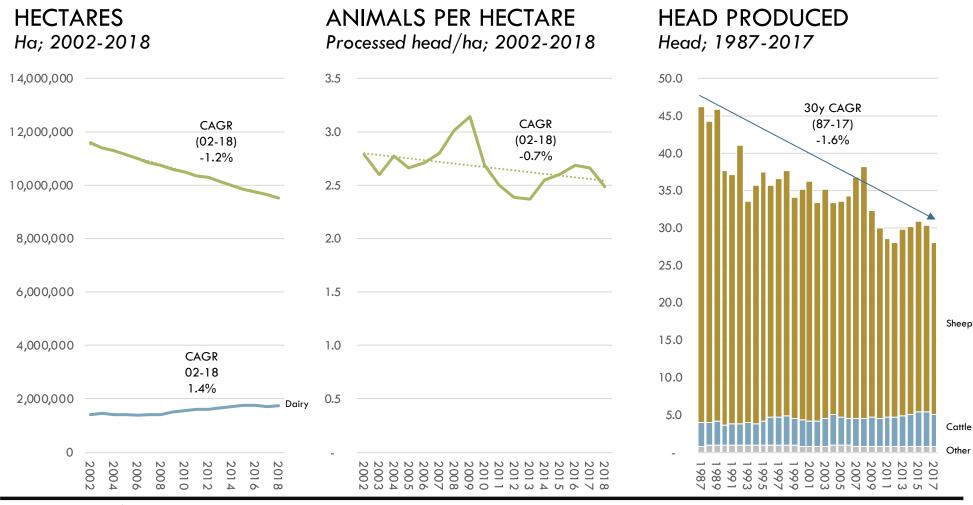
# New Zealand has falling livestock farm area driven by less land overall and a long term trend to fewer, larger farms



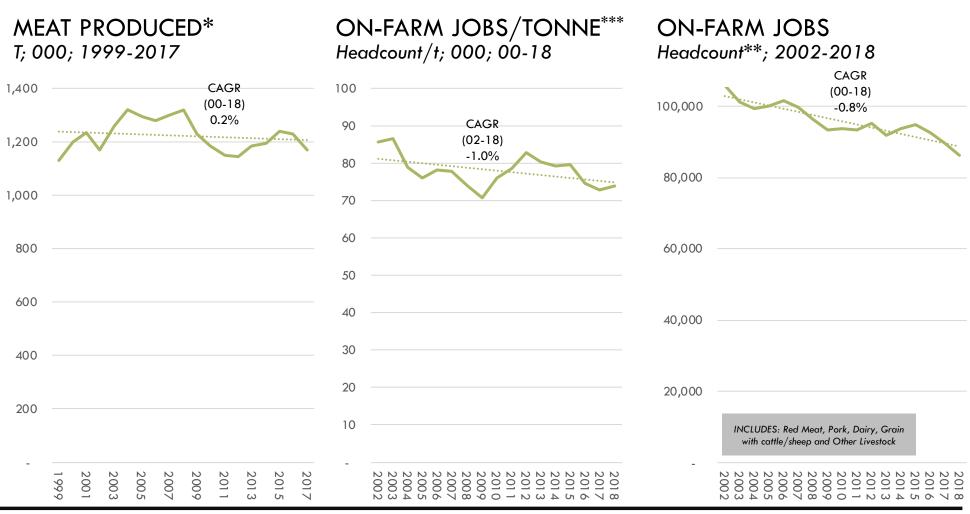
#### All regions of New Zealand are experiencing falling 'meatproducing' farm numbers



# As a result of less land and fewer animals per hectare, New Zealand has falling annual livestock head produced

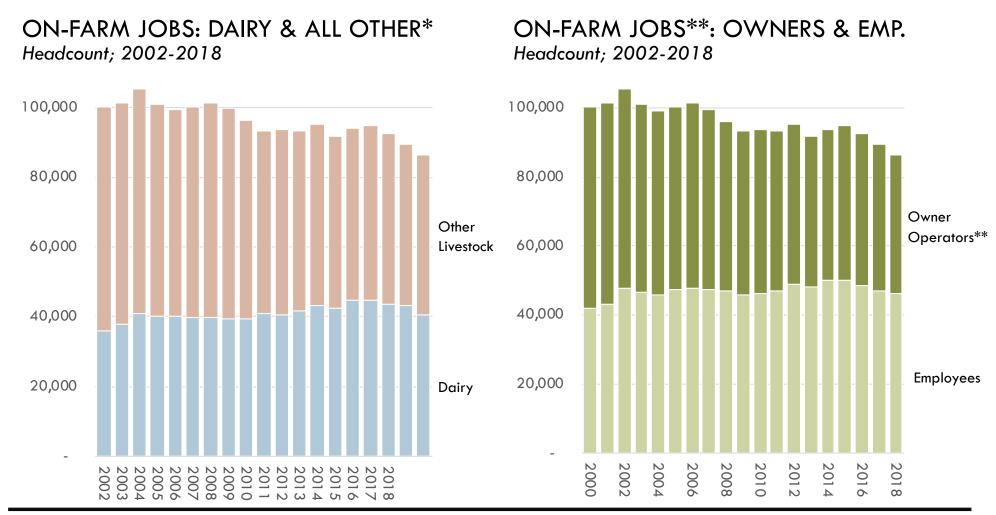


#### As a result of flat meat production and falling jobs per tonne, onfarm jobs in 'meat producing farms' are falling

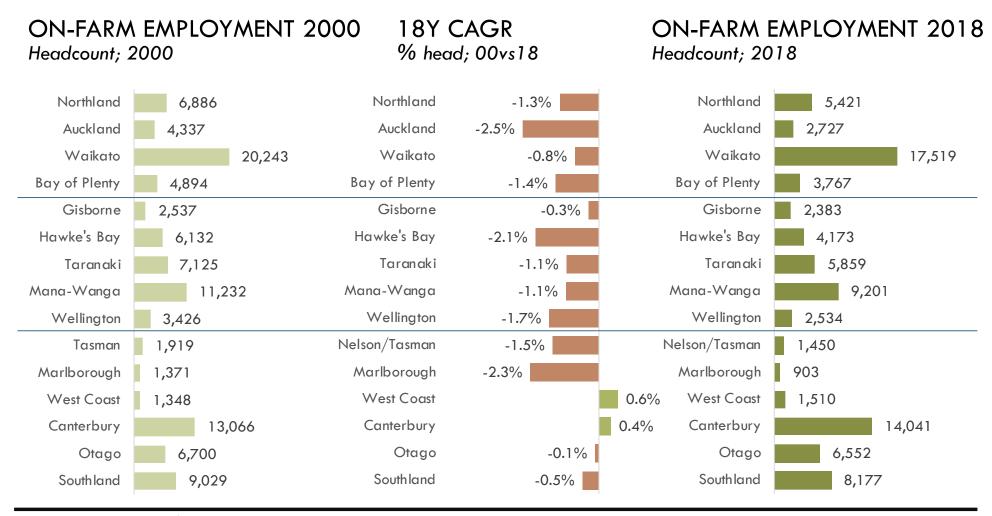




# On-farm job losses are coming from non-dairy livestock and exiting owner-operators



# 'Meat producing' farms are not creating major on-farm employment growth in any region

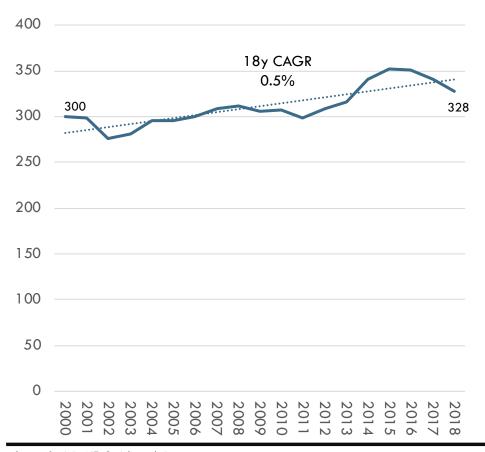


. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT OF THE REV. APPENDICE ARABLE PROCESSED WINE OTHER BEV.

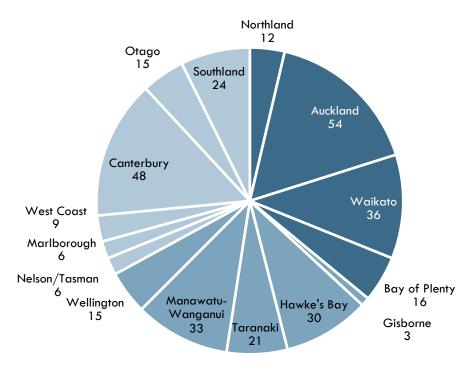
# Turning to processing, meat processing units are growing modestly (0.5% CAGR) and operations are spread across NZ

#### MEAT PROCESSING OPERATIONS

Geographic units; 2000-2018



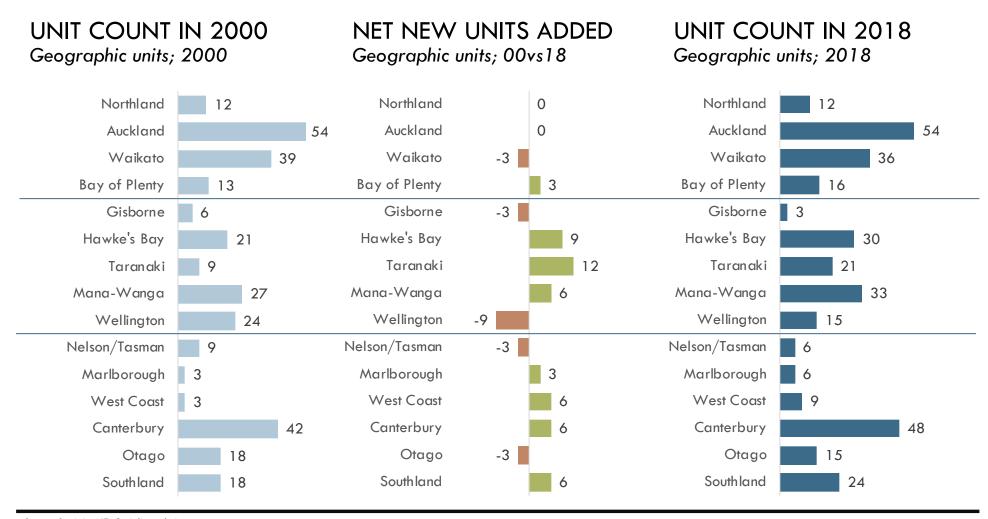
#### MEAT PROCESSING OPS BY REGION Geographic units; 2018



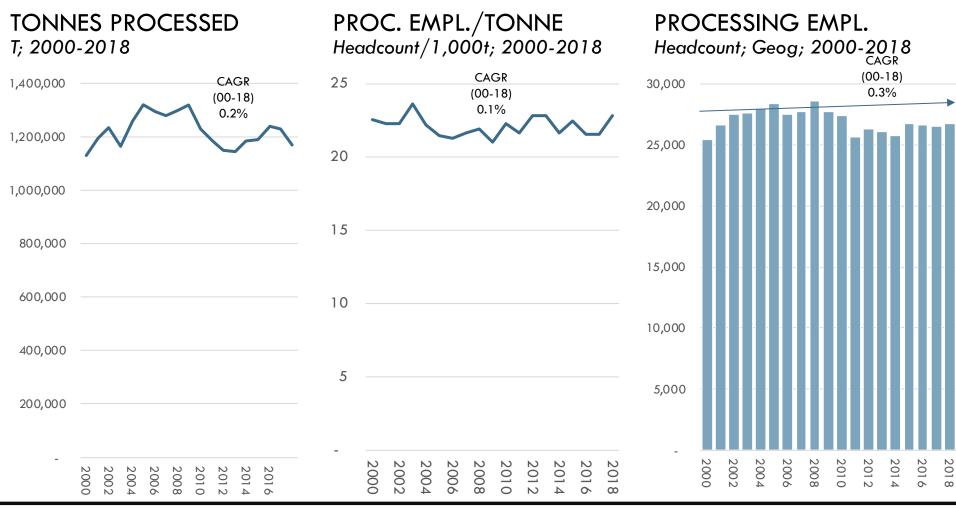
TOTAL = 328 meat processing operational units

Source: Statistics NZ; Coriolis analysis

### Some regions are creating new meat processing operational units, while others are shrinking



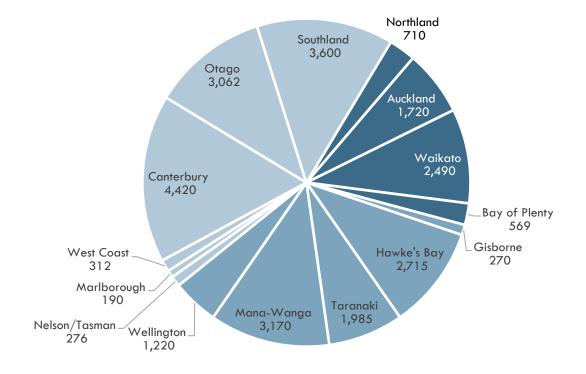
# Meat processing has flat employment per tonne of meat and total meat employment is relatively flat



# Meat processing supports a large number of jobs across all regions of the country

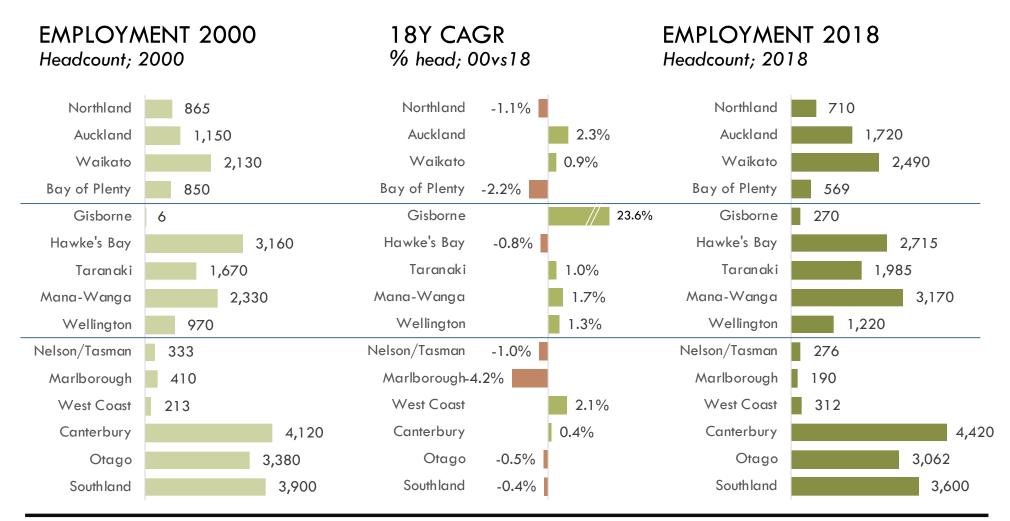
#### MEAT PROCESSING EMPLOYMENT BY REGION

Headcount; 2018



TOTAL = 26,709 meat processing employees

# About half of regions are creating significant new meat processing employment, the other half are shrinking



#### TABLE OF CONTENTS

page

10

1. Situation

page

---

72

7. Fruit & Vegetables

page

21

2. High Level
Outcome Summary

page

30

3. Dairy

page

40

4. Red Meat & Pork

page

53

5. Poultry

page

62

6. Seafood

page

82

8. Arable Crops & Grain Based Foods

page

96

9. Processed Foods& Other

page

105

10. Wine

page

118

5. OtherBeverages

page

127

Appendices
Regions Snapshot

# SUMMARY FINDINGS: The New Zealand poultry industry has been creating employment

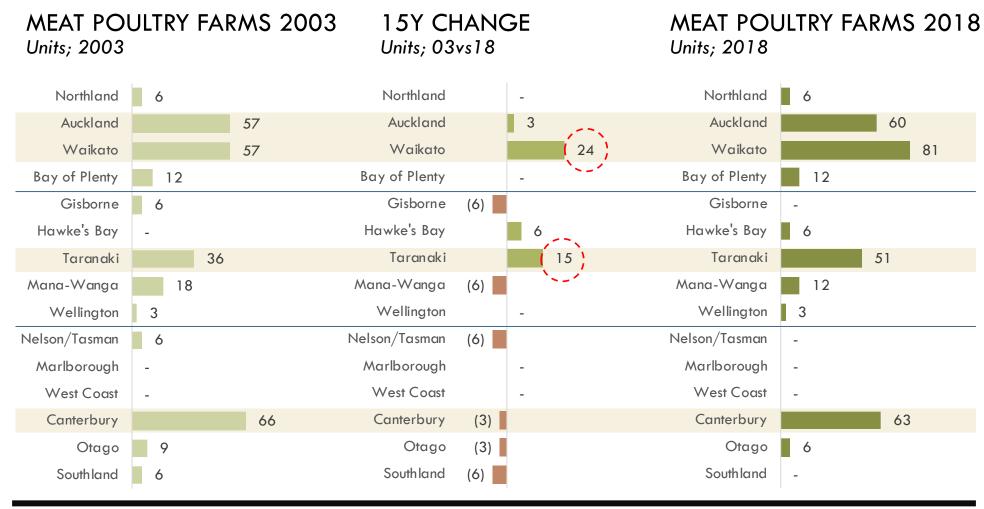
#### **PRODUCTION**

- Poultry meat farm units are clustered in the four key regions where the major processors have plants
- New Zealand is in a long term trend to larger poultry farms producing more birds per unit
- New Zealand is producing larger birds, more overall poultry meat and more on-farm employment in poultry
- Only two regions Waikato and Taranaki are creating major on-farm employment in poultry meat

#### **PROCESSING**

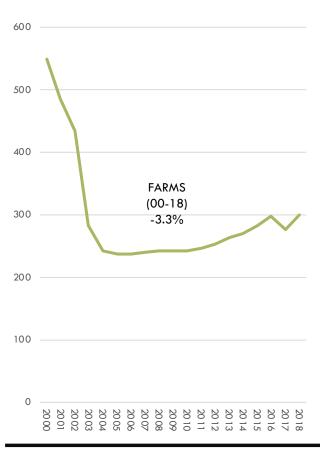
- Poultry processing is clustered in six regions
- Poultry processing has falling employment per tonne of meat throughput, but growing overall employment
- Auckland, Waikato, Taranaki and Canterbury created significant new poultry processing employment

#### Poultry meat farm units are clustered in the four key regions where the major processors have plants

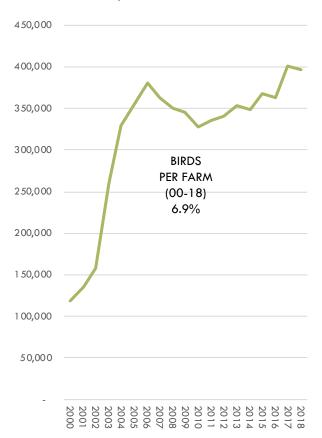


# New Zealand is in a long term trend to larger poultry farms producing more birds per unit

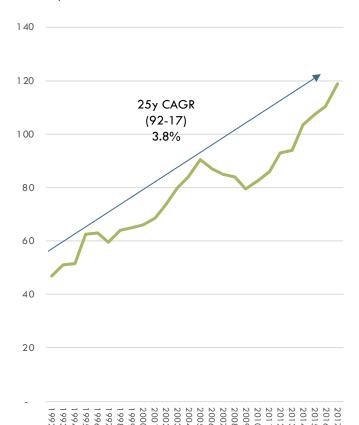
### POULTRY FARMS Geographic unit; 2000-2018



#### BIRDS PER FARM Annual birds/unit; 2000-2018

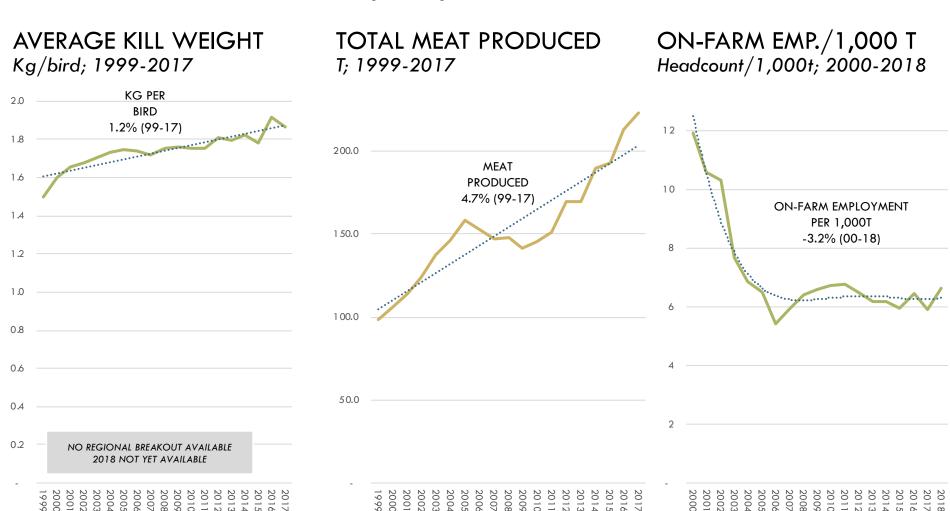


#### ANNUAL BIRDS Head; 1992-2017

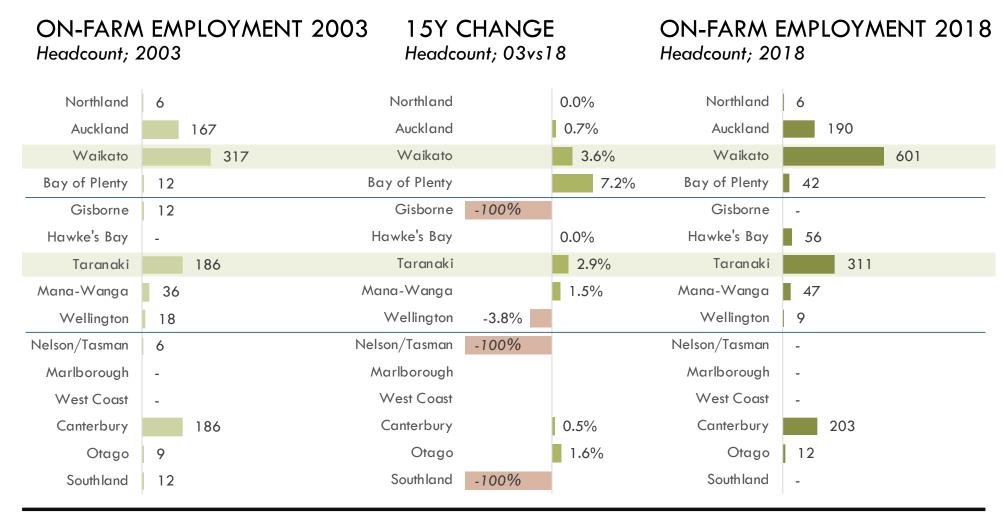


. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT OF THE REPORT OF THE REV.

