

Financial Year Quarter One

RED, AMBER GREEN (RAG) STATUS (BASED ON INTERNAL GOVERNANCE)

Amber: At risk but recoverable

Green: On track

Pre Delivery: In design, scoping or planning to get to Business Case

In Delivery: Has approved Business Case

Closed Delivered: Project is successfully delivered with submitted closure

Closed Cancelled: Project has been cancelled

Data is extracted from the internal project management system, internal governance decisions and including cabinet approvals. These are at a point in time relating to the internal governance cadence.

Implements a new service delivery technology platform for immigration services.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4728	336.15	336.15	336.15	336.15	25.85	28.11	HIGH by default, gateway review.	✓	IN DELIVERY Approved Business Case: YES	15 December 2031	15 December 2031	31 December 2031	31 December 2031	Red At significant risk governance intervention required	Red At significant risk governance intervention required	Red At significant risk governance intervention required	Our Future Services Programme continues to report a Red status (at risk) pending Cabinet decisions on the reassessment phase and future direction. The Public Services Commission (PSC) review started in September, with the lead reviewer now confirmed. Recommendations from the PSC review are expected to inform a revised programme approach for delivery. The team's immediate focus remains on delivering non-regrettable spend priorities, determining the future direction of the OFS Programme and restoring delivery confidence ahead of Cabinet milestones.	Recommendations from the PSC review are expected to inform a revised programme approach for delivery, ahead of a proposed resubmission of the detailed business case by April 2027 in line with Cabinet paper commitments. It is anticipated that the Programme will retain a Red status until a revised business case has been approved.

July 2026 (21st)

17 visa products now on ADEPT platform. Third visa product will transition in August. International Student Visas, Family of a Temporary Visa Holder and Visitor Visa Group product groups have moved onto ADEPT, bringing a significant share of visa application volumes onto the platform. From October 2026 approximately 55% of application volumes will be processed through ADEPT. Early productivity improvements observed for student visas, workforce reductions equivalent to 118.8 FTE achieved, customer satisfaction increased from 77% to 81.9%. ADEPT has been improved to make visa applications easier and faster to process. Changes include clearer customer letters; better passport checks and simpler visa assessments. Automated testing is now used in key parts of product development, reducing manual work and helping identify problems earlier. The programme has improved how immigration risks are assessed and is testing automated decisions for selected low-risk visa applications. The aim is to introduce this in August 2027, once testing provides assurance that it is safe and reliable.

August 2026 (11th)

The launch of the smaller first release has moved from August to November 2026, with expected benefits now starting from March 2027. Work continues with Cabinet advice and essential spending for the next six months. The go-live date of the reduced scope product group from August 2026 to November 2026, with a delayed start of productivity benefits from March 2027.

September 2026 (9th)

On 7 September 2026 Cabinet agreed that MBIE reassess the Programme and update the Business Case before the next phase proceeds in full to:

- Reconsider the strategic case for change, given ongoing legacy system risks and costs.
- Review the financial case and the Programme's ongoing value for money and update benefit assumptions; Review operating models, delivery frameworks, sequencing and dependencies
- Strengthen the business transformation approach; and
- Review key technology choices, implementation processes and dependencies, and propose an updated delivery plan with future stage gates and decision points for Cabinet:

Group Visitor Visa went live in the ADEPT platform on 24 August 2026, completing the planned Phase One product migrations. Family of a New Zealand Citizen or Resident Temporary visa is on track to launch on 16 November 2026. This will be the first Phase Two migration and the last ADEPT product migration delivered as part of the Programme until a revised business case is presented to Cabinet. Some scaled down delivery will continue during the reassessment, including ADEPT platform optimisations that drive productivity, regular system enhancements and delivery of policy changes. The Minister of Immigration will report back to Cabinet in April 2027 with an updated Business Case, including a financial case and options for delivering the modernised immigration system.

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2. Companies Register Modernisation

Migrates the Companies Register to a modern, fit-for-purpose platform to ensure the continuity, security, and resilience of the Register and improve how New Zealand Companies are registered.

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4924	3.07	Confidential advice to Government		3.07	1.98	2.42	MEDIUM	✓	Confidential advice to Government	Confidential advice to Government			TBC	Amber At risk but is recoverable	Amber At risk but is recoverable	Amber At risk but is recoverable	Ministers have decided not to progress the business case to Cabinet for approval at this time and have directed officials to explore alternatives. The Project Team will undertake the necessary administrative, commercial, financial and contractual activities required to cease project delivery, place the project formally on hold	Confidential advice to Government					
Confidential advice to Government																							
July 2026 (21 st) Delivered a comprehensive set of design documents that define and support future build decisions.								August 2026 (11 th) No further update.								September 2026 (9 th) Placed On Hold: The Project Team will undertake the necessary administrative, commercial, financial and contractual activities required to cease project delivery, place the project formally on hold. If the project is restarted, a new business case will need to be developed, and a revised whole-of-life cost assessment undertaken to reflect revised costs.							

3. Tenancy Bond Programme

Replaces a legacy system with a modern digital platform.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4102	38.90	39.66 (within Cabinet approval envelope)	39.66 (within Cabinet approval envelope)	39.66	32.77	32.97	MEDIUM	✓	CLOSED_DELIVERED	20 July 2026	17 August 2026	17 August 2026	21 September 2026	Green on track	Green on track	Green on track	Go-live of the new bond system.	n/a
July 2026 (21 st)					August 2026 (11 th)					September 2026 (9 th)								
Successfully delivered a new digital tenancy bond system and operating model