## New Zealand is producing larger birds, more overall poultry meat, but fewer on-farm jobs per tonne



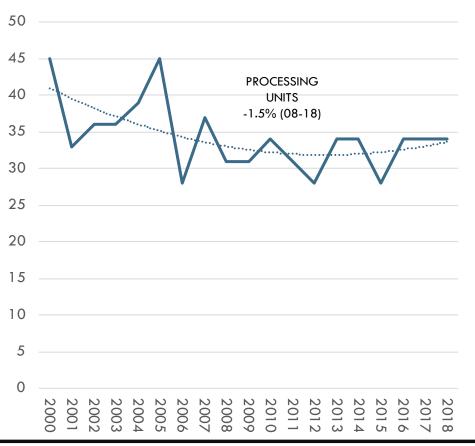
# Only two regions – Waikato and Taranaki – are creating major on-farm employment in poultry meat



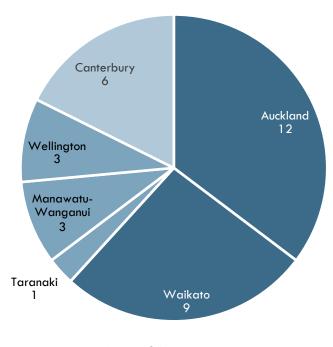
**POULTRY** 

#### Turning to processing, the sector is clustered in six regions

#### Geographic units; 2000-2018



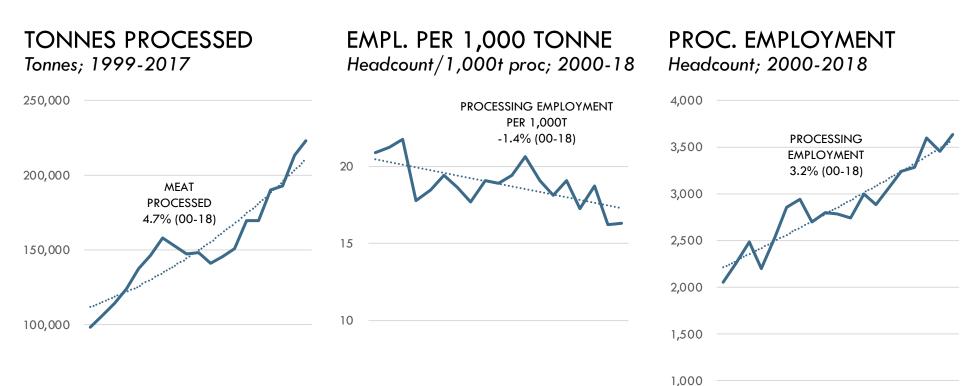
#### POULTRY MEAT PROCESSING OPERATIONS POULTRY PROCESSING OPS BY REGION Geographic units; 2018



TOTAL = 34 processing units

Source: Statistics NZ; Coriolis analysis CORIOLIS . 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT OF THE REV. APPENDICE ARABLE PROCESSED WINE OTHER BEV.

# Poultry processing has falling employment per tonne of meat throughput, but growing overall employment

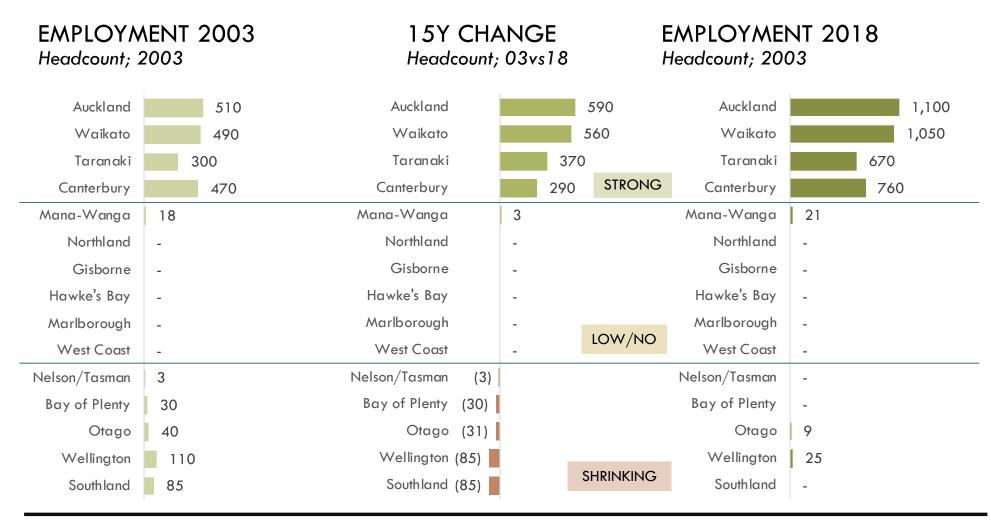


50,000



500

# Auckland, Waikato, Taranaki and Canterbury created significant new poultry processing employment



#### TABLE OF CONTENTS

page

10

1. Situation

page

**72** 8

7. Fruit & Vegetables

page

21

2. High Level
Outcome Summary

page

30

3. Dairy

page

40

4. Red Meat & Pork

page

53

5. Poultry

page

62

6. Seafood

page

82

8. Arable Crops & Grain Based Foods

page

96

9. Processed Foods& Other

10. Wine

page

page

118

OtherBeverages

page

127

Appendices Regions Snapshot

## SUMMARY FINDINGS: The New Zealand seafood industry has declining employment in the seafood chain

- New Zealand has an abundance of coastline spread across all regions
- Realised production of wild capture per kilometre of coastline has been falling and aquaculture has stalled
- Total New Zealand seafood volumes are falling
- The South Island, particularly Nelson/Tasman and Canterbury, lead in terms of share of total seafood production
- All regions of New Zealand have falling seafood industry geographic/activity units numbers (includes boats, plants etc.)

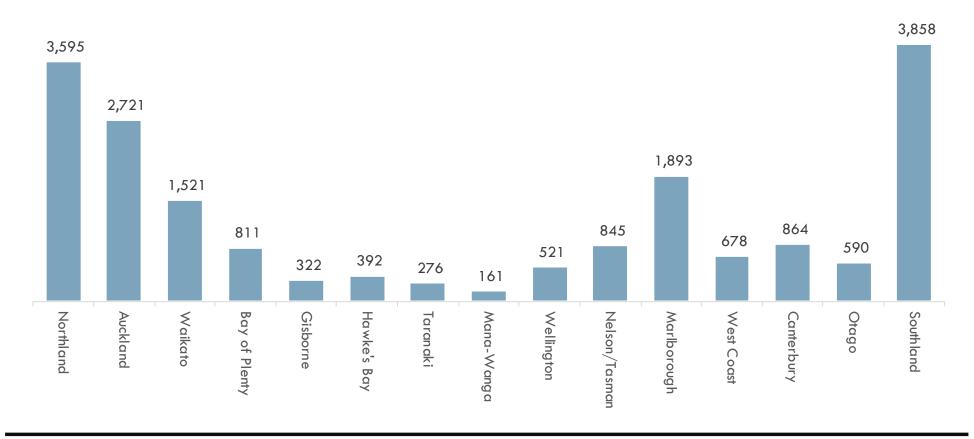
- There is a trend to fewer, larger seafood operations with more throughput and employees per unit
- Limited growth in employment per tonne is not counteracting falling total tonnes leading to net job losses
- Seafood is creating jobs in some regions, but not others; job losses in Nelson/Tasman the standout

. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT OF THE REV. APPENDICE ARABLE PROCESSED WINE OTHER BEV.

# New Zealand has an abundance of coastline spread across all regions

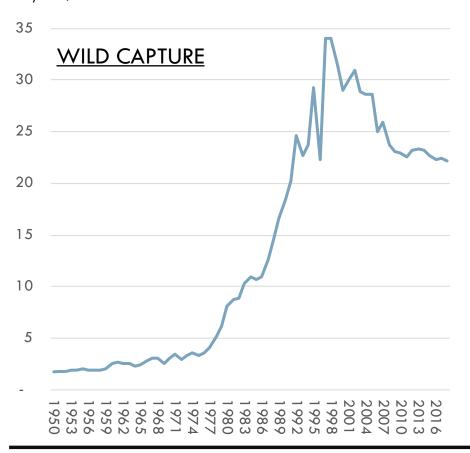
#### COASTLINE BY REGION

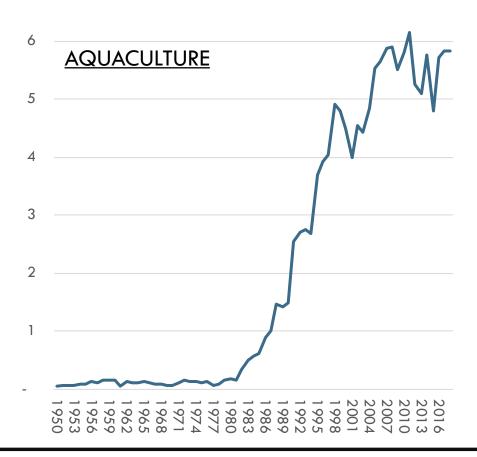
Kilometres; 2019



# Realised production of wild capture per kilometre of coastline has been falling and aquaculture has stalled

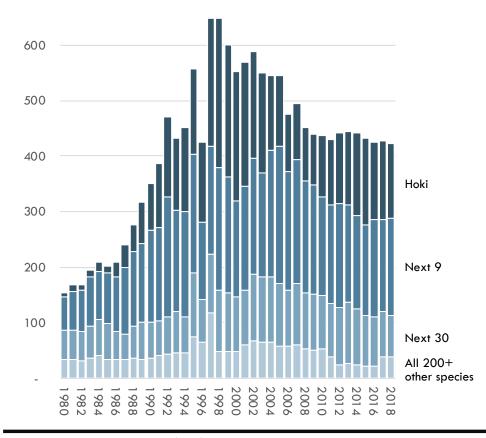
### LANDED TONNES PER KM COASTLINE T/km; 1950-2018



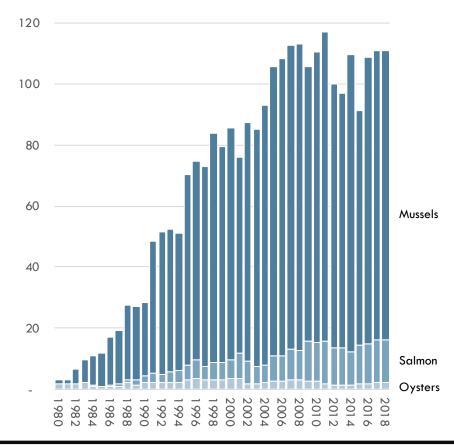


#### Total New Zealand seafood volumes are falling

### TONNES WILD CAPTURE *T;* 000; 1980-2018



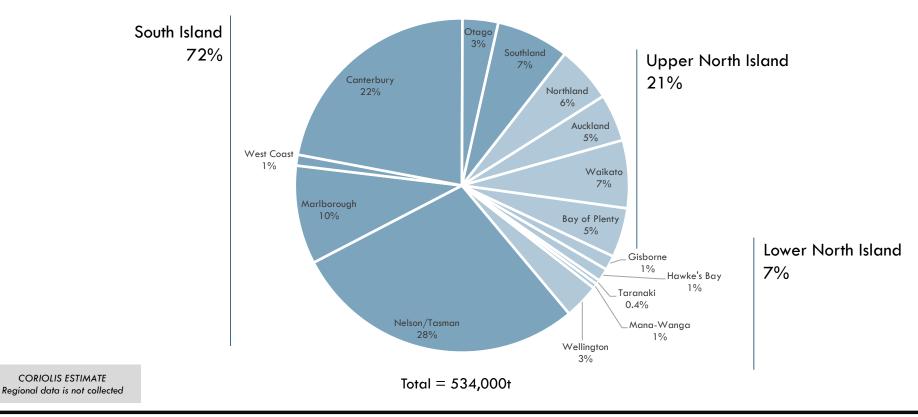
### TONNES AQUACULTURE *T;* 000; 1980-2018



**SEAFOOD** 

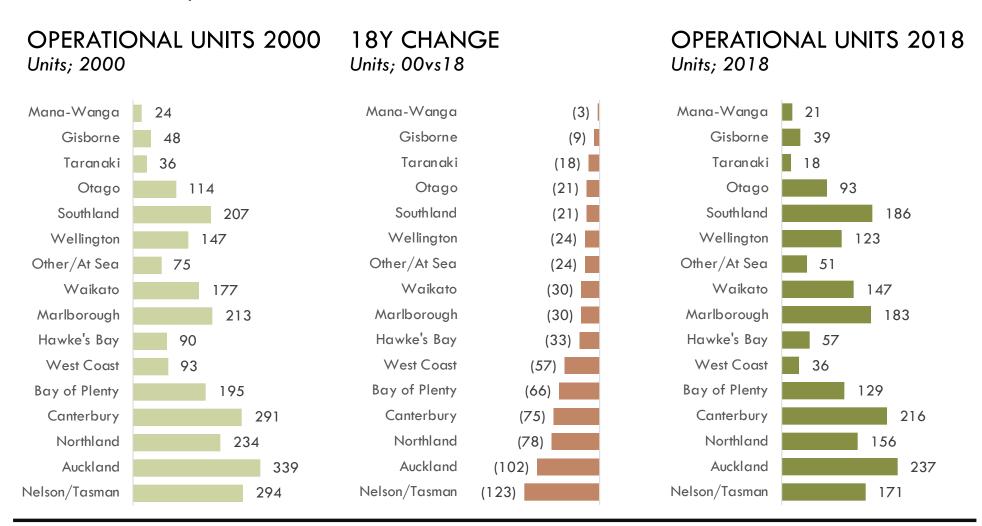
#### The South Island, particularly Nelson/Tasman and Canterbury, lead in terms of share of total seafood production

ESTIMATED SHARE OF LANDED WILD & AQUACULTURE VOLUME BY REGION % of tonnes: 2018



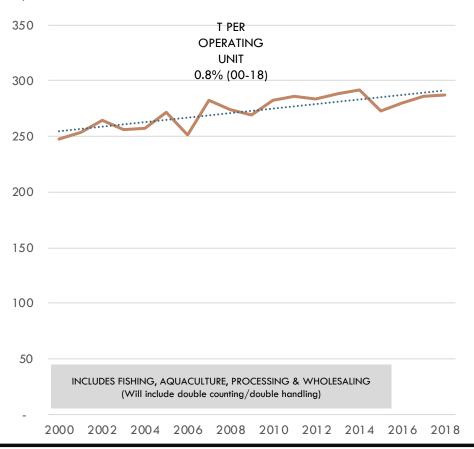
**CORIOLIS ESTIMATE** 

# All regions of New Zealand have falling seafood industry geographic/activity units numbers (boats, processing plants etc.)

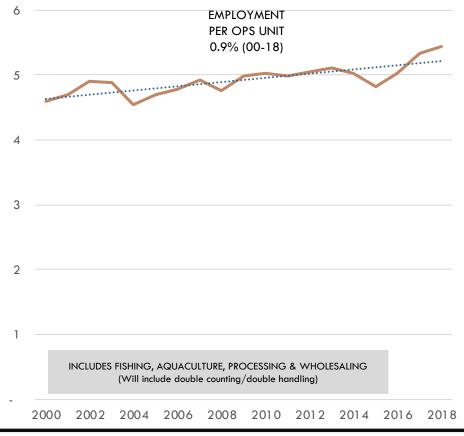


# There is a trend to fewer, larger seafood operations with more throughput and employees per unit

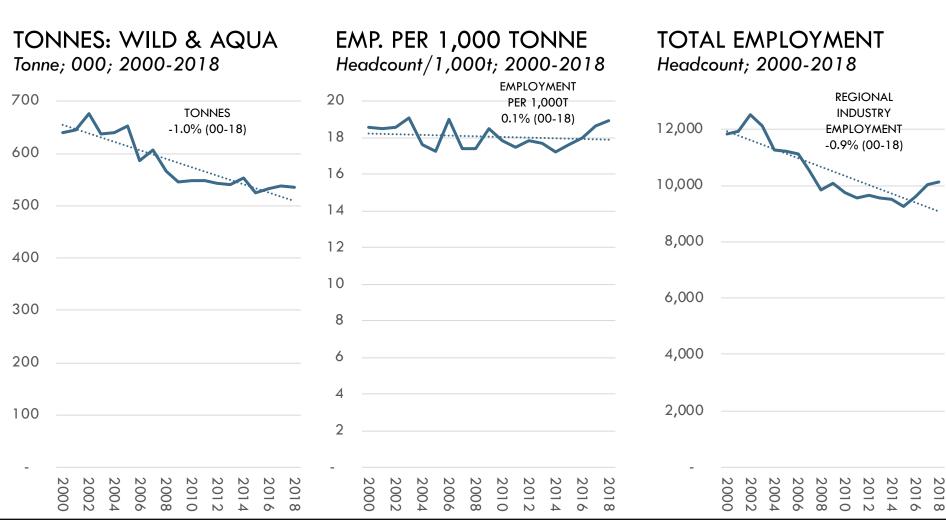
### TONNES PER TOTAL INDUSTRY OPS UNIT T/unit; 2000-2018



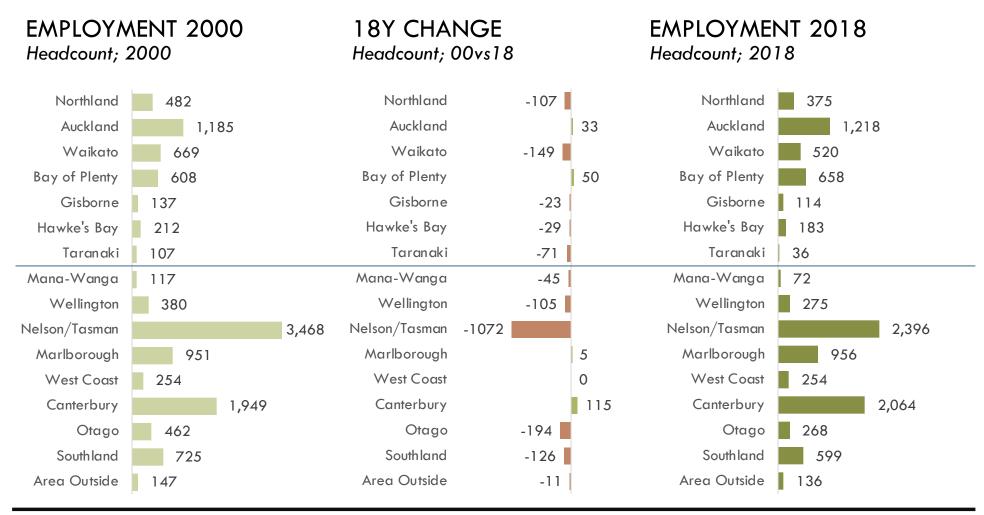
### EMPLOY. PER TOTAL INDUSTRY OPS UNIT Headcount/unit; 2000-2018



# Limited growth in employment per tonne is not counteracting falling total tonnes leading to net job losses



# Seafood is creating jobs in some regions, but not others; job losses in Nelson/Tasman are the standout



#### TABLE OF CONTENTS

page

10

1. Situation

page

21

2. High Level
Outcome Summary

page

30

3. Dairy

page

40

4. Red Meat & Pork

page

53

5. Poultry

page

62

6. Seafood

page

**72** 

7. Fruit & Vegetables

page

82

8. Arable Crops & Grain Based Foods

page

96

9. Processed Foods& Other

page

105

10. Wine

page

118

5. OtherBeverages

page

127

Appendices Regions Snapshot . 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# SUMMARY FINDINGS: The produce (fruit & vegetable) industry has declining on-farm jobs and mild post-farm job growth

#### **PRODUCTION**

- The total area in produce (fruit & vegetable (f&v)) is declining
- The number of produce (fruit & vegetable) geographic farm units is declining
- On-farm jobs on produce (fruit & vegetable) geographic farm units are declining

#### WHOLESALING & PROCESSING

- Overall, fruit & vegetable processors and wholesalers are spread across the country; however, unit growth is low
- Fruit & vegetable processor/wholesaler numbers showing moderate growth across most regions
- Overall, New Zealand is trending to more, smaller fruit & vegetable processing and wholesaling units
- New Zealand produce processors/wholesalers are creating modest numbers of new jobs and jobs are spread across all regions
- Mild overall employment growth masks regional shifts, with the Upper North Island leading growth and many others declining

1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

### The total area in produce (fruit & vegetable(f&v)) is declining

## AREA OF FRUIT, NUT & VEGETABLE (EXCLUDING (X) WINE) BY REGION Hectares; actual; 2000-2018\*



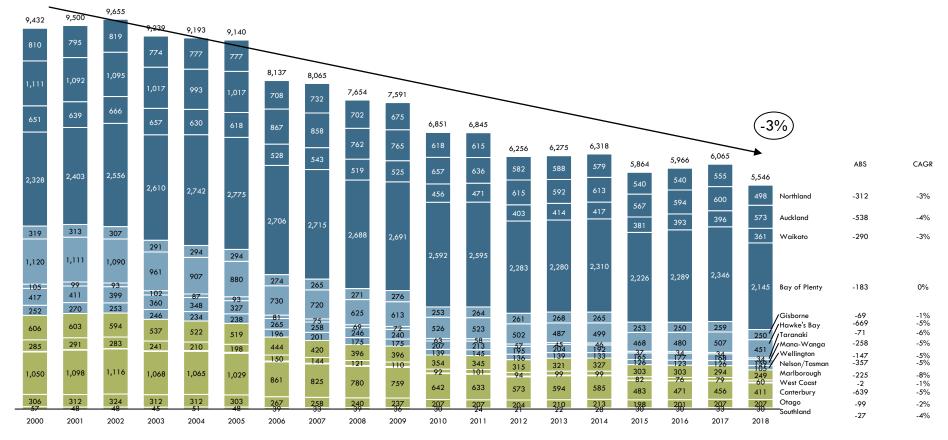
<sup>\*</sup> All available data; Note: West Coast and Southland have no area in 2016 (at source) and show are not shown on the right, but historical area is in the totals; Source: MftE/Statistics New Zealand; Coriolis modelling, analysis and classification



I. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# The number of produce (fruit & vegetable) geographic farm units is declining

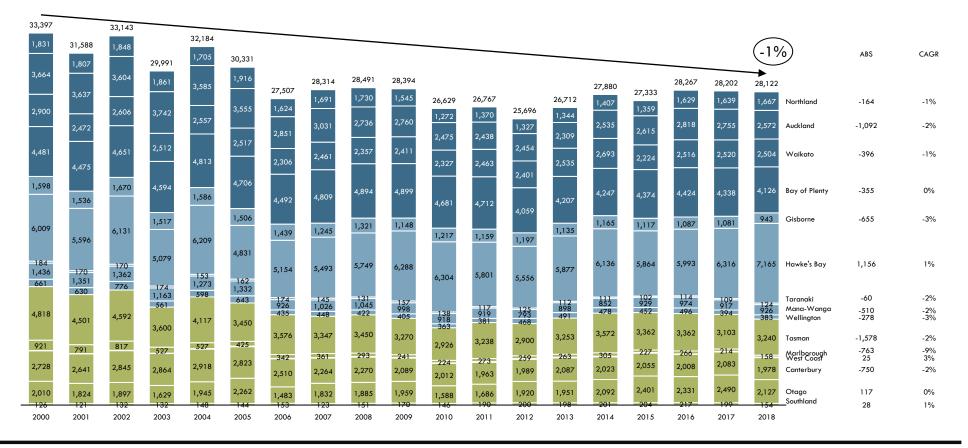
NUMBER OF FRUIT, NUT & VEGETABLE (X WINE) GEOGRAPHIC UNITS BY REGION Units; actual; 2000-2018\*



I. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# On-farm jobs on produce (fruit & vegetable) geographic farm units are declining

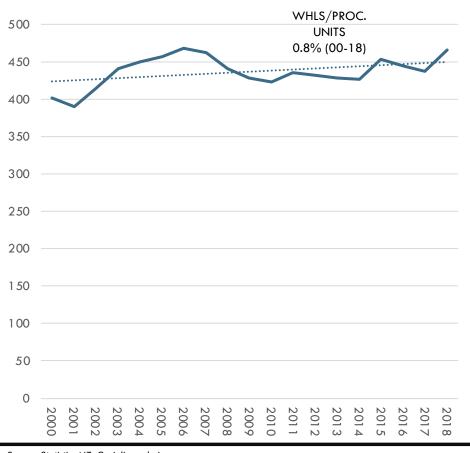
EMPLOYMENT ON FRUIT, NUT & VEGETABLE (X WINE) GEOGRAPHIC UNITS BY REGION Headcount (including owner-operators); actual; 2000-2018\*



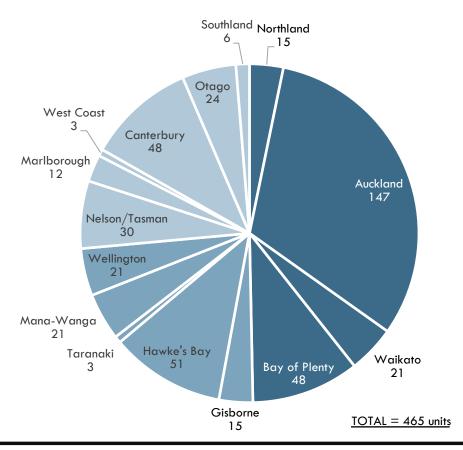
. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# Turning to processing and wholesaling, units are spread across the country; however, unit growth is low (0.8% CAGR)

### PRODUCE PROCESSING/WHOLESALING Geographic units; 2000-2018



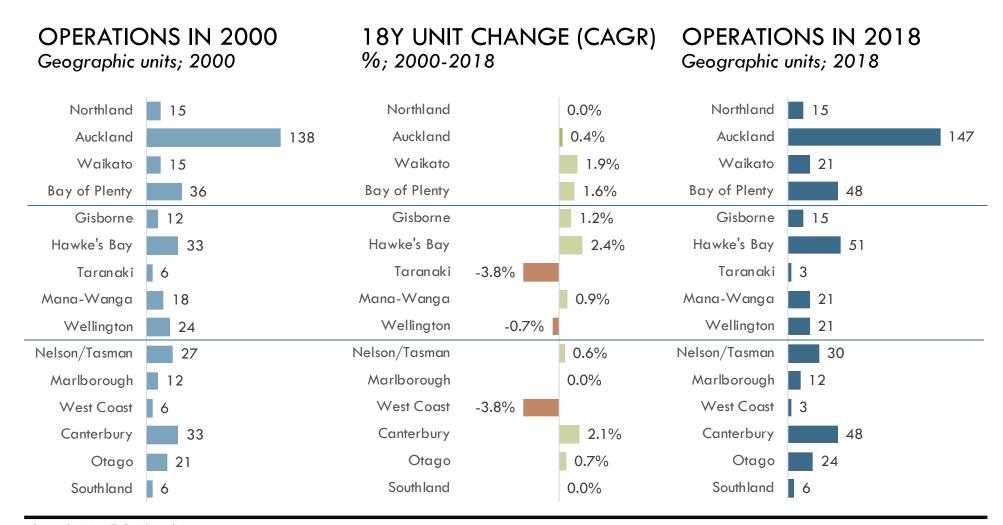
## PRODUCE PROC/WHLS BY REGION Geographic units; 2018



Source: Statistics NZ; Coriolis analysis

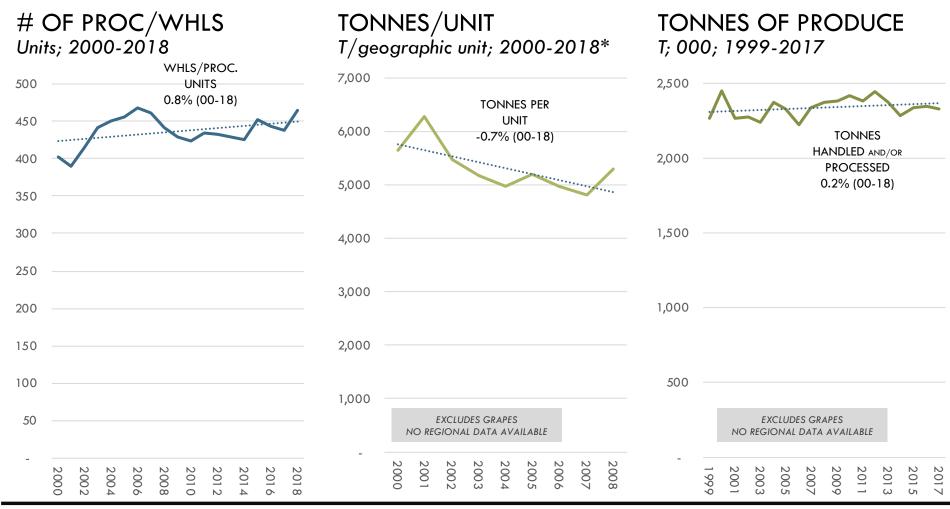
. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE ITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# Fruit & vegetable processor/wholesaler numbers showing modest growth across most regions



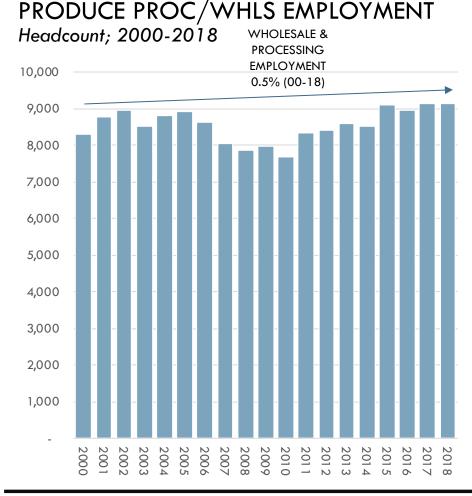
. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# Overall, New Zealand is trending to more, smaller fruit & vegetable processing and wholesaling units

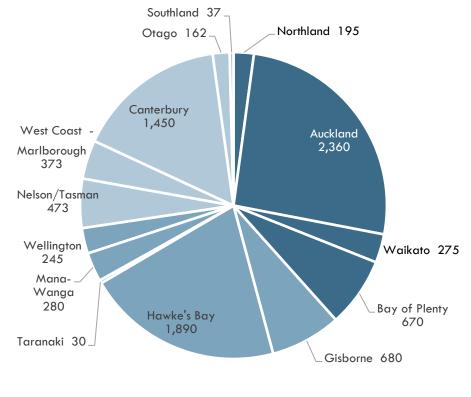


PRODUCE

### New Zealand produce processors/wholesalers are creating modest numbers of new jobs and jobs are spread across regions



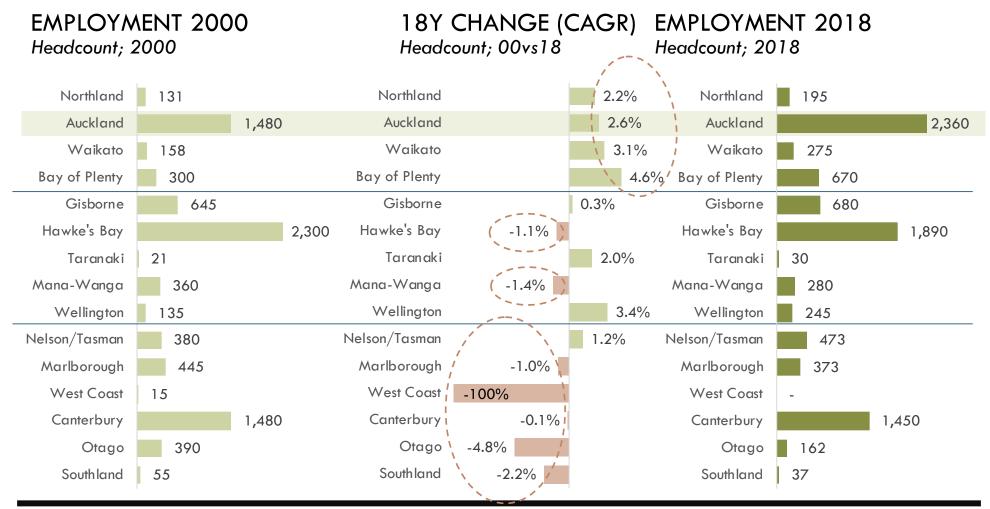
#### PRODUCE PROC/WHLS EMPLOYMENT Headcount; 2018



TOTAL = 9,120 employees

. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT OF THE REST. APPENDICE ARABLE PROCESSED WINE OTHER BEV.

# Mild overall employment growth masks regional shifts, with the Upper North Island leading growth and many others declining



### TABLE OF CONTENTS

page

10

1. Situation

page

21

2. High Level
Outcome Summary

page

30

3. Dairy

page

40

4. Red Meat & Pork

page

53

5. Poultry

page

62

6. Seafood

page

72

7. Fruit & Vegetables

page

82

8. Arable Crops & Grain Based Foods

page

96

9. Processed Foods

& Other

page

105

10. Wine

page

118

5. OtherBeverages

page

127

Appendices
Regions Snapshot

# SUMMARY FINDINGS: New Zealand has growing employment in the overall arable grains chain

#### **GRAIN/ARABLE CROP PRODUCTION**

- New Zealand is moving to more crop farms with more area per farm and more overall area in arable crops
- However, area growth is coming from crops grown for on-farm consumption (e.g. feed) rather than 'cash crop' grains for market
- The number of arable crop farms is growing across most regions, but declining in Canterbury
- Average crop farm sizes are growing
- Total crop area is growing across all regions
- On-farm employment in crops is growing
- Crop farms are creating employment across many regions

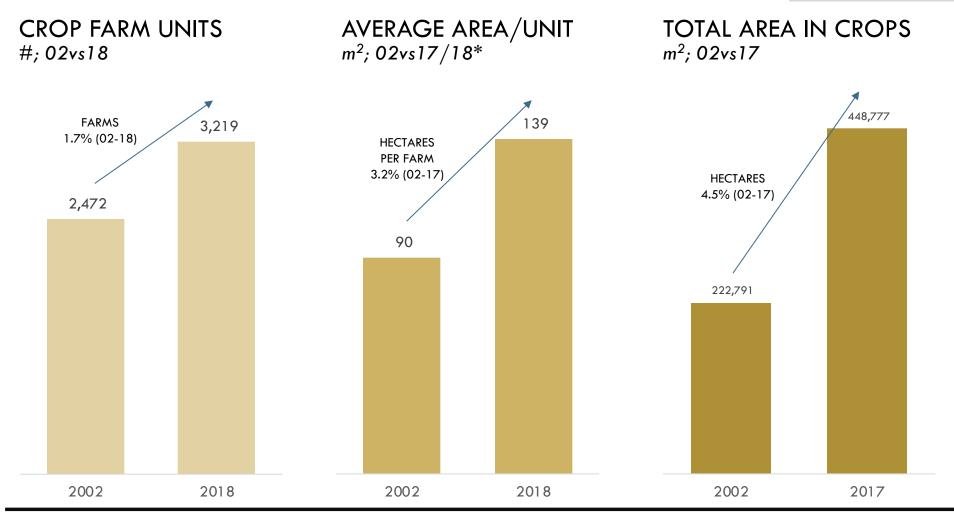
#### **GRAIN WHOLESALING & PROCESSING**

- Grain processors and wholesalers are located predominantly in Auckland and Canterbury, with overall numbers flat to declining
- Grain processors and wholesalers numbers are growing in Auckland, Waikato, Marlborough and Otago; shrinking elsewhere
- Overall, New Zealand is seeing limited change in the number of grain processing and wholesaling units
- Grain processors/wholesalers jobs are predominantly in Auckland and Canterbury and employment is not growing
- Mild overall decline masks regional shifts, with Auckland, Canterbury and Otago growing jobs while all others are declining

ARABLE

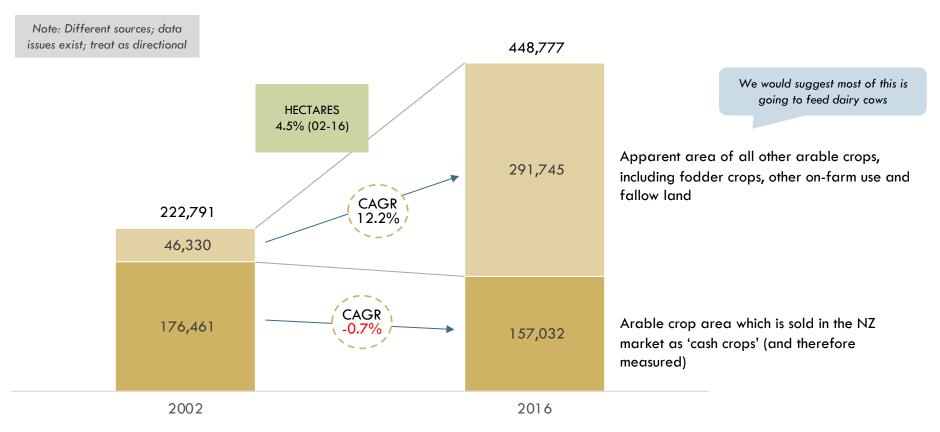
### New Zealand is moving to more crop farms with more area per farm and more overall area in arable crops

Note: Different sources; data issues exist; treat as directional

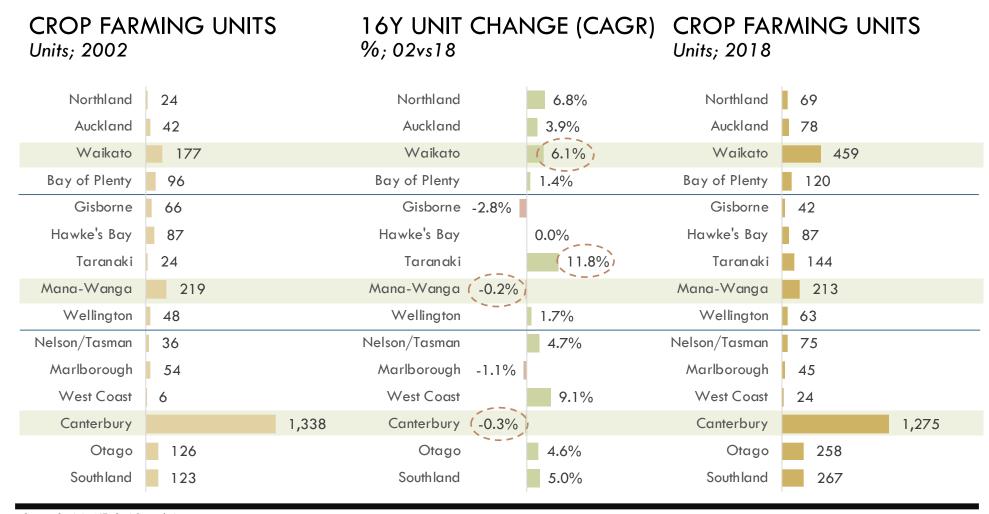


# However, area growth is coming from crops grown for on-farm consumption (e.g. feed) rather than 'cash crop' grains for market

## TOTAL NEW ZEALAND ARABLE CROP AREA BY USE Ha; 02vs16

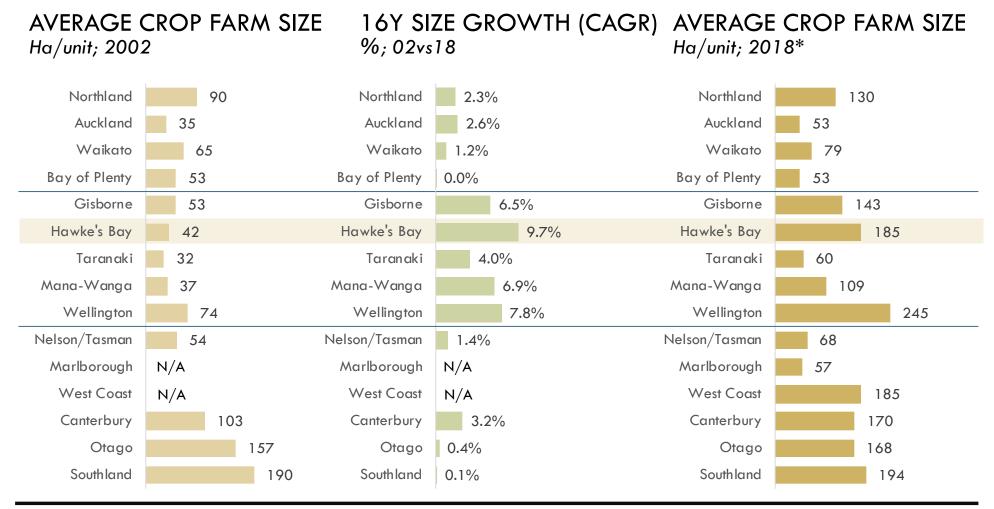


# The number of arable crop farms is growing across most regions, but declining in Canterbury



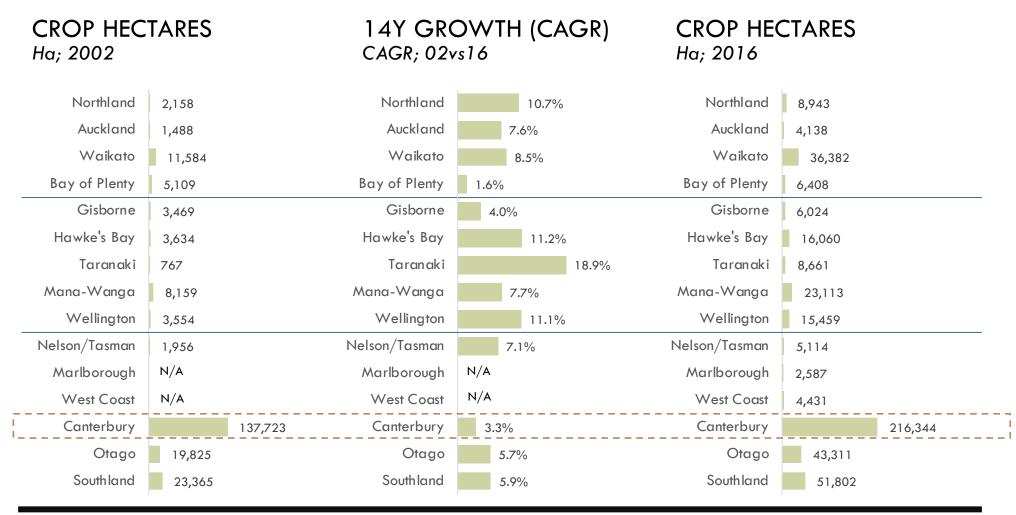
1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

### Average crop farm sizes are growing

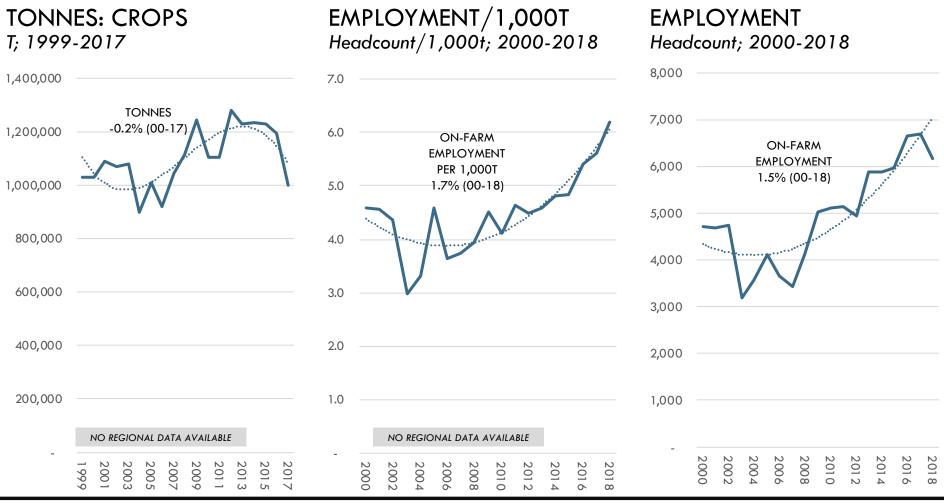


I. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

### Total crop area is growing across all regions

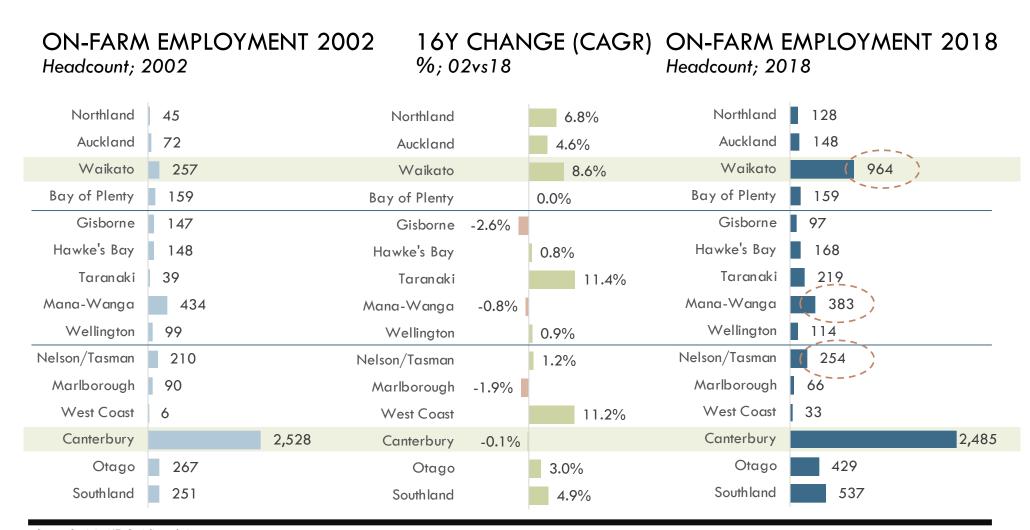


### On-farm employment in crops is growing



. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES TO ARABLE PROCESSED WINE OTHER BEV.

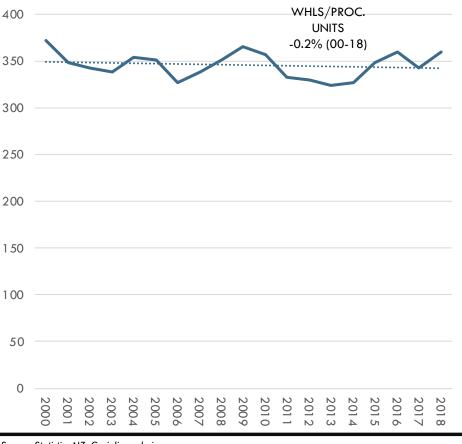
### Crop farms are creating employment across many regions



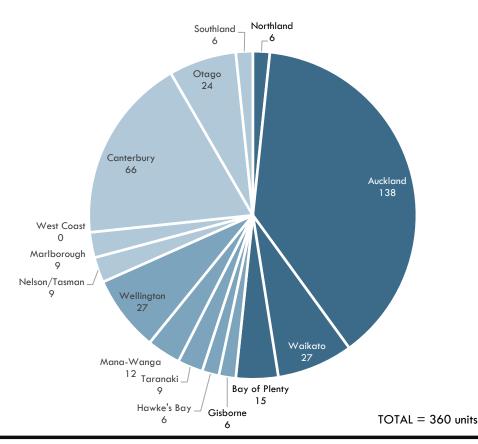
Source: Statistics NZ; Coriolis analysis

# Turning to processing/wholesaling, units are located primarily in Auckland and Canterbury, with overall numbers flat to declining

### GRAIN PROCESSING/WHOLESALING Geographic units; 2000-2018



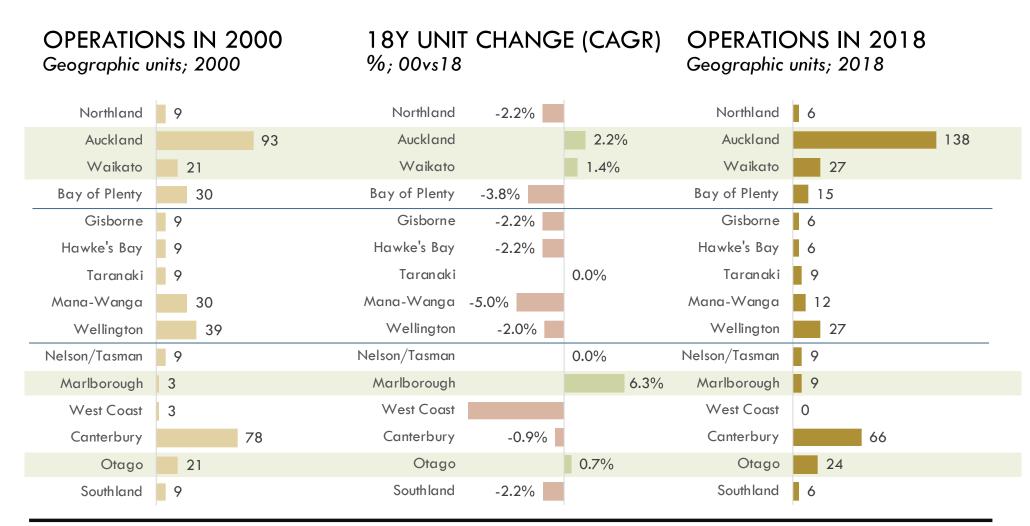
## GRAIN PROC/WHLS BY REGION Geographic units; 2018



Source: Statistics NZ; Coriolis analysis

. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT OF THE REST. APPENDICE ARABLE PROCESSED WINE OTHER BEV.

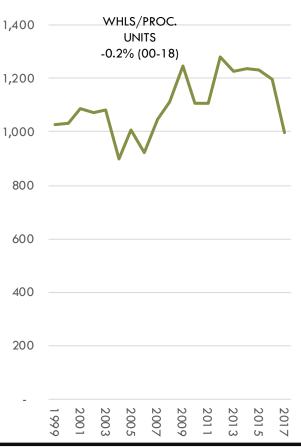
# Grain processors and wholesalers numbers are growing in Auckland, Waikato, Marlborough and Otago; shrinking elsewhere



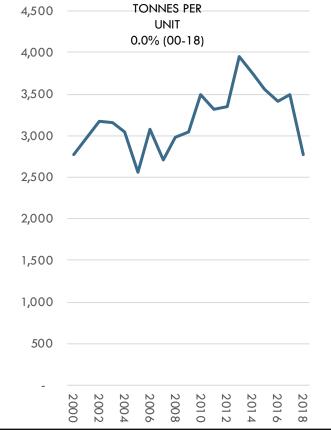
ARABLE

### Overall, New Zealand is seeing limited change in the number of grain processing and wholesaling units

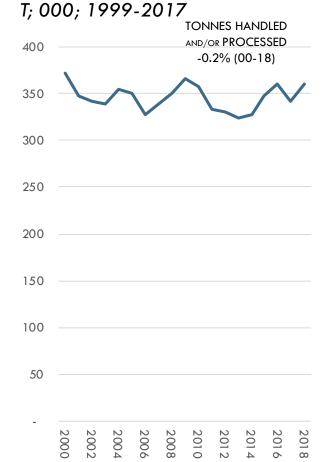
#### # OF GRAIN PROC/WHLS Units; 2000-2018



### T/geographic unit; 2000-2018\*

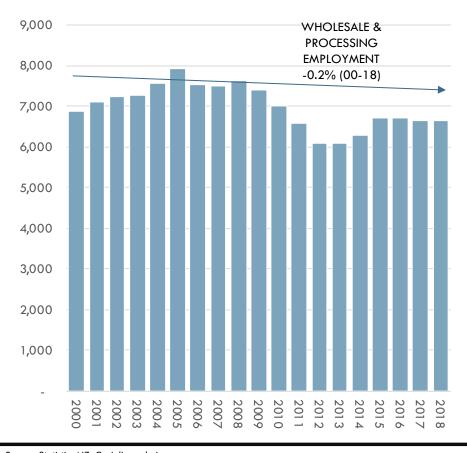


### TONNES/PROC/WHLS UNIT TONNES OF MARKET CROPS

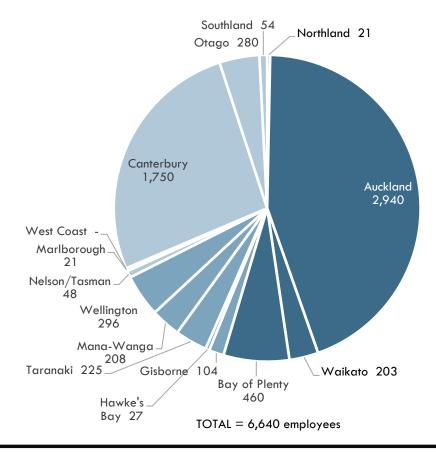


# Grain processors/wholesalers jobs are predominantly in Auckland and Canterbury and employment is not growing

## GRAIN PROC/WHLS EMPLOYMENT Headcount; 2000-2018



### GRAIN PROC/WHLS EMPLOYMENT Headcount; 2018

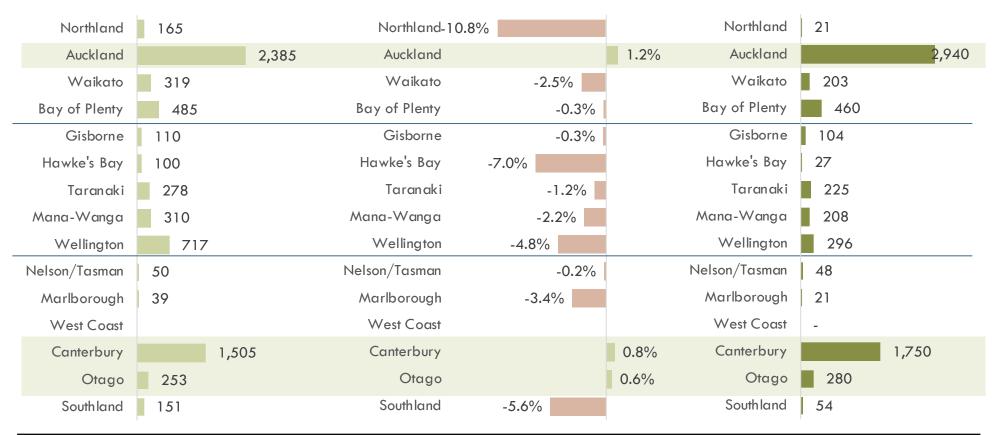


Source: Statistics NZ; Coriolis analysis

. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT OF THE REST. APPENDICE ARABLE PROCESSED WINE OTHER BEV.

### Mild overall decline masks regional shifts, with Auckland, Canterbury and Otago growing jobs while all others are declining





### TABLE OF CONTENTS

page

1. Situation

page

7. Fruit & Vegetables page

page

2. High Level **Outcome Summary** 

8. Arable Crops &

Grain Based Foods

page

3. Dairy

page

9. Processed Foods & Other

page

4. Red Meat & Pork

page

5. Poultry

page

6. Seafood

page

10. Wine

page

5. Other **Beverages**  page

**Appendices** Regions Snapshot . 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT OF THE REST. APPENDICE ARABLE PROCESSED WINE OTHER BEV.

# SUMMARY FINDINGS: New Zealand has growing processed foods employment

- 'Processed foods' captures a wide range of products that are made from a combination of ingredients
- Overall, the number of processed foods manufacturing operations is growing and units are spread across the country
- All regions (other than Gisborne) are creating significant numbers of new geographic units
- The rapid growth of new processing operations is driving down average employment per unit, but growing total employment
  - Employment per unit change varies across regions, but the industry is still primarily small firms (12 employees average)
- Processed foods firms are creating jobs; however, jobs are currently concentrated in Auckland
- Employment growth varies by region; Northland, Hawke's Bay, Wellington and Nelson/Tasman achieving high growth rates

2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

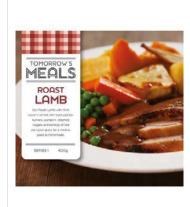
### 'Processed foods' captures a wide range of products that are made from a combination of ingredients



















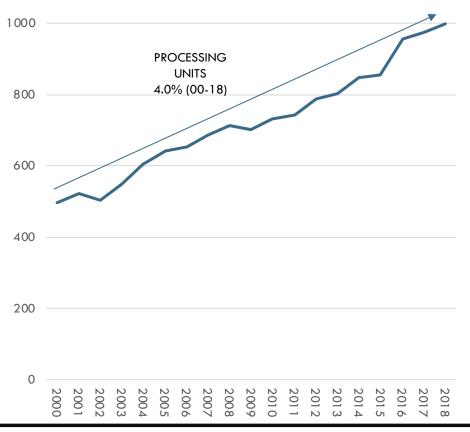


. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

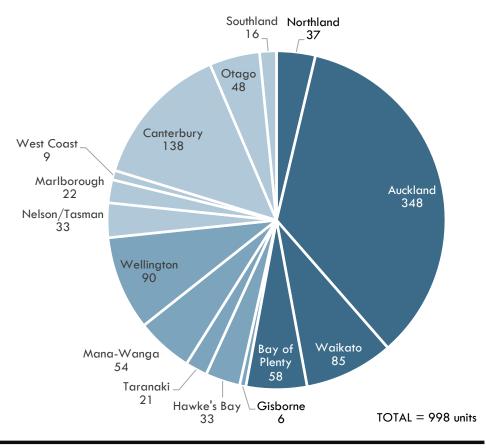
# Overall, the number of processed foods manufacturing operations is growing and units are spread across the country

#### PROCESSED FOODS UNITS

Geographic units; 2000-2018

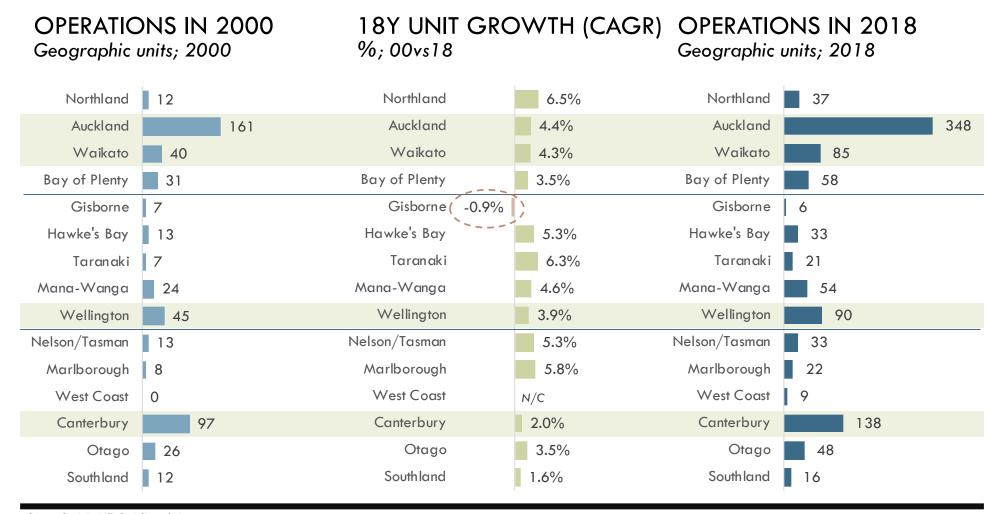


## PROCESSED FOODS UNITS BY REGION Geographic units; 2018

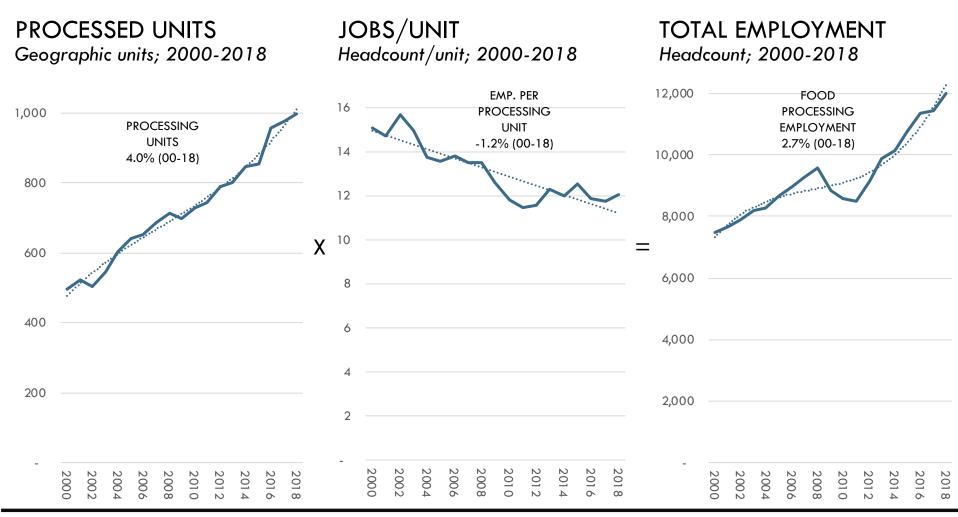


. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

## All regions (other than Gisborne) are creating significant numbers of new geographic units

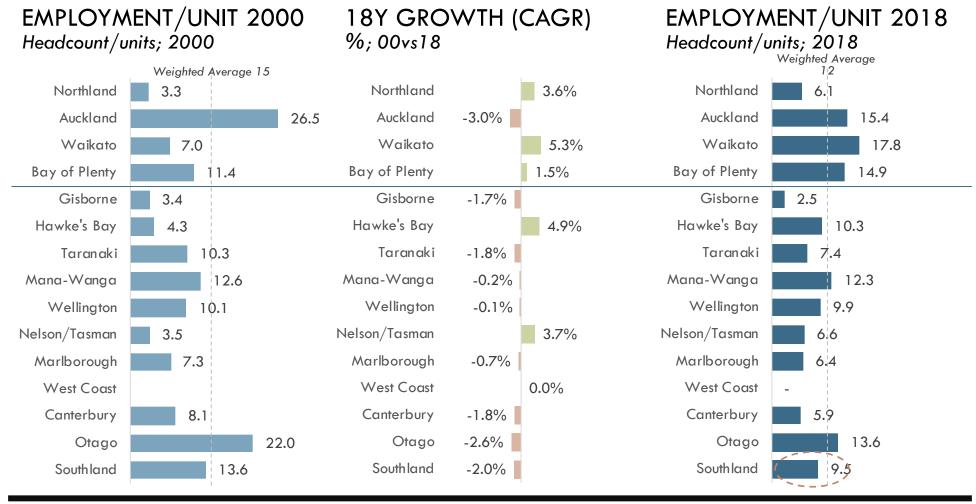


# The rapid growth of new processing operations is driving down average employment per unit, but growing total employment



. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE ITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

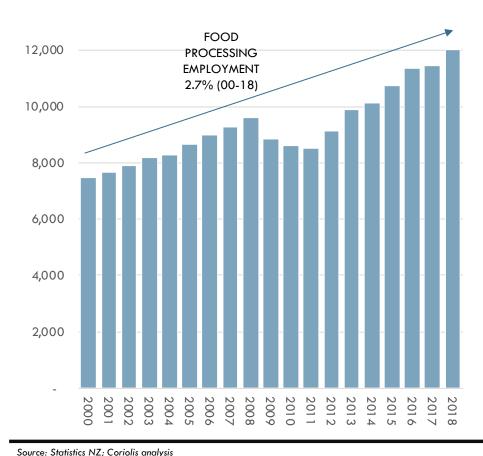
# Employment per unit change varies across regions, but the industry is still primarily small firms (12 employees average)



# Processed foods firms are creating jobs; however, jobs are currently concentrated in Auckland

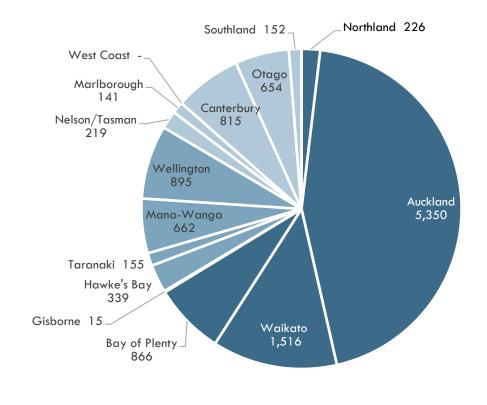
### PROCESSING EMPLOYMENT

Headcount; 2000-2018



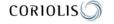
### PROCESSING EMPLOYMENT

Headcount; 2018



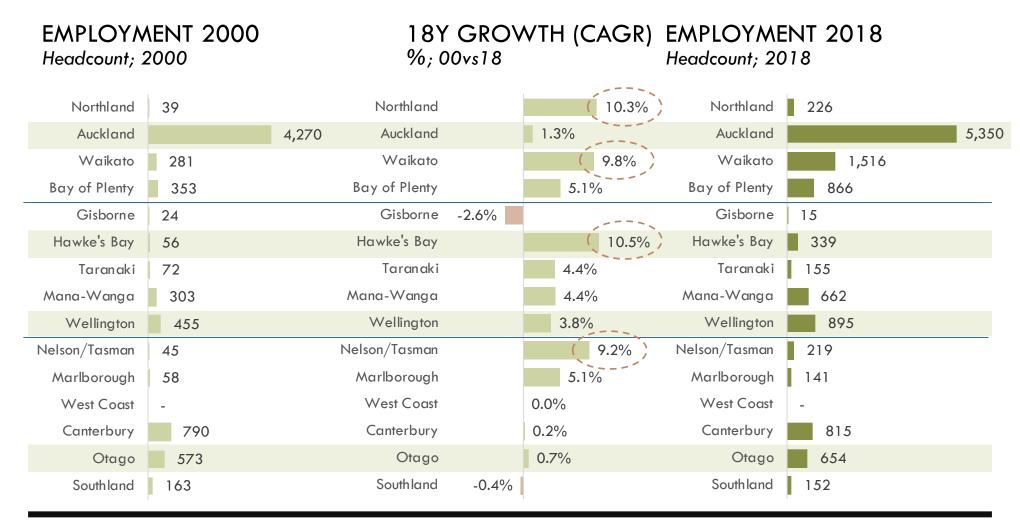
TOTAL = 12,005 processed foods employees

Source: Statistics INZ; Cortons analysis



. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# Employment growth varies by region; Northland, Hawke's Bay, Wellington and Nelson/Tasman achieving high growth rates



### TABLE OF CONTENTS

page

10

1. Situation

page

21

2. High Level
Outcome Summary

page

30

3. Dairy

page

40

4. Red Meat & Pork

page

53

5. Poultry

page

62

6. Seafood

page

72

7. Fruit & Vegetables

page

82

8. Arable Crops & Grain Based Foods

page

96

9. Processed Foods& Other

page

105

10. Wine

page

118

5. OtherBeverages

page

127

Appendices Regions Snapshot 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# SUMMARY FINDINGS: New Zealand has growing wine employment overall

#### **GRAPE PRODUCTION**

- Average grape growing "geographic unit" size is growing, as is total hectares in grapes
- Regions differ in the number of new growing units they are creating
- Average yield has been growing across leading regions; mixed results elsewhere
- Total wine grape production is growing, driven primarily by Marlborough
- Growing production has counteracted falling employment per tonne, leading to relatively stable recent employment (~5,000)

#### WINE PROCESSING

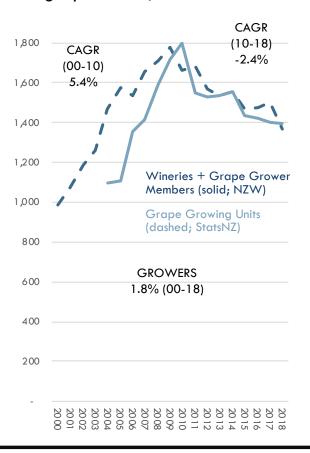
- Turning to production, winery numbers are growing and wineries are spread across the country
- Regions vary in the number of new wineries they have created in the recent period
- Tonnes processed per winery is growing, though growth in scale is leading to fewer employees per tonne
- Performance varies by region, with Marlborough in particular moving to higher volume wineries
- Due to production growth, New Zealand wineries are creating jobs and jobs are spread across key wine regions
- Marlborough, Auckland, Hawke's Bay, Otago and Canterbury are creating significant new wine processing employment



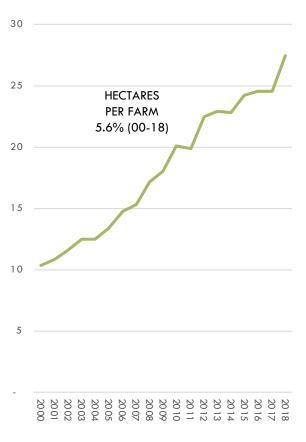
I. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# Average grape growing "geographic unit" size is growing, as is total hectares in grapes

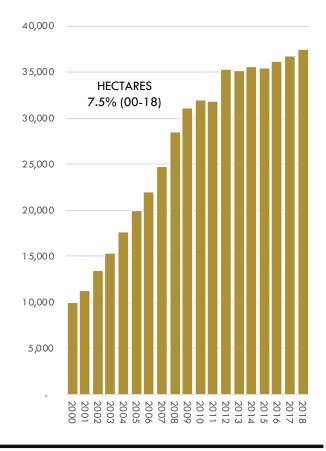
#### # OF GROWING UNITS Geographic units; 2000-2018



### HECTARES/UNIT Ha/unit; 2000-2018



## HECTARES OF GRAPES Ha; 2000-2018

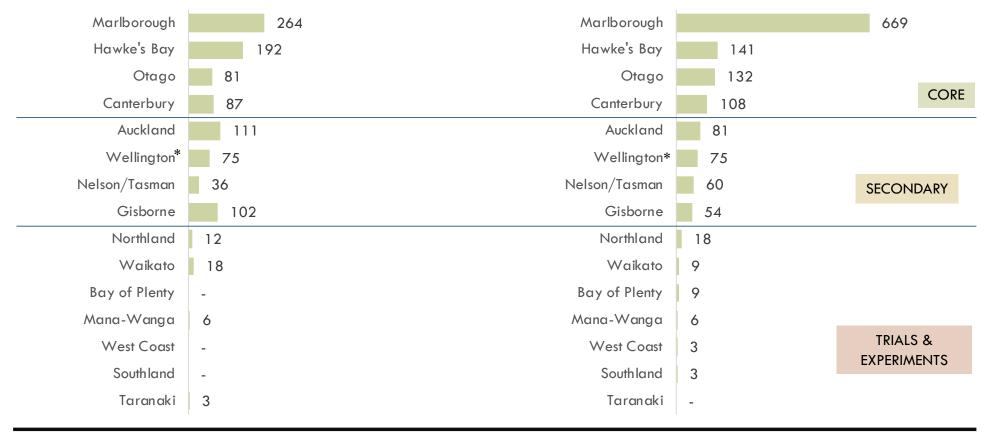


. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# Regions differ in the number of new growing units they are creating

GRAPE GROWING UNITS Units; 2000

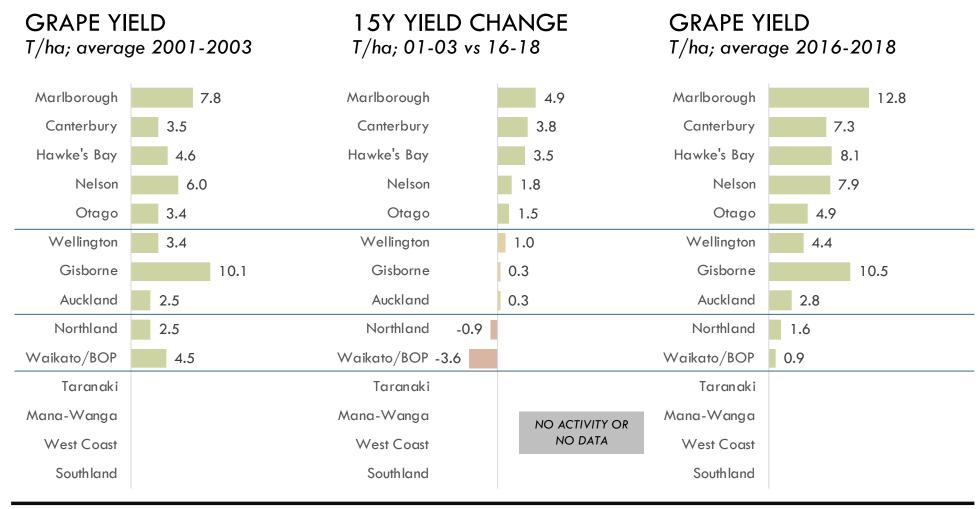
GRAPE GROWING UNITS Units; 2018





. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

## Average yield has been growing across leading regions; mixed results elsewhere

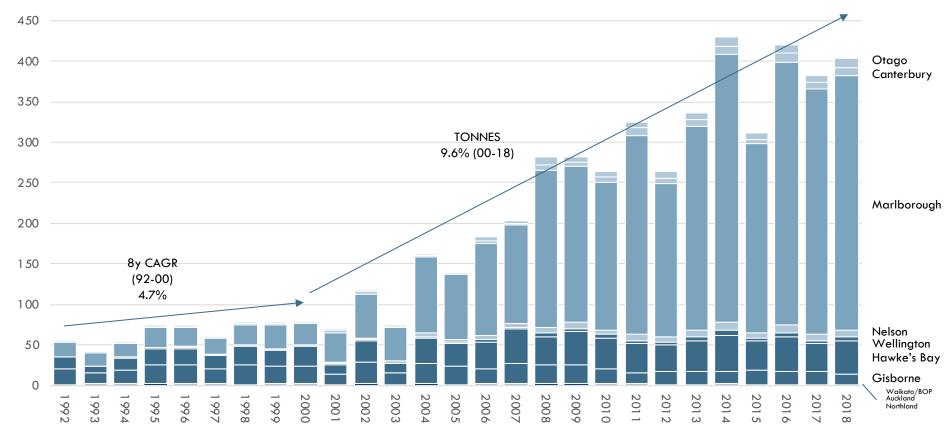


1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# Total wine grape production is growing, driven primarily by Marlborough

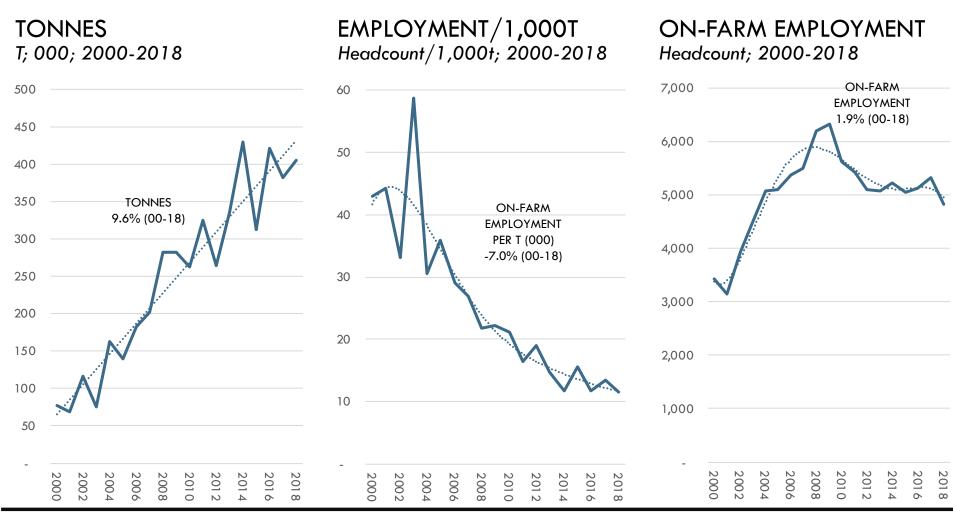
### TOTAL NEW ZEALAND WINE GRAPE PRODUCTION

T; 000; 1992-2018



. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT OF THE REPORT OF THE REV.

# Growing production has counteracted falling employment per tonne, leading to relatively stable recent employment (~5,000)

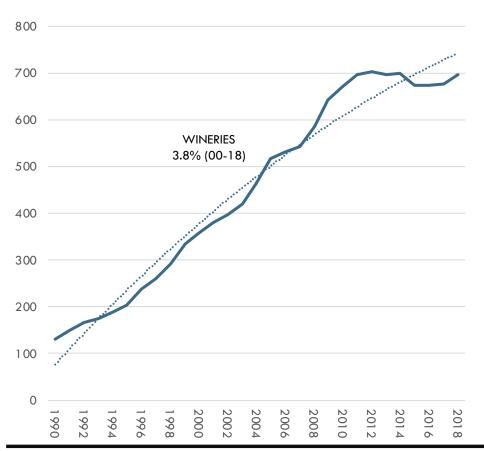


. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

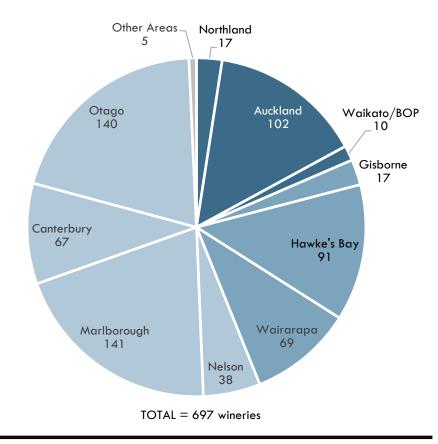
# Turning to production, winery numbers are growing and wineries are spread across the country

### WINERIES IN NEW ZEALAND

NZW members; 1990-2018

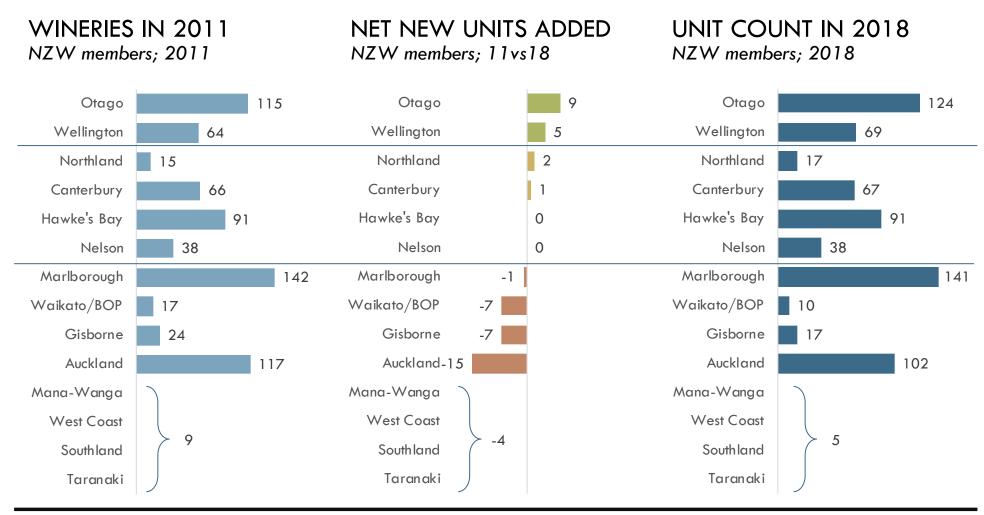


## WINERIES IN NEW ZEALAND BY REGION NZW members; 2018



. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

## Regions vary in the number of new wineries they have created in the recent period



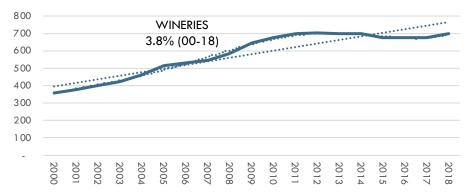
113

WINE

## Tonnes processed per winery is growing, though growth in scale is leading to fewer employees per tonne

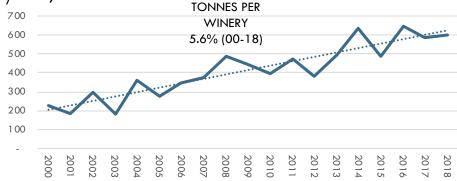
### **WINERIES**

NZW members; 2000-2018

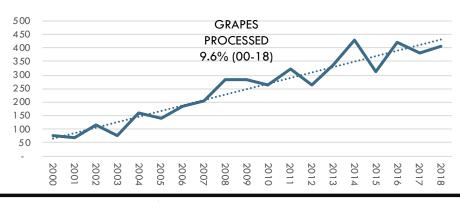


### TONNES/WINERY

T/firm; 2000-2018

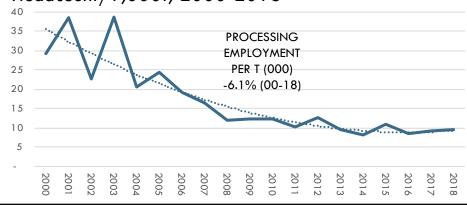


### TONNES OF GRAPES T; 2000-2018



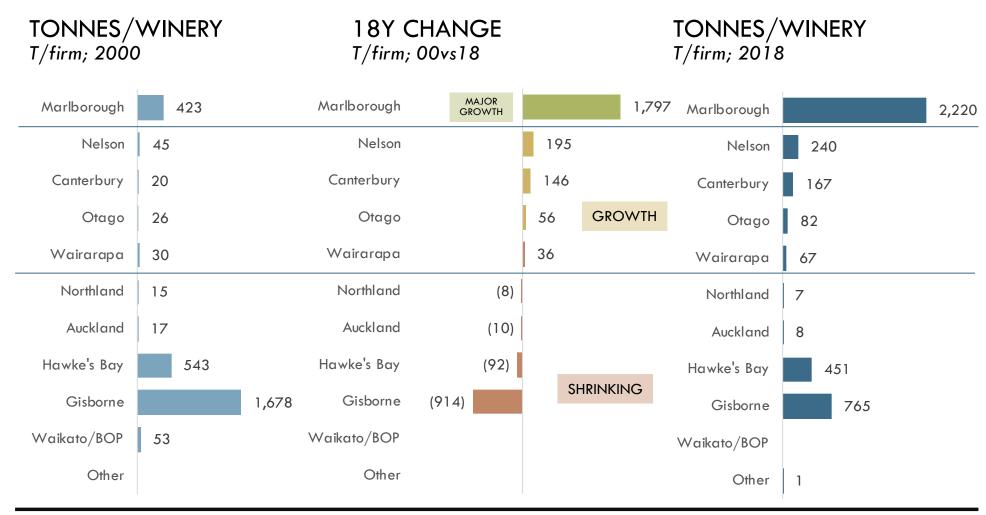
### EMP. PER 1,000 TONNES

Headcount/1,000t; 2000-2018



. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

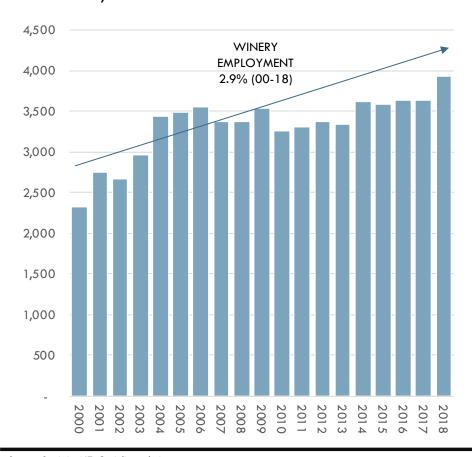
## Performance varies by region, with Marlborough in particular moving to higher volume wineries



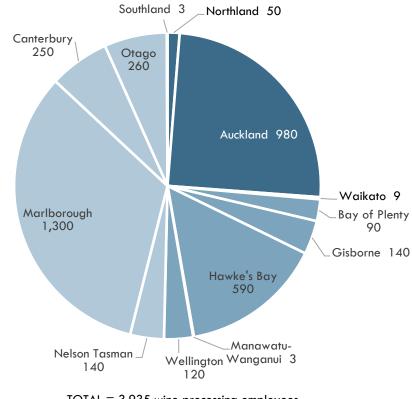
. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# Due to production growth, New Zealand wineries are creating jobs and jobs are spread across key wine regions

## WINE PROCESSING EMPLOYMENT Headcount; 2000-2018



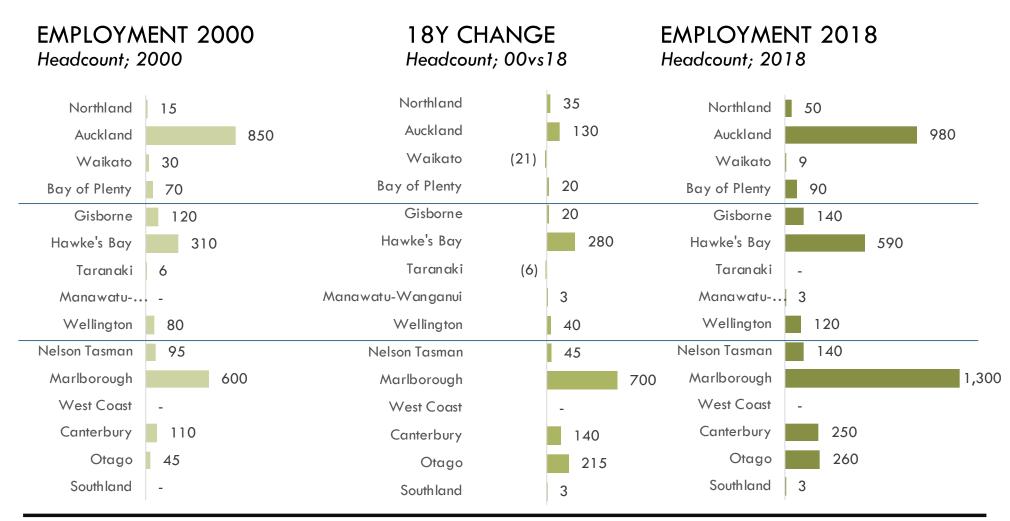
## WINE PROCESSING EMPLOYMENT Headcount; 2018



TOTAL = 3,935 wine processing employees

. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# Marlborough, Auckland, Hawke's Bay, Otago and Canterbury are creating significant new wine processing employment



117

## TABLE OF CONTENTS

page

10

1. Situation

page

21

2. High Level
Outcome Summary

page

30

3. Dairy

page

40

4. Red Meat & Pork

page

53

5. Poultry

page

62

6. Seafood

page

**72** 

7. Fruit & Vegetables

page

82

8. Arable Crops & Grain Based Foods

page

96

9. Processed Foods

& Other

page

105

10. Wine

page

118

5. OtherBeverages

page

127

Appendices Regions Snapshot . 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE ITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# SUMMARY FINDINGS: New Zealand has growing beverage processing employment

- New Zealand produces a range of non-wine beverages
- Overall, the number of non-wine beverage manufacturing operations is growing and units are spread across the country
  - All regions (other than BOP) are creating new operational units
- The rapid growth of new processing operations is driving down average employment per unit but growing total employment
  - Employment per unit is falling in many areas, particularly in Auckland, but growing in others
- Beverage processing is creating jobs; however, most jobs are concentrated in Auckland
  - Beverage employment growth varies by region; Auckland, Waikato, Hawke's Bay, Wellington and Otago doing well

## New Zealand produces a range of non-wine beverages











#### **BEER**

Water (~90-95%)
Barley/other grains
Hops
Flavours

### **SPIRITS**

Water (60-70%)
Alcohol (whey, grains or other)
Flavours

### SOFT DRINKS

Water (90%+)
Juices
Sugar/sweeteners
Caffeine (from coffee)
Flavours

### JUICE

Fruit (Water 85-90%)

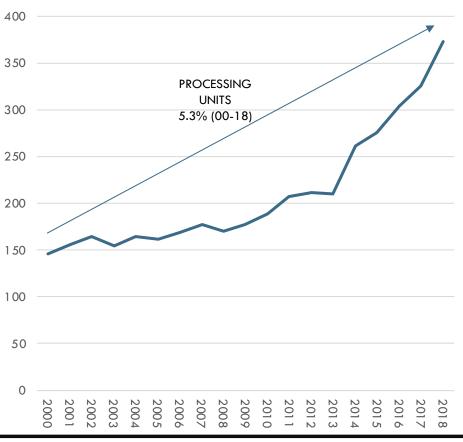
#### WATER

Water

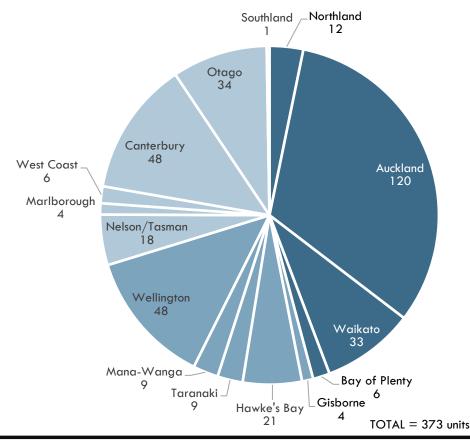
. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TRANSPORT OF THE REV. APPENDICE ARABLE PROCESSED WINE OTHER BEV.

# Overall, the number of non-wine beverage manufacturing operations is growing and units are spread across the country

## BEVERAGE PROCESSING UNITS IN NZ Geographic units; 2000-2018

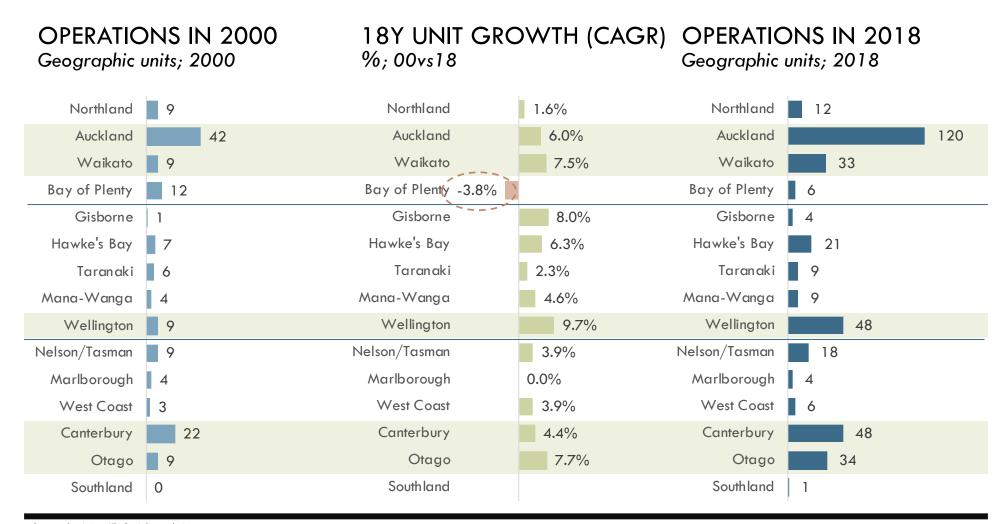


## BEVERAGE UNITS BY REGION Geographic units; 2018



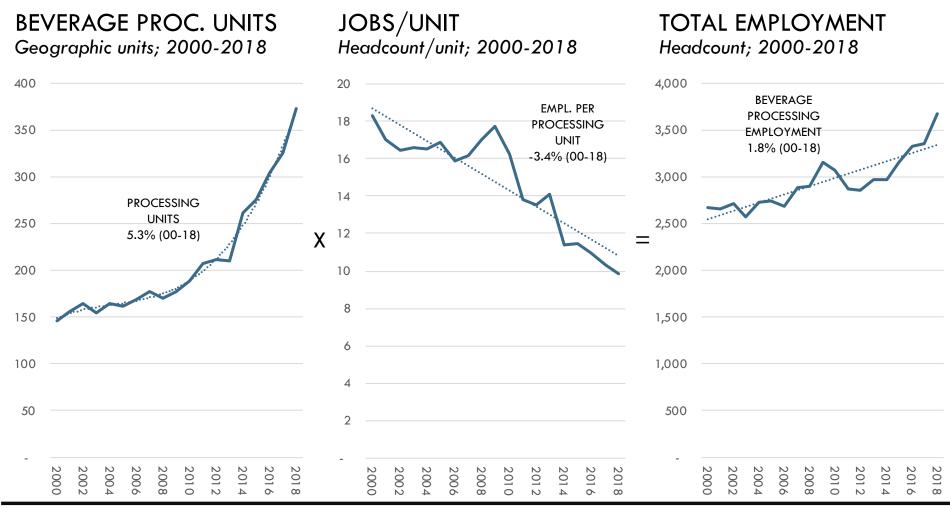
2. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

## All regions (other than BOP) are creating new operational units



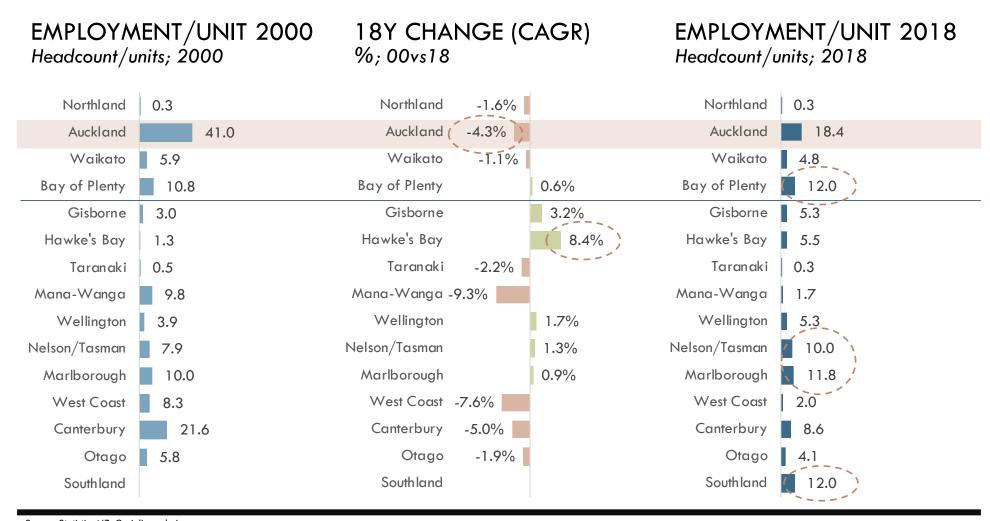
. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE ITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# The rapid growth of new processing operations is driving down average employment per unit but growing total employment



. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

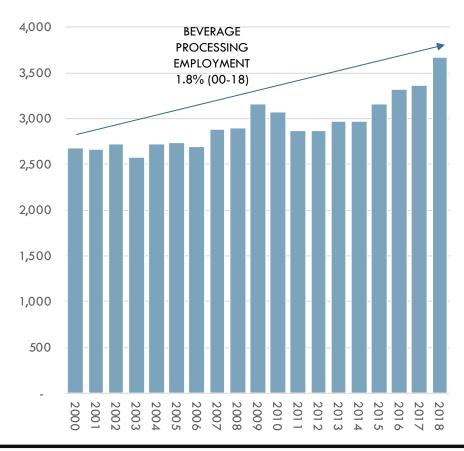
# Employment per unit is falling in many areas, particularly in Auckland, but growing in others



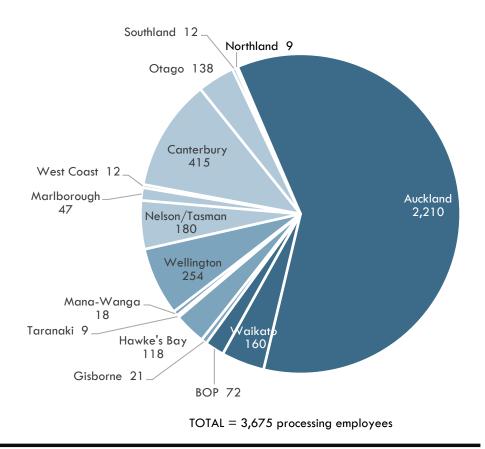
. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
ITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

## Beverage processing is creating jobs; however, most jobs are concentrated in Auckland

## BEVERAGE PROCESSING EMPLOYMENT Headcount; 2000-2018



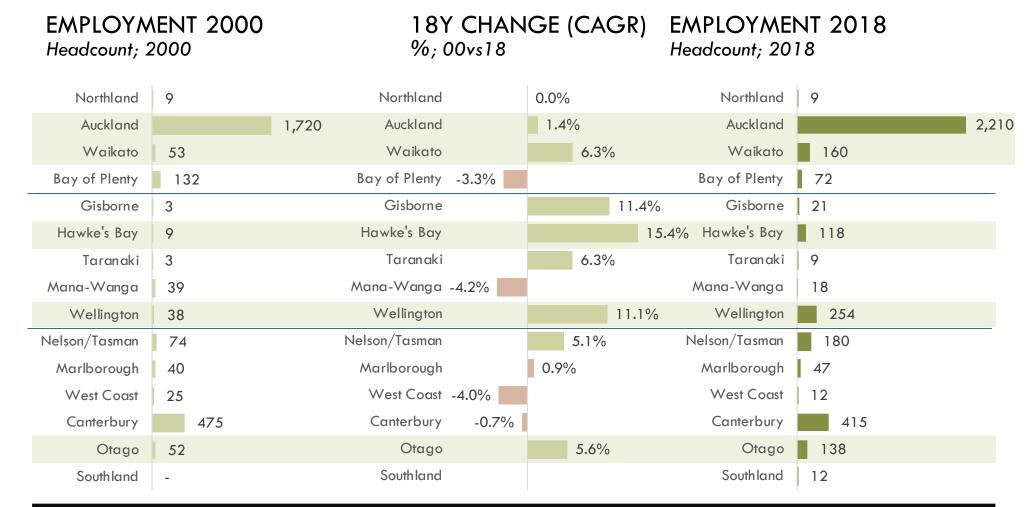
## BEVERAGE PROCESSING EMPLOYMENT Headcount; 2018



Source: Statistics NZ; Coriolis analysis

2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICE TUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

# Beverage employment growth varies by region; Auckland, Waikato, Hawke's Bay, Wellington and Otago doing well



## TABLE OF CONTENTS

page

10

1. Situation

page

21

2. High Level
Outcome Summary

page

30

3. Dairy

page

40

4. Red Meat & Pork

page

53

5. Poultry

page

62

6. Seafood

page

**72** 

7. Fruit & Vegetables

page

82

8. Arable Crops & Grain Based Foods

page

96

9. Processed Foods& Other

page

105

10. Wine

page

118

5. OtherBeverages

page

127

**Appendices** 

1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

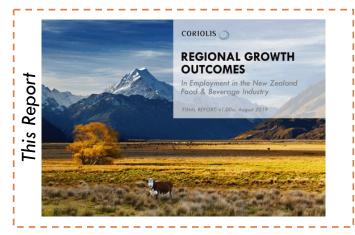
### **APPENDIX**

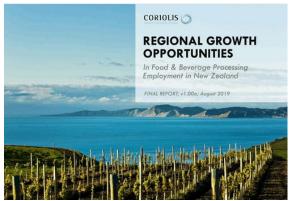
- A1. Regional Growth Opportunities project context
- A2. Regional Metrics Snapshot
- A3. Abbreviations

. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES ITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

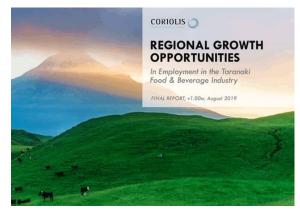
## A1: This work is part of the Regional Growth Opportunities research

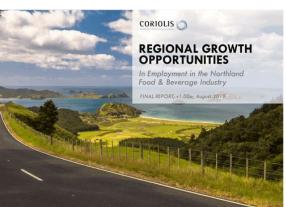
#### **NATIONAL**





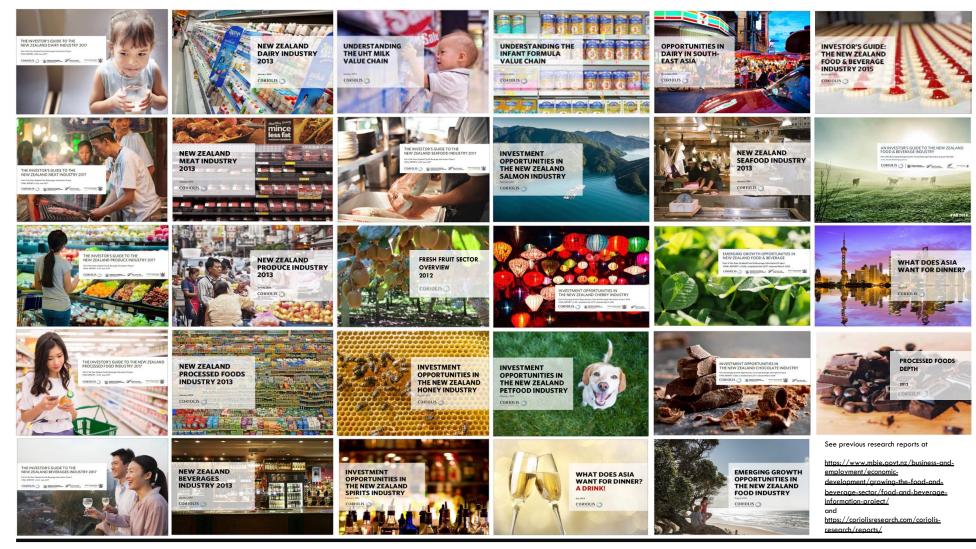
#### **SELECT REGIONS**





1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

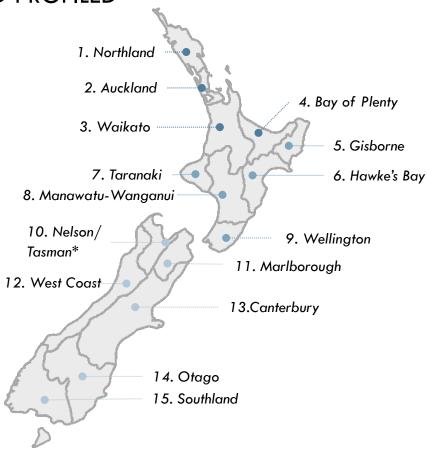
## This work builds on previous research as part of the F&BIP



I. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

### A2. APPENDICES: REGIONS SNAPSHOT

### REGIONS OF NEW ZEALAND PROFILED



1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

### 1. NORTHLAND - ON-FARM

### ON-FARM QUANTITATIVE METRICS SCORECARD: NORTHLAND

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm<br>jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|-------------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 8.3%                 | 1,008           | 6.8%                      | -1,077                      | -4.0%                        | 2,358                  | 5.8%                                | -777                             | -1.6%                             |
| Red Meat & Pork | 4.2%                 | 2,172           | 8.9%                      | -645                        | -1.4%                        | 3,048                  | 6.8%                                | -691                             | -1.1%                             |
| Poultry Meat    | N/A                  | 6               | 2.0%                      | -24                         | -8.6%                        | 6                      | 0.4%                                | -27                              | -9.0%                             |
| Seafood         | 18.9%                | 141             | 9.2%                      | -75                         | -2.3%                        | 276                    | 5.5%                                | -110                             | -1.8%                             |
| Arable Crops    | 2.0%                 | 70              | 1.6%                      | 49                          | 6.9%                         | 129                    | 2.1%                                | 96                               | 7.9%                              |
| Produce         | 6.2%                 | 411             | 12.8%                     | -135                        | -1.6%                        | 1,667                  | 5.9%                                | -164                             | -0.5%                             |
| Other Foods     | N/A                  | 147             | 12.3%                     | 123                         | 10.6%                        | 427                    | 9.1%                                | 362                              | 11.0%                             |
| Grapes          | 0.2%                 | 18              | 1.3%                      | 6                           | 2.3%                         | 73                     | 1.5%                                | 46                               | 5.7%                              |
| TOTAL           | ( 4.7% )             | 3,973           | 7.7%                      | -1,778                      | -2.0%                        | 7,984                  | 5.9%                                | -1,265                           | -0.8%                             |

. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES ITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

### 1. NORTHLAND - PROCESSING

### PROCESSING QUANTITATIVE METRICS SCORECARD: NORTHLAND

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this % all NZ processing jobs in this sector | 18y ABS | _    | 18y<br>CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average |
|-----------------|-----------------|--|---------|--|---------------------|------------------------------|------------|---|---------|------|------------------------|------------------------------|
| Dairy           | 6               | 2.8%   | 0       | 0%   | 0.0%                | <b>\</b>                     | 560        | 4.3%  | -80     | -2%  | -0.7%                  | <b>\</b>                     |
| Red Meat & Pork | 12              | 3.7%   | 0       | 0%   | 0.0%                | <b>\</b>                     | 710        | 2.7%  | -155    | -13% | -1.1%                  | <b>↓</b>                     |
| Poultry Meat    | -               | 0.0%   | 0       | 0%   | N/A                 | <b>↑</b>                     | -          | 0.0%  | 0       | 0%   | N/A                    | <b>↑</b>                     |
| Seafood         | 15              | 4.6%   | -3      | -  | -1.0%               | <b>\</b>                     | 99         | 1.9%  | 3       | -    | 0.2%                   | <b>↑</b>                     |
| Produce         | 15              | 3.2%   | 0       | 0%   | 0.0%                | <b>\</b>                     | 195        | 2.1%  | 64      | 8%   | 2.2%                   | <b>↑</b>                     |
| Grain-Based     | 6               | 1.6%   | -3      | -  | -2.2%               | <b>1</b>                     | 24         | 0.4%  | -141    | -    | -10.2%                 | <u> </u>                     |
| Processed Foods | 37              | 3.7%   | 25      | 5%   | 6.5%                | <b>↑</b>                     | 226        | 1.9%  | 187     | 4%   | 10.3%                  | <b>↑</b>                     |
| Wine            | 6               | 1.4%   | 0       | 0%   | 0.0%                | <b>1</b>                     | 50         | 1.3%  | 35      | 2%   | 6.9%                   | <b>1</b>                     |
| Other Beverages | 12              | 3.2%   | 3       | 1%   | 1.6%                | <b>\</b>                     | 9          | 0.2%  | 0       | 0%   | 0.0%                   | <b>1</b>                     |
| TOTAL           | ( 109           | 3.1%   | 22      | 2%   | 1.3%                | <b>\</b>                     | ( 1,873 )  | ( 2.2% )  | -87     | -1%  | -0.3%                  | <b>1</b>                     |

**APPENDICES** 

### 2. AUCKLAND - ON-FARM

### ON-FARM QUANTITATIVE METRICS SCORECARD: AUCKLAND

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm<br>jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|-------------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 3.2%                 | 417             | 2.8%                      | -585                        | -4.8%                        | 747                    | 1.8%                                | -705                             | -3.6%                             |
| Red Meat & Pork | 1.6%                 | 1,542           | 6.3%                      | -768                        | -2.2%                        | 1,974                  | 4.4%                                | -896                             | -2.1%                             |
| Poultry Meat    | N/A                  | 60              | 20.0%                     | -51                         | -3.4%                        | 190                    | 12.9%                               | -31                              | -0.8%                             |
| Seafood         | 14.3%                | 132             | 8.6%                      | -108                        | -3.3%                        | 238                    | 4.7%                                | -1 <i>77</i>                     | -3.0%                             |
| Arable Crops    | 0.9%                 | 78              | 1.7%                      | 42                          | 4.4%                         | 148                    | 2.4%                                | 106                              | 7.2%                              |
| Produce         | 7.1%                 | 273             | 8.5%                      | -165                        | -2.6%                        | 2,572                  | 9.1%                                | -1,092                           | -1.9%                             |
| Other Foods     | N/A                  | 123             | 10.3%                     | 57                          | 3.5%                         | 433                    | 9.3%                                | 229                              | 4.3%                              |
| Grapes          | 0.9%                 | 81              | 5.9%                      | -30                         | -1.7%                        | 621                    | 12.8%                               | 390                              | 5.6%                              |
| TOTAL           | ( 1.9% )             | 2,706           | 5.3%                      | -1,608                      | -2.6%                        | ( 6,923 )              | 5.1%                                | -2,176                           | -1.5%                             |

. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES ITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

## 2. AUCKLAND - PROCESSING

### PROCESSING QUANTITATIVE METRICS SCORECARD: AUCKLAND

|                 | Units (2018) | Region has this<br>% of all NZ units<br>in this sector | s 18y ABS   | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this % all NZ processing jobs in this sector | 18y ABS | -    | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|--------------|--|-------------|--|---------------------|------------------------------|------------|---|---------|------|------------------------|---------------------------------|
| Dairy           | 63           | 29.2%  | 42          | 39%  | 6.3%                | 1                            | 2,150      | 16.6%   | 1,220   | 26%  | 4.8%                   | <b>↑</b>                        |
| Red Meat & Pork | 54           | 16.5%  | 0           | 0%   | 0.0%                | 1                            | 1,720      | 6.4%  | 570     | 47%  | 2.3%                   | <b>1</b>                        |
| Poultry Meat    | 12           | 34.3%  | 0           | 0%   | 0.0%                | 1                            | 1,100      | 30.3%   | 590     | 37%  | 4.4%                   | <b>1</b>                        |
| Seafood         | 105          | 32.2%  | 6           | -  | 0.3%                | 1                            | 980        | 19.2%   | 210     | -    | 1.3%                   | <b>1</b>                        |
| Produce         | 147          | 31.6%  | 9           | 15%  | 0.4%                | 1                            | 2,360      | 25.9%   | 880     | 106% | 2.6%                   | <b>↑</b>                        |
| Grain-Based     | 138          | 37.3%  | 45          | -  | 2.2%                | 1                            | 2,940      | 44.2%   | 555     | -    | 1.2%                   | <b>↑</b>                        |
| Processed Foods | 348          | 34.9%  | 1 <i>87</i> | 37%  | 4.4%                | 1                            | 5,350      | 44.5%   | 1,080   | 24%  | 1.3%                   | 1                               |
| Wine            | 75           | 17.1%  | 33          | 13%  | 3.3%                | 1                            | 980        | 24.9%   | 130     | 8%   | 0.8%                   | <b>1</b>                        |
| Other Beverages | 120          | 32.2%  | 78          | 34%  | 6.0%                | 1                            | 2,210      | 60.1%   | 490     | 49%  | 1.4%                   | <b>1</b>                        |
| TOTAL           | ( 1,062      | 29.9%  | 400         | 35%  | 2.7%                | 1                            | (19,790)   | ( 23.6%)  | 5,725   | 42%  | 1.9%                   | <b>1</b>                        |

1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

### 3. WAIKATO - ON-FARM

### ON-FARM QUANTITATIVE METRICS SCORECARD: WAIKATO

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 28.2%                | 5,055           | 34.0%                     | -2,928                      | -2.5%                        | 12,055                 | 29.8%                            | -778                             | -0.3%                             |
| Red Meat & Pork | 9.0%                 | 3,390           | 13.8%                     | -1,416                      | -1.9%                        | 5,421                  | 12.1%                            | -1,935                           | -1.7%                             |
| Poultry Meat    | N/A                  | 81              | 27.0%                     | -9                          | -0.6%                        | 601                    | 40.7%                            | 281                              | 3.6%                              |
| Seafood         | 8.0%                 | 126             | 8.2%                      | -33                         | -1.3%                        | 311                    | 6.2%                             | -98                              | -1.5%                             |
| Arable Crops    | 8.1%                 | 459             | 10.2%                     | 303                         | 6.2%                         | 964                    | 15.6%                            | 752                              | 8.8%                              |
| Produce         | 8.5%                 | 246             | 7.6%                      | -150                        | -2.6%                        | 2,504                  | 8.9%                             | -396                             | -0.8%                             |
| Other Foods     | N/A                  | 144             | 12.1%                     | 75                          | 4.2%                         | 594                    | 12.7%                            | 375                              | 5.7%                              |
| Grapes          | 0.0%                 | 9               | 0.7%                      | -9                          | -3.8%                        | 34                     | 0.7%                             | -34                              | -3.8%                             |
| TOTAL           | 9.0%                 | 9,510           | ( 18.5% )                 | -4,167                      | -2.0%                        | (22,484)               | 16.6%                            | -1,833                           | -0.4%                             |

. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES ITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

## 3. WAIKATO - PROCESSING

### PROCESSING QUANTITATIVE METRICS SCORECARD: WAIKATO

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing jobs (2018) |           | 18y ABS | % of new NZ<br>employment<br>growth in<br>sector (00-18) | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|-----------------|--|---------|--|---------------------|------------------------------|------------------------|-----------|---------|--|------------------------|---------------------------------|
| Dairy           | 39              | 18.1%  | 15      | 14%  | 2.7%                | <b>\</b>                     | 3,200                  | 24.7%     | 1,450   | 31%  | 3.4%                   | 1                               |
| Red Meat & Pork | 36              | 11.0%  | -3      | -11%   | -0.4%               | <b>\</b>                     | 2,490                  | 9.3%      | 360     | 29%  | 0.9%                   | <b>↑</b>                        |
| Poultry Meat    | 9               | 25.7%  | 6       | -  | 6.3%                | 1                            | 1,050                  | 28.9%     | 560     | 35%  | 4.3%                   | <b>↑</b>                        |
| Seafood         | 21              | 6.4%   | 3       | -  | 0.9%                | 1                            | 209                    | 4.1%      | -51     | -  | -1.2%                  | <b>1</b>                        |
| Produce         | 21              | 4.5%   | 6       | 10%  | 1.9%                | 1                            | 275                    | 3.0%      | 117     | 14%  | 3.1%                   | <b>↑</b>                        |
| Grain-Based     | 27              | 7.3%   | 6       | -  | 1.4%                | 1                            | 206                    | 3.1%      | -113    | -  | -2.4%                  | <b>\</b>                        |
| Processed Foods | 85              | 8.5%   | 45      | 9%   | 4.3%                | 1                            | 1,516                  | 12.6%     | 1,235   | 27%  | 9.8%                   | 1                               |
| Wine            | 6               | 1.4%   | 0       | 0%   | 0.0%                | <b>\</b>                     | 9                      | 0.2%      | -21     | -1%  | -6.5%                  | <b>\</b>                        |
| Other Beverages | 33              | 8.8%   | 24      | 11%  | 7.5%                | 1                            | 160                    | 4.4%      | 107     | 11%  | 6.3%                   | 1                               |
| TOTAL           | 277             | 7.8%   | 102     | 9%   | 2.6%                | 1                            | 9,115                  | ( 10.9% ) | 3,644   | 27%  | 2.9%                   | 1                               |

**APPENDICES** 

### 4. BAY OF PLENTY - ON-FARM

### ON-FARM QUANTITATIVE METRICS SCORECARD: BAY OF PLENTY

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 8.0%                 | 867             | 5.8%                      | -489                        | -2.5%                        | 2,167                  | 5.3%                             | -389                             | -0.9%                             |
| Red Meat & Pork | 1.2%                 | 1,056           | 4.3%                      | -648                        | -2.6%                        | 1,594                  | 3.6%                             | -723                             | -2.1%                             |
| Poultry Meat    | N/A                  | 12              | 4.0%                      | -24                         | -5.9%                        | 42                     | 2.8%                             | 6                                | 0.9%                              |
| Seafood         | 4.3%                 | 108             | 7.0%                      | -69                         | -2.7%                        | 243                    | 4.8%                             | -50                              | -1.0%                             |
| Arable Crops    | 1.4%                 | 120             | 2.7%                      | 18                          | 0.9%                         | 159                    | 2.6%                             | -12                              | -0.4%                             |
| Produce         | 12.4%                | 2,103           | 65.3%                     | -84                         | -0.2%                        | 4,126                  | 14.7%                            | -355                             | -0.5%                             |
| Other Foods     | N/A                  | 183             | 15.4%                     | 126                         | 6.7%                         | 518                    | 11.1%                            | 351                              | 6.5%                              |
| Grapes          | 0.0%                 | 9               | 0.7%                      | 9                           | N/A                          | 27                     | 0.6%                             | 27                               | N/A                               |
| TOTAL           | ( 4.6% )             | 4,458           | 8.7%                      | -1,161                      | -1.3%                        | (8,876)                | 6.6%                             | -1,145                           | -0.7%                             |

I. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

### 4. BAY OF PLENTY - PROCESSING

### PROCESSING QUANTITATIVE METRICS SCORECARD: BAY OF PLENTY

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | s 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this %<br>all NZ processing<br>jobs in this sector | 18y ABS | _    | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|-----------------|--|-----------|--|---------------------|------------------------------|------------|---|---------|------|------------------------|---------------------------------|
| Dairy           | 9               | 4.2%   | 6         | 6%   | 6.3%                | <b>1</b>                     | 310        | 2.4%  | -120    | -3%  | -1.8%                  | <b>↓</b>                        |
| Red Meat & Pork | 16              | 4.9%   | 3         | 11%  | 1.2%                | 1                            | 569        | 2.1%  | -281    | -23% | -2.2%                  | <b>1</b>                        |
| Poultry Meat    | -               | 0.0%   | -1        | -  | -100.0%             | 1                            | -          | 0.0%  | -30     | -2%  | -100.0%                | <b></b>                         |
| Seafood         | 21              | 6.4%   | 3         | -  | 0.9%                | 1                            | 415        | 8.1%  | 100     | -    | 1.5%                   | <b>1</b>                        |
| Produce         | 48              | 10.3%  | 12        | 19%  | 1.6%                | 1                            | 670        | 7.3%  | 370     | 45%  | 4.6%                   | <b>1</b>                        |
| Grain-Based     | 16              | 4.3%   | -14       | -  | -3.4%               | 1                            | 460        | 6.9%  | -31     | -    | -0.4%                  | <b>↓</b>                        |
| Processed Foods | 58              | 5.8%   | 27        | 5%   | 3.5%                | 1                            | 866        | 7.2%  | 513     | 11%  | 5.1%                   | <b>1</b>                        |
| Wine            | 6               | 1.4%   | 5         | 2%   | 10.5%               | 1                            | 90         | 2.3%  | 20      | 1%   | 1.4%                   | <b>↓</b>                        |
| Other Beverages | 6               | 1.6%   | -6        | -3%  | -3.8%               | 1                            | 72         | 2.0%  | -60     | -6%  | -3.3%                  | <b>↓</b>                        |
| TOTAL           | ( 180           | ( 5.1% )   | 35        | 3%   | 1.2%                | 1                            | (3,452)    | ( 4.1% )  | 481     | 4%   | 0.8%                   | <b>↓</b>                        |

1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

### 5. GISBORNE - ON-FARM

### ON-FARM QUANTITATIVE METRICS SCORECARD: GISBORNE

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 0.1%                 | 9               | 0.1%                      | -12                         | -4.6%                        | 49                     | 0.1%                             | -2                               | -0.2%                             |
| Red Meat & Pork | 3.9%                 | 534             | 2.2%                      | -240                        | -2.0%                        | 2,305                  | 5.2%                             | -148                             | -0.3%                             |
| Poultry Meat    | N/A                  | -               | 0.0%                      | 0                           | N/A                          | -                      | 0.0%                             | 0                                | N/A                               |
| Seafood         | 1.7%                 | 33              | 2.1%                      | -6                          | -0.9%                        | 68                     | 1.4%                             | 4                                | 0.3%                              |
| Arable Crops    | 1.3%                 | 42              | 0.9%                      | -36                         | -3.4%                        | 97                     | 1.6%                             | -79                              | -3.3%                             |
| Produce         | 5.9%                 | 228             | 7.1%                      | 9                           | 0.2%                         | 943                    | 3.4%                             | -655                             | -2.9%                             |
| Other Foods     | N/A                  | 33              | 2.8%                      | 18                          | 4.5%                         | 108                    | 2.3%                             | 78                               | 7.4%                              |
| Grapes          | 3.9%                 | 54              | 3.9%                      | -48                         | -3.5%                        | 174                    | 3.6%                             | -328                             | -5.7%                             |
| TOTAL           | ( 3.2% )             | 933             | 1.8%                      | -315                        | -1.6%                        | (3,744)                | 2.8%                             | -1,130                           | -1.5%                             |

I. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

## 5. GISBORNE - PROCESSING

### PROCESSING QUANTITATIVE METRICS SCORECARD: GISBORNE

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | s 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this %<br>all NZ processing<br>jobs in this sector | 18y ABS | _   | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|-----------------|--|-----------|--|---------------------|------------------------------|------------|---|---------|-----|------------------------|---------------------------------|
| Dairy           | 3               | 1.4%   | 3         | 3%   | N/A                 | <b>1</b>                     | 45         | 0.3%  | 45      | 1%  | N/A                    | <b>↑</b>                        |
| Red Meat & Pork | 3               | 0.9%   | -3        | -11%   | -3.8%               | 1                            | 270        | 1.0%  | 264     | 22% | 23.6%                  | <b>1</b>                        |
| Poultry Meat    | -               | 0.0%   | 0         | 0%   | N/A                 | 1                            | -          | 0.0%  | 0       | 0%  | N/A                    | <b>1</b>                        |
| Seafood         | 7               | 2.1%   | -2        | -  | -1.4%               | 1                            | 46         | 0.9%  | -27     | -   | -2.5%                  | <b>1</b>                        |
| Produce         | 15              | 3.2%   | 3         | 5%   | 1.2%                | 1                            | 680        | 7.5%  | 35      | 4%  | 0.3%                   | <b>1</b>                        |
| Grain-Based     | 8               | 2.2%   | -2        | -  | -1.2%               | 1                            | 104        | 1.6%  | -6      | -   | -0.3%                  | 1                               |
| Processed Foods | 6               | 0.6%   | -1        | 0%   | -0.9%               | 1                            | 15         | 0.1%  | -12     | 0%  | -3.2%                  | <b>1</b>                        |
| Wine            | 12              | 2.7%   | 6         | 2%   | 3.9%                | 1                            | 140        | 3.6%  | 20      | 1%  | 0.9%                   | 1                               |
| Other Beverages | 4               | 1.1%   | 3         | 1%   | 8.0%                | 1                            | 21         | 0.6%  | 18      | 2%  | 11.4%                  | <b>↑</b>                        |
| TOTAL           | 58              | )( 1.6% )  | 7         | 1%   | 0.7%                | 1                            | ( 1,321 )  | ( 1.6% )  | 337     | 3%  | 1.6%                   | <b>↑</b>                        |

**APPENDICES** 

### 6. HAWKE'S BAY - ON-FARM

### ON-FARM QUANTITATIVE METRICS SCORECARD: HAWKE'S BAY

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 0.9%                 | 87              | 0.6%                      | -51                         | -2.5%                        | 407                    | 1.0%                             | 109                              | 1.7%                              |
| Red Meat & Pork | 7.3%                 | 1,647           | 6.7%                      | -684                        | -1.9%                        | 3,718                  | 8.3%                             | -2,056                           | -2.4%                             |
| Poultry Meat    | N/A                  | 6               | 2.0%                      | -3                          | -2.2%                        | 56                     | 3.8%                             | 41                               | 7.6%                              |
| Seafood         | 2.1%                 | 45              | 2.9%                      | -39                         | -3.4%                        | 60                     | 1.2%                             | -74                              | -4.4%                             |
| Arable Crops    | 3.6%                 | 87              | 1.9%                      | 0                           | 0.0%                         | 168                    | 2.7%                             | 21                               | 0.7%                              |
| Produce         | 12.4%                | 384             | 11.9%                     | -492                        | -4.5%                        | 7,165                  | 25.5%                            | 1,156                            | 1.0%                              |
| Other Foods     | N/A                  | 54              | 4.5%                      | 24                          | 3.3%                         | 219                    | 4.7%                             | 54                               | 1.6%                              |
| Grapes          | 13.1%                | 141             | 10.3%                     | -51                         | -1.7%                        | 491                    | 10.2%                            | -331                             | -2.8%                             |
| TOTAL           | (5.4%)               | 2,451           | 4.8%                      | -1,296                      | -2.3%                        | (12,284)               | 9.1%                             | -1,080                           | -0.5%                             |

I. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES
SITUATION SUMMARY DAIRY MEAT POULTRY SEAFOOD PRODUCE ARABLE PROCESSED WINE OTHER BEV.

### 6. HAWKE'S BAY - PROCESSING

### PROCESSING QUANTITATIVE METRICS SCORECARD: HAWKE'S BAY

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing<br>jobs (2018) | Region has this %<br>all NZ processing<br>jobs in this sector | 18y ABS | _    | 18y<br>CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average |
|-----------------|-----------------|--|---------|--|---------------------|------------------------------|---------------------------|---|---------|------|------------------------|------------------------------|
| Dairy           | 6               | 2.8%   | 6       | 6%   | N/A                 | 1                            | 100                       | 0.8%  | 100     | 2%   | N/A                    | <b>↑</b>                     |
| Red Meat & Pork | 30              | 9.1%   | 9       | 32%  | 2.0%                | <b>↑</b>                     | 2,715                     | 10.2%   | -445    | -36% | -0.8%                  | $\downarrow$                 |
| Poultry Meat    | -               | 0.0%   | 0       | 0%   | N/A                 | 1                            | -                         | 0.0%  | 0       | 0%   | N/A                    | <b>↑</b>                     |
| Seafood         | 12              | 3.7%   | 6       | -  | 3.9%                | 1                            | 123                       | 2.4%  | 45      | -    | 2.6%                   | $\uparrow$                   |
| Produce         | 51              | 11.0%  | 18      | 29%  | 2.4%                | 1                            | 1,890                     | 20.7%   | -410    | -50% | -1.1%                  | <b>\</b>                     |
| Grain-Based     | 7               | 1.9%   | -3      | -  | -2.0%               | <b>1</b>                     | 27                        | 0.4%  | -76     | -    | -7.2%                  | $\downarrow$                 |
| Processed Foods | 33              | 3.3%   | 20      | 4%   | 5.3%                | 1                            | 339                       | 2.8%  | 283     | 6%   | 10.5%                  | <b>↑</b>                     |
| Wine            | 66              | 15.1%  | 33      | 13%  | 3.9%                | 1                            | 590                       | 15.0%   | 280     | 17%  | 3.6%                   | $\uparrow$                   |
| Other Beverages | 21              | 5.6%   | 14      | 6%   | 6.3%                | <b>↑</b>                     | 118                       | 3.2%  | 109     | 11%  | 15.4%                  | <b>↑</b>                     |
| TOTAL           | (226            | (6.4%)   | 103     | 9%   | 3.4%                | 1                            | 5,902                     | 7.0%  | -114    | -1%  | -0.1%                  | <b>1</b>                     |

**APPENDICES** 

### 7. TARANAKI - ON-FARM

### ON-FARM QUANTITATIVE METRICS SCORECARD: TARANAKI

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm<br>jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|-------------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 11.7%                | 2,088           | 14.0%                     | -1,512                      | -3.0%                        | 4,338                  | 10.7%                               | -1,112                           | -1.3%                             |
| Red Meat & Pork | 2.2%                 | 1,056           | 4.3%                      | -105                        | -0.5%                        | 1,521                  | 3.4%                                | -139                             | -0.5%                             |
| Poultry Meat    | N/A                  | 51              | 17.0%                     | 12                          | 1.5%                         | 311                    | 21.1%                               | 187                              | 5.2%                              |
| Seafood         | 1.4%                 | 15              | 1.0%                      | -12                         | -3.2%                        | 21                     | 0.4%                                | -31                              | -4.9%                             |
| Arable Crops    | 1.9%                 | 144             | 3.2%                      | 120                         | 10.5%                        | 219                    | 3.5%                                | 168                              | 8.4%                              |
| Produce         | 0.7%                 | 22              | 0.7%                      | -38                         | -5.4%                        | 124                    | 0.4%                                | -60                              | -2.2%                             |
| Other Foods     | N/A                  | 28              | 2.3%                      | 10                          | 2.5%                         | 72                     | 1.5%                                | 48                               | 6.3%                              |
| Grapes          | 0.0%                 | -               | 0.0%                      | -3                          | -100.0%                      | -                      | 0.0%                                | -3                               | -100.0%                           |
| TOTAL           | ( 2.7% )             | 3,404           | 6.6%                      | -1,528                      | -2.0%                        | ( 6,606 )              | 4.9%                                | -942                             | -0.7%                             |

# 7. TARANAKI – PROCESSING

#### PROCESSING QUANTITATIVE METRICS SCORECARD: TARANAKI

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | s 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this %<br>all NZ processing<br>jobs in this sector | 18y ABS | _   | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|-----------------|--|-----------|--|---------------------|------------------------------|------------|---|---------|-----|------------------------|---------------------------------|
| Dairy           | 6               | 2.8%   | 0         | 0%   | 0.0%                | 1                            | 1,800      | 13.9%   | -100    | -2% | -0.3%                  | <b>↓</b>                        |
| Red Meat & Pork | 21              | 6.4%   | 11        | 39%  | 4.2%                | 1                            | 1,985      | 7.4%  | 315     | 26% | 1.0%                   | <b>1</b>                        |
| Poultry Meat    | 1               | 2.9%   | -5        | -  | -9.5%               | 1                            | 670        | 18.4%   | 370     | 23% | 4.6%                   | <b>1</b>                        |
| Seafood         | 3               | 0.9%   | -6        | -  | -5.9%               | 1                            | 15         | 0.3%  | -40     | -   | -7.0%                  | <b></b>                         |
| Produce         | 3               | 0.6%   | -3        | -5%  | -3.8%               | 1                            | 30         | 0.3%  | 9       | 1%  | 2.0%                   | <b>1</b>                        |
| Grain-Based     | 9               | 2.4%   | 0         | 0%   | 0.0%                | 1                            | 225        | 3.4%  | -56     | -   | -1.2%                  | <b>↓</b>                        |
| Processed Foods | 21              | 2.1%   | 14        | 3%   | 6.3%                | 1                            | 155        | 1.3%  | 83      | 2%  | 4.4%                   | <b>↑</b>                        |
| Wine            | -               | 0.0%   | -1        | 0%   | -100.0%             | 1                            | -          | 0.0%  | -6      | 0%  | -100.0%                | <b>↓</b>                        |
| Other Beverages | 9               | 2.4%   | 3         | 1%   | 2.3%                | <b>1</b>                     | 9          | 0.2%  | 6       | 1%  | 6.3%                   | <b>1</b>                        |
| TOTAL           | 73              | 2.1%   | 13        | 1%   | 1.1%                | <b>1</b>                     | ( 4,889 )  | ( 5.8% )  | 581     | 4%  | 0.7%                   | <b>↓</b>                        |

# 8. MANAWATU-WANGANUI – ON-FARM

#### ON-FARM QUANTITATIVE METRICS SCORECARD: MANAWATU-WANGANUI

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 4.9%                 | 1,017           | 6.8%                      | -573                        | -2.5%                        | 3,067                  | 7.6%                             | 177                              | 0.3%                              |
| Red Meat & Pork | 11.8%                | 3,030           | 12.4%                     | -1,389                      | -2.1%                        | 6,080                  | 13.6%                            | -2,044                           | -1.6%                             |
| Poultry Meat    | N/A                  | 12              | 4.0%                      | -21                         | -5.5%                        | 47                     | 3.2%                             | -36                              | -3.1%                             |
| Seafood         | 0.8%                 | 15              | 1.0%                      | -3                          | -1.0%                        | 27                     | 0.5%                             | 3                                | 0.7%                              |
| Arable Crops    | 5.2%                 | 213             | 4.7%                      | -12                         | -0.3%                        | 383                    | 6.2%                             | -12                              | -0.2%                             |
| Produce         | 10.8%                | 66              | 2.0%                      | -69                         | -3.9%                        | 926                    | 3.3%                             | -510                             | -2.4%                             |
| Other Foods     | N/A                  | 90              | 7.6%                      | 54                          | 5.2%                         | 660                    | 14.1%                            | 446                              | 6.5%                              |
| Grapes          | 0.0%                 | 6               | 0.4%                      | 0                           | 0.0%                         | 31                     | 0.6%                             | 25                               | 9.6%                              |
| TOTAL           | ( 8.4% )             | 4,449           | ( 8.6% )                  | -2,013                      | -2.1%                        | (11,221)               | ( 8.3% )                         | -1,951                           | -0.9%                             |

# 8. MANAWATU-WANGANUI – PROCESSING

### PROCESSING QUANTITATIVE METRICS SCORECARD: MANAWATU-WANGANUI

|                 | Units (2018) | Region has this<br>% of all NZ units<br>in this sector | 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this % all NZ processing jobs in this sector | 18y ABS | _    | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|--------------|--|---------|--|---------------------|------------------------------|------------|---|---------|------|------------------------|---------------------------------|
| Dairy           | 12           | 5.6%   | 6       | 6%   | 3.9%                | 1                            | 800        | 6.2%  | 340     | 7%   | 3.1%                   | <b>↑</b>                        |
| Red Meat & Pork | 33           | 10.1%  | 6       | 21%  | 1.1%                | 1                            | 3,170      | 11.9%   | 840     | 69%  | 1.7%                   | <b>1</b>                        |
| Poultry Meat    | 3            | 8.6%   | -3      | -  | -3.8%               | 1                            | 21         | 0.6%  | 3       | 0%   | 0.9%                   | 1                               |
| Seafood         | 6            | 1.8%   | -1      | -  | -0.9%               | 1                            | 45         | 0.9%  | -48     | -    | -4.0%                  | <b>1</b>                        |
| Produce         | 21           | 4.5%   | 3       | 5%   | 0.9%                | 1                            | 280        | 3.1%  | -80     | -10% | -1.4%                  | 1                               |
| Grain-Based     | 14           | 3.8%   | -16     | -  | -4.1%               | 1                            | 208        | 3.1%  | -102    | -    | -2.2%                  | 1                               |
| Processed Foods | 54           | 5.4%   | 30      | 6%   | 4.6%                | <b>↑</b>                     | 662        | 5.5%  | 359     | 8%   | 4.4%                   | <b>1</b>                        |
| Wine            | 3            | 0.7%   | 3       | 1%   | N/A                 | <b>↑</b>                     | 3          | 0.1%  | 3       | 0%   | N/A                    | 1                               |
| Other Beverages | 9            | 2.4%   | 5       | 2%   | 4.6%                | 1                            | 18         | 0.5%  | -21     | -2%  | -4.2%                  | <b>1</b>                        |
| TOTAL           | 155          | (4.4%)   | 33      | 3%   | 1.3%                | 1                            | 5,207      | ( 6.2% )  | 1,294   | 10%  | 1.6%                   | <b>1</b>                        |

# 9. WELLINGTON - ON-FARM

#### ON-FARM QUANTITATIVE METRICS SCORECARD: WELLINGTON

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 4.2%                 | 222             | 1.5%                      | -204                        | -3.6%                        | 692                    | 1.7%                             | -174                             | -1.2%                             |
| Red Meat & Pork | 3.0%                 | 948             | 3.9%                      | -450                        | -2.1%                        | 1,830                  | 4.1%                             | -643                             | -1.7%                             |
| Poultry Meat    | N/A                  | 3               | 1.0%                      | -9                          | -7.4%                        | 9                      | 0.6%                             | -28                              | -7.6%                             |
| Seafood         | 2.7%                 | 99              | 6.4%                      | -18                         | -0.9%                        | 172                    | 3.4%                             | 12                               | 0.4%                              |
| Arable Crops    | 3.4%                 | 63              | 1.4%                      | 15                          | 1.5%                         | 114                    | 1.8%                             | -59                              | -2.3%                             |
| Produce         | 1.4%                 | 72              | 2.2%                      | -75                         | -3.9%                        | 383                    | 1.4%                             | -278                             | -3.0%                             |
| Other Foods     | N/A                  | 75              | 6.3%                      | 51                          | 6.5%                         | 445                    | 9.5%                             | 378                              | 11.1%                             |
| Grapes          | 2.7%                 | 75              | 5.5%                      | 0                           | 0.0%                         | 235                    | 4.9%                             | -30                              | -0.7%                             |
| TOTAL           | ( 3.0% )             | 1,557           | 3.0%                      | -690                        | -2.0%                        | (3,880)                | 2.9%                             | -822                             | -1.1%                             |

# 9. WELLINGTON - PROCESSING

#### PROCESSING QUANTITATIVE METRICS SCORECARD: WELLINGTON

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | s 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this % all NZ processing jobs in this sector | 18y ABS      | _   | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|-----------------|--|-----------|--|---------------------|------------------------------|------------|---|--------------|-----|------------------------|---------------------------------|
| Dairy           | 15              | 6.9%   | 9         | 8%   | 5.2%                | <b>↑</b>                     | 90         | 0.7%  | -30          | -1% | -1.6%                  | <b>\</b>                        |
| Red Meat & Pork | 15              | 4.6%   | -9        | -32%   | -2.6%               | <b>1</b>                     | 1,220      | 4.6%  | 250          | 20% | 1.3%                   | <b>1</b>                        |
| Poultry Meat    | 3               | 8.6%   | 2         | -  | 6.3%                | <b>↑</b>                     | 25         | 0.7%  | -85          | -5% | -7.9%                  | <b>1</b>                        |
| Seafood         | 24              | 7.4%   | -6        | -  | -1.2%               | <b>\</b>                     | 103        | 2.0%  | -11 <i>7</i> | -   | -4.1%                  | <b>\</b>                        |
| Produce         | 21              | 4.5%   | -3        | -5%  | -0.7%               | <b>\</b>                     | 245        | 2.7%  | 110          | 13% | 3.4%                   | <b>1</b>                        |
| Grain-Based     | 28              | 7.6%   | -11       | -  | -1.8%               | <b>1</b>                     | 296        | 4.5%  | -421         | -   | -4.8%                  | <b>1</b>                        |
| Processed Foods | 90              | 9.0%   | 45        | 9%   | 3.9%                | <b>1</b>                     | 895        | 7.4%  | 434          | 10% | 3.8%                   | <b>↑</b>                        |
| Wine            | 33              | 7.5%   | 21        | 8%   | 5.8%                | <b>↑</b>                     | 120        | 3.0%  | 40           | 2%  | 2.3%                   | 1                               |
| Other Beverages | 48              | 12.9%  | 39        | 17%  | 9.7%                | 1                            | 254        | 6.9%  | 216          | 22% | 11.1%                  | <b>1</b>                        |
| TOTAL           | 277             | 7.8%   | 87        | 8%   | 2.1%                | <b>1</b>                     | ( 3,248 )  | ( 3.9% )  | 397          | 3%  | 0.7%                   | <b>1</b>                        |

# 10. NELSON/TASMAN - ON-FARM

### ON-FARM QUANTITATIVE METRICS SCORECARD: NELSON/TASMAN

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm<br>jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|-------------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 1.4%                 | 174             | 1.2%                      | -105                        | -2.6%                        | 505                    | 1.2%                                | -83                              | -0.8%                             |
| Red Meat & Pork | 1.0%                 | 609             | 2.5%                      | -231                        | -1.8%                        | 945                    | 2.1%                                | -380                             | -1.9%                             |
| Poultry Meat    | N/A                  | -               | 0.0%                      | -18                         | -100.0%                      | -                      | 0.0%                                | -18                              | -100.0%                           |
| Seafood         | 4.4%                 | 153             | 10.0%                     | -114                        | -3.0%                        | 1,398                  | 27.8%                               | -10                              | -0.0%                             |
| Arable Crops    | 1.1%                 | 75              | 1.7%                      | 39                          | 4.2%                         | 254                    | 4.1%                                | 134                              | 4.3%                              |
| Produce         | 5.7%                 | 213             | 6.6%                      | -285                        | -4.6%                        | 3,240                  | 11.5%                               | -1,578                           | -2.2%                             |
| Other Foods     | N/A                  | 57              | 4.8%                      | 33                          | 4.9%                         | 266                    | 5.7%                                | 184                              | 6.8%                              |
| Grapes          | 3.1%                 | 60              | 4.4%                      | 24                          | 2.9%                         | 243                    | 5.0%                                | 159                              | 6.1%                              |
| TOTAL           | ( 3.8% )             | 1,341           | ( 2.6% )                  | -657                        | -2.2%                        | ( 6,851 )              | ( 5.1% )                            | -1,592                           | -1.2%                             |

# 10. NELSON/TASMAN - PROCESSING

### PROCESSING QUANTITATIVE METRICS SCORECARD: NELSON/TASMAN

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this % all NZ processing jobs in this sector | 18y ABS | % of new NZ<br>employment<br>growth in<br>sector (00-18) | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|-----------------|--|---------|--|---------------------|------------------------------|------------|---|---------|--|------------------------|---------------------------------|
| Dairy           | 12              | 5.6%   | 6       | 6%   | 3.9%                | <b>1</b>                     | 126        | 1.0%  | -64     | -1%  | -2.3%                  | <b>↓</b>                        |
| Red Meat & Pork | 6               | 1.8%   | -3      | -11%   | -2.2%               | <b>1</b>                     | 276        | 1.0%  | -57     | -5%  | -1.0%                  | <b>1</b>                        |
| Poultry Meat    | -               | 0.0%   | -3      | -  | -100.0%             | <b>1</b>                     | -          | 0.0%  | -3      | 0%   | -100.0%                | <b>\</b>                        |
| Seafood         | 18              | 5.5%   | -9      | -  | -2.2%               | <b>1</b>                     | 998        | 19.6%   | -1,062  | -  | -3.9%                  | <b>1</b>                        |
| Produce         | 30              | 6.5%   | 3       | 5%   | 0.6%                | <b>1</b>                     | 473        | 5.2%  | 93      | 11%  | 1.2%                   | <b>↑</b>                        |
| Grain-Based     | 10              | 2.7%   | 0       | 0%   | 0.0%                | <b>1</b>                     | 48         | 0.7%  | -8      | -  | -0.9%                  | <b>1</b>                        |
| Processed Foods | 33              | 3.3%   | 20      | 4%   | 5.3%                | 1                            | 222        | 1.8%  | 177     | 4%   | 9.3%                   | <b>1</b>                        |
| Wine            | 24              | 5.5%   | 12      | 5%   | 3.9%                | <b>1</b>                     | 140        | 3.6%  | 45      | 3%   | 2.2%                   | <b>1</b>                        |
| Other Beverages | 18              | 4.8%   | 9       | 4%   | 3.9%                | 1                            | 180        | 4.9%  | 106     | 11%  | 5.1%                   | <b>↑</b>                        |
| TOTAL           | ( 151           | (4.3%)   | 35      | 3%   | 1.5%                | <b>1</b>                     | 2,463      | ( 2.9% )  | -773    | -6%  | -1.5%                  | <b>1</b>                        |

# 11. MARLBOROUGH - ON-FARM

#### ON-FARM QUANTITATIVE METRICS SCORECARD: MARLBOROUGH

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm<br>jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|-------------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 0.4%                 | 66              | 0.4%                      | -42                         | -2.7%                        | 146                    | 0.4%                                | -62                              | -1.9%                             |
| Red Meat & Pork | 4.1%                 | 408             | 1.7%                      | -309                        | -3.1%                        | 754                    | 1.7%                                | -367                             | -2.2%                             |
| Poultry Meat    | N/A                  | -               | 0.0%                      | -6                          | -100.0%                      | -                      | 0.0%                                | -6                               | -100.0%                           |
| Seafood         | 9.9%                 | 171             | 11.1%                     | -30                         | -0.9%                        | 506                    | 10.1%                               | 25                               | 0.3%                              |
| Arable Crops    | 0.6%                 | 45              | 1.0%                      | -12                         | -1.3%                        | 66                     | 1.1%                                | -18                              | -1.3%                             |
| Produce         | 2.3%                 | 42              | 1.3%                      | -150                        | -8.1%                        | 158                    | 0.6%                                | -763                             | -9.3%                             |
| Other Foods     | N/A                  | 24              | 2.0%                      | 9                           | 2.6%                         | 80                     | 1.7%                                | 47                               | 5.0%                              |
| Grapes          | 66.9%                | 669             | 48.9%                     | 405                         | 5.3%                         | 1,919                  | 39.7%                               | 1,085                            | 4.7%                              |
| TOTAL           | ( 4.0% )             | 1,425           | 2.8%                      | -135                        | -0.5%                        | (3,629)                | 2.7%                                | -59                              | -0.1%                             |

# 11. MARLBOROUGH - PROCESSING

#### PROCESSING QUANTITATIVE METRICS SCORECARD: MARLBOROUGH

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | s 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this % all NZ processing jobs in this sector | 18y ABS     | _    | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|-----------------|--|-----------|--|---------------------|------------------------------|------------|---|-------------|------|------------------------|---------------------------------|
| Dairy           | 3               | 1.4%   | 0         | 0%   | 0.0%                | 1                            | 9          | 0.1%  | -61         | -1%  | -10.8%                 | <b>\</b>                        |
| Red Meat & Pork | 6               | 1.8%   | 3         | 11%  | 3.9%                | <b>↑</b>                     | 190        | 0.7%  | -220        | -18% | -4.2%                  | <b>1</b>                        |
| Poultry Meat    | -               | 0.0%   | 0         | 0%   | N/A                 | 1                            | -          | 0.0%  | 0           | 0%   | N/A                    | <b>↑</b>                        |
| Seafood         | 12              | 3.7%   | 0         | 0%   | 0.0%                | 1                            | 453        | 8.9%  | -1 <i>7</i> | -    | -0.2%                  | <b>1</b>                        |
| Produce         | 12              | 2.6%   | 0         | 0%   | 0.0%                | 1                            | 373        | 4.1%  | -72         | -9%  | -1.0%                  | <b>1</b>                        |
| Grain-Based     | 9               | 2.4%   | 4         | -  | 3.3%                | 1                            | 24         | 0.4%  | -15         | -    | -2.7%                  | <b>1</b>                        |
| Processed Foods | 22              | 2.2%   | 14        | 3%   | 5.8%                | <b>↑</b>                     | 141        | 1.2%  | 83          | 2%   | 5.1%                   | <b>1</b>                        |
| Wine            | 105             | 24.0%  | 66        | 26%  | 5.7%                | <b>↑</b>                     | 1,300      | 33.0%   | 700         | 44%  | 4.4%                   | <b>↑</b>                        |
| Other Beverages | 4               | 1.1%   | 0         | 0%   | 0.0%                | <b>1</b>                     | 47         | 1.3%  | 7           | 1%   | 0.9%                   | <b>\</b>                        |
| TOTAL           | 173             | (4.9%)   | 87        | 8%   | 4.0%                | 1                            | 2,537      | ( 3.0% )  | 405         | 3%   | 1.0%                   | <b>1</b>                        |

**APPENDICES** 

# 12. WEST COAST - ON-FARM

#### ON-FARM QUANTITATIVE METRICS SCORECARD: WEST COAST

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 4.1%                 | 384             | 2.6%                      | -60                         | -0.8%                        | 1,154                  | 2.8%                             | 330                              | 1.9%                              |
| Red Meat & Pork | 0.9%                 | 243             | 1.0%                      | -144                        | -2.6%                        | 356                    | 0.8%                             | -165                             | -2.1%                             |
| Poultry Meat    | N/A                  | -               | 0.0%                      | -3                          | -100.0%                      | -                      | 0.0%                             | -6                               | -100.0%                           |
| Seafood         | 3.6%                 | 30              | 2.0%                      | -51                         | -5.4%                        | 51                     | 1.0%                             | -70                              | -4.7%                             |
| Arable Crops    | 1.0%                 | 24              | 0.5%                      | 18                          | 8.0%                         | 33                     | 0.5%                             | 27                               | 9.9%                              |
| Produce         | 0.1%                 | 9               | 0.3%                      | 9                           | N/A                          | 55                     | 0.2%                             | 25                               | 3.4%                              |
| Other Foods     | N/A                  | 21              | 1.8%                      | 12                          | 4.8%                         | 46                     | 1.0%                             | 28                               | 5.4%                              |
| Grapes          | 0.0%                 | 3               | 0.2%                      | 3                           | N/A                          | 6                      | 0.1%                             | 6                                | N/A                               |
| TOTAL           | ( 8.8% )             | 714             | 1.4%                      | -216                        | -1.5%                        | (1,701)                | ( 1.3% )                         | 175                              | 0.6%                              |

# 12. WEST COAST - PROCESSING

#### PROCESSING QUANTITATIVE METRICS SCORECARD: WEST COAST

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | s 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this %<br>all NZ processing<br>jobs in this sector | 18y ABS | _   | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|-----------------|--|-----------|--|---------------------|------------------------------|------------|---|---------|-----|------------------------|---------------------------------|
| Dairy           | 3               | 1.4%   | 0         | 0%   | 0.0%                | 1                            | 510        | 3.9%  | 360     | 8%  | 7.0%                   | <b>↑</b>                        |
| Red Meat & Pork | 9               | 2.7%   | 5         | 18%  | 4.6%                | 1                            | 312        | 1.2%  | 99      | 8%  | 2.1%                   | <b>1</b>                        |
| Poultry Meat    | -               | 0.0%   | 0         | 0%   | N/A                 | 1                            | -          | 0.0%  | 0       | 0%  | N/A                    | <b>1</b>                        |
| Seafood         | 6               | 1.8%   | -6        | -  | -3.8%               | 1                            | 203        | 4.0%  | 70      | -   | 2.4%                   | $\uparrow$                      |
| Produce         | 3               | 0.6%   | -3        | -5%  | -3.8%               | 1                            | 3          | 0.0%  | -12     | -1% | -8.6%                  | <b>↓</b>                        |
| Grain-Based     | -               | 0.0%   | -3        | -  | -100.0%             | 1                            | -          | 0.0%  | -3      | -   | -100.0%                | <b>↓</b>                        |
| Processed Foods | 9               | 0.9%   | 9         | 2%   | N/A                 | 1                            | 9          | 0.1%  | 9       | 0%  | N/A                    | <b>1</b>                        |
| Wine            | -               | 0.0%   | 0         | 0%   | N/A                 | 1                            | -          | 0.0%  | 0       | 0%  | N/A                    | <b>↑</b>                        |
| Other Beverages | 6               | 1.6%   | 3         | 1%   | 3.9%                | 1                            | 12         | 0.3%  | -13     | -1% | -4.0%                  | <b>↓</b>                        |
| TOTAL           | ( 36            | )( 1.0% )  | 5         | 0%   | 0.8%                | 1                            | ( 1,049 )  | ( 1.3% )  | 510     | 4%  | 3.8%                   | <b>↑</b>                        |

# 13. CANTERBURY - ON-FARM

#### ON-FARM QUANTITATIVE METRICS SCORECARD: CANTERBURY

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm<br>jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|-------------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 11.3%                | 1,665           | 11.2%                     | 690                         | 3.0%                         | 6,765                  | 16.7%                               | 4,390                            | 6.0%                              |
| Red Meat & Pork | 20.9%                | 3,895           | 15.9%                     | -2,006                      | -2.3%                        | 6,615                  | 14.8%                               | -3,066                           | -2.1%                             |
| Poultry Meat    | N/A                  | 63              | 21.0%                     | -48                         | -3.1%                        | 203                    | 13.7%                               | -38                              | -0.9%                             |
| Seafood         | 4.5%                 | 174             | 11.3%                     | -75                         | -2.0%                        | 1,054                  | 21.0%                               | 600                              | 4.8%                              |
| Arable Crops    | 48.2%                | 1,275           | 28.4%                     | -75                         | -0.3%                        | 2,485                  | 40.2%                               | -115                             | -0.3%                             |
| Produce         | 21.6%                | 228             | 7.1%                      | -252                        | -4.1%                        | 1,978                  | 7.0%                                | -750                             | -1.8%                             |
| Other Foods     | N/A                  | 138             | 11.6%                     | 36                          | 1.7%                         | 438                    | 9.4%                                | 186                              | 3.1%                              |
| Grapes          | 3.8%                 | 108             | 7.9%                      | 21                          | 1.2%                         | 288                    | 6.0%                                | 21                               | 0.4%                              |
| TOTAL           | ( 16.9% )            | 7,546           | 14.7%                     | -1,709                      | -1.1%                        | (19,826)               | 14.6%                               | 1,228                            | 0.4%                              |

I. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. APPENDICES

# 13. CANTERBURY - PROCESSING

#### PROCESSING QUANTITATIVE METRICS SCORECARD: CANTERBURY

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | s 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing     | Region has this %<br>all NZ processing<br>jobs in this sector | 18y ABS | -   | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|-----------------|--|-----------|--|---------------------|------------------------------|----------------|---|---------|-----|------------------------|---------------------------------|
| Dairy           | 24              | 11.1%  | 9         | 8%   | 2.6%                | <b>1</b>                     | 2,350          | 18.1%   | 1,460   | 31% | 5.5%                   | <b>↑</b>                        |
| Red Meat & Pork | 48              | 14.6%  | 6         | 21%  | 0.7%                | <b>↑</b>                     | 4,420          | 16.5%   | 300     | 25% | 0.4%                   | <b>1</b>                        |
| Poultry Meat    | 6               | 17.1%  | -3        | -  | -2.2%               | 1                            | 760            | 20.9%   | 290     | 18% | 2.7%                   | <b>1</b>                        |
| Seafood         | 42              | 12.9%  | 0         | 0%   | 0.0%                | 1                            | 1,010          | 19.8%   | -485    | -   | -2.2%                  | <b>1</b>                        |
| Produce         | 48              | 10.3%  | 15        | 24%  | 2.1%                | 1                            | 1,450          | 15.9%   | -30     | -4% | -0.1%                  | <b>1</b>                        |
| Grain-Based     | 67              | 18.1%  | -11       | -  | -0.8%               | <b>1</b>                     | 1 <i>,75</i> 0 | 26.3%   | 245     | -   | 0.8%                   | <b>1</b>                        |
| Processed Foods | 138             | 13.8%  | 41        | 8%   | 2.0%                | 1                            | 815            | 6.8%  | 25      | 1%  | 0.2%                   | <b>1</b>                        |
| Wine            | 48              | 11.0%  | 30        | 12%  | 5.6%                | 1                            | 250            | 6.4%  | 140     | 9%  | 4.7%                   | <b>↑</b>                        |
| Other Beverages | 48              | 12.9%  | 26        | 11%  | 4.4%                | 1                            | 415            | 11.3%   | -60     | -6% | -0.7%                  | <b>1</b>                        |
| TOTAL           | ( 469           | )( 13.2% )   | 113       | 10%  | 1.5%                | 1                            | (13,220)       | ( 15.8% )   | 1,885   | 14% | 0.9%                   | <b>1</b>                        |

# 14. OTAGO – ON-FARM

#### ON-FARM QUANTITATIVE METRICS SCORECARD: OTAGO

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 4.1%                 | 600             | 4.0%                      | 153                         | 1.6%                         | 2,100                  | 5.2%                             | 1,113                            | 4.3%                              |
| Red Meat & Pork | 19.5%                | 2,031           | 8.3%                      | -936                        | -2.1%                        | 4,388                  | 9.8%                             | -1,159                           | -1.3%                             |
| Poultry Meat    | N/A                  | 6               | 2.0%                      | -24                         | -8.6%                        | 12                     | 0.8%                             | -21                              | -5.5%                             |
| Seafood         | 3.1%                 | 87              | 5.7%                      | -15                         | -0.9%                        | 168                    | 3.3%                             | 48                               | 1.9%                              |
| Arable Crops    | 9.7%                 | 258             | 5.7%                      | 138                         | 4.3%                         | 429                    | 6.9%                             | 165                              | 2.7%                              |
| Produce         | 4.1%                 | 177             | 5.5%                      | -36                         | -1.0%                        | 2,127                  | 7.6%                             | 11 <i>7</i>                      | 0.3%                              |
| Other Foods     | N/A                  | 57              | 4.8%                      | 9                           | 1.0%                         | 307                    | 6.6%                             | 217                              | 7.1%                              |
| Grapes          | 5.2%                 | 132             | 9.6%                      | 51                          | 2.8%                         | 692                    | 14.3%                            | 361                              | 4.2%                              |
| TOTAL           | (11.8%)              | 3,348           | ( 6.5% )                  | -660                        | -1.0%                        | (10,223)               | 7.5%                             | 841                              | 0.5%                              |

# 14. OTAGO - PROCESSING

#### PROCESSING QUANTITATIVE METRICS SCORECARD: OTAGO

|                 | Units<br>(2018) | Region has this<br>% of all NZ units<br>in this sector | s 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this % all NZ processing jobs in this sector | 18y ABS | _    | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|-----------------|--|-----------|--|---------------------|------------------------------|------------|---|---------|------|------------------------|---------------------------------|
| Dairy           | 9               | 4.2%   | 3         | 3%   | 2.3%                | 1                            | 270        | 2.1%  | 0       | 0%   | 0.0%                   | <b>1</b>                        |
| Red Meat & Pork | 15              | 4.6%   | -3        | -11%   | -1.0%               | <b>1</b>                     | 3,062      | 11.5%   | -318    | -26% | -0.5%                  | <b>1</b>                        |
| Poultry Meat    | 1               | 2.9%   | -2        | -  | -5.9%               | 1                            | 9          | 0.2%  | -31     | -2%  | -8.0%                  | <b>1</b>                        |
| Seafood         | 7               | 2.1%   | -5        | -  | -3.0%               | 1                            | 100        | 2.0%  | -242    | -    | -6.6%                  | <b>1</b>                        |
| Produce         | 24              | 5.2%   | 3         | 5%   | 0.7%                | 1                            | 162        | 1.8%  | -228    | -28% | -4.8%                  | <b>1</b>                        |
| Grain-Based     | 24              | 6.5%   | 3         | -  | 0.7%                | 1                            | 280        | 4.2%  | 27      | -    | 0.6%                   | <b>1</b>                        |
| Processed Foods | 48              | 4.8%   | 22        | 4%   | 3.5%                | 1                            | 654        | 5.4%  | 81      | 2%   | 0.7%                   | <b>1</b>                        |
| Wine            | 51              | 11.6%  | 39        | 16%  | 8.4%                | 1                            | 260        | 6.6%  | 215     | 13%  | 10.2%                  | <b>↑</b>                        |
| Other Beverages | 34              | 9.1%   | 25        | 11%  | 7.7%                | 1                            | 138        | 3.8%  | 86      | 9%   | 5.6%                   | <b>↑</b>                        |
| TOTAL           | 213             | ( 6.0% )   | 85        | 7%   | 2.9%                | 1                            | ( 4,935 )  | ( 5.9% )  | -410    | -3%  | -0.4%                  | <b>1</b>                        |

# 15. SOUTHLAND - ON-FARM

#### ON-FARM QUANTITATIVE METRICS SCORECARD: SOUTHLAND

|                 | Share of NZ<br>area* | Units<br>(2018) | % NZ units of this sector | Units<br>18y ABS<br>(00-18) | Units<br>18y CAGR<br>(00-18) | On-farm jobs<br>(2018) | % NZ on-farm jobs in this sector | Employment<br>18y ABS<br>(00-18) | Employment<br>18y CAGR<br>(00-18) |
|-----------------|----------------------|-----------------|---------------------------|-----------------------------|------------------------------|------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Dairy           | 9.1%                 | 1,215           | 8.2%                      | 471                         | 2.8%                         | 3,965                  | 9.8%                             | 2,441                            | 5.5%                              |
| Red Meat & Pork | 9.2%                 | 1,965           | 8.0%                      | -1,773                      | -3.5%                        | 4,101                  | 9.2%                             | -3,242                           | -3.2%                             |
| Poultry Meat    | N/A                  | -               | 0.0%                      | -21                         | -100.0%                      | -                      | 0.0%                             | -24                              | -100.0%                           |
| Seafood         | 20.3%                | 159             | 10.4%                     | -21                         | -0.7%                        | 344                    | 6.8%                             | -11                              | -0.2%                             |
| Arable Crops    | 11.5%                | 267             | 5.9%                      | 141                         | 4.3%                         | 537                    | 8.7%                             | 293                              | 4.5%                              |
| Produce         | 1.0%                 | 15              | 0.5%                      | -3                          | -1.0%                        | 154                    | 0.5%                             | 28                               | 1.1%                              |
| Other Foods     | N/A                  | 18              | 1.5%                      | -6                          | -1.6%                        | 54                     | 1.2%                             | -10                              | -0.9%                             |
| Grapes          | 0.0%                 | 3               | 0.2%                      | 3                           | N/A                          | 3                      | 0.1%                             | 3                                | N/A                               |
| TOTAL           | (11.8%)              | 3,642           | 7.1%                      | -1,209                      | -1.6%                        | 9,158                  | 6.8%                             | -522                             | -0.3%                             |

# 15. SOUTHLAND - PROCESSING

#### PROCESSING QUANTITATIVE METRICS SCORECARD: SOUTHLAND

|                 | Units (2018) | Region has this<br>% of all NZ units<br>in this sector | 18y ABS | % of new unit<br>growth in<br>sector (00-18) | 18y CAGR<br>(00-18) | 18y CAGR<br>vs NZ<br>average | Processing | Region has this % all NZ processing jobs in this sector | 18y ABS | •    | 18y<br>CAGR<br>(00-18) | 18y<br>CAGR vs<br>NZ<br>average |
|-----------------|--------------|--|---------|--|---------------------|------------------------------|------------|---|---------|------|------------------------|---------------------------------|
| Dairy           | 6            | 2.8%   | 3       | 3%   | 3.9%                | 1                            | 630        | 4.9%  | 210     | 4%   | 2.3%                   | <b>↓</b>                        |
| Red Meat & Pork | 24           | 7.3%   | 6       | 21%  | 1.6%                | 1                            | 3,600      | 13.5%   | -300    | -25% | -0.4%                  | <b>\</b>                        |
| Poultry Meat    | -            | 0.0%   | -3      | -  | -100.0%             | 1                            | -          | 0.0%  | -85     | -5%  | -100.0%                | <b>\</b>                        |
| Seafood         | 27           | 8.3%   | 0       | 0%   | 0.0%                | 1                            | 255        | 5.0%  | -115    | -    | -2.0%                  | <b>\</b>                        |
| Produce         | 6            | 1.3%   | -1      | -2%  | -0.9%               | 1                            | 37         | 0.4%  | -18     | -2%  | -2.2%                  | <b>\</b>                        |
| Grain-Based     | 7            | 1.9%   | -4      | -  | -2.5%               | 1                            | 57         | 0.9%  | -97     | -    | -5.4%                  | <b></b>                         |
| Processed Foods | 16           | 1.6%   | 4       | 1%   | 1.6%                | 1                            | 155        | 1.3%  | -8      | 0%   | -0.3%                  | <b>↓</b>                        |
| Wine            | 3            | 0.7%   | 3       | 1%   | N/A                 | 1                            | 3          | 0.1%  | 3       | 0%   | N/A                    | $\uparrow$                      |
| Other Beverages | 1            | 0.3%   | 1       | 0%   | N/A                 | 1                            | 12         | 0.3%  | 12      | 1%   | N/A                    | $\uparrow$                      |
| TOTAL           | 90           | 2.5%   | 9       | 1%   | 0.6%                | 1                            | 4,749      | ( 5.7% )  | -398    | -3%  | -0.4%                  | <b>↓</b>                        |

# A3. ABBREVIATIONS

| ABS         | Absolute change   | kg          | Kilogram                                     |
|-------------|---|-------------|--|
| ANZSIC      | AU/NZ Standard Industry Classification                  | L           | Litre  |
| AU          | Australia   | m/ml        | Million                                      |
| Australasia | Australia and New Zealand                               | MFtE        | Ministry for the Environment                 |
| b           | Billion   | MPI         | Ministry of Primary Industries               |
| CAGR        | Compound Annual Growth Rate                             | mT/MT       | Metric Tonne                                 |
| F&B         | Food and Beverage                                       | n/a         | Not available/not applicable                 |
| F&V         | Fruit and Vegetables                                    | Nec/nes/nei | Not elsewhere classified/specified/indicated |
| FAO         | Food and Agriculture Organisation of the United Nations | N/C         | Not calculable                               |
| FOB         | Free on Board   | NZ          | New Zealand                                  |
| f           | Forecast  | NZD/NZ\$    | New Zealand Dollar                           |
| GEO         | Geographic (unit)                                       | Т           | Tonne  |
| На          | Hectare   | US/USA      | United States of America                     |
| HS Code     | Harmonized Commodity Description and Coding System      | US\$/USD    | United States dollar                         |
| JV          | Joint venture   | Υ           | Year   |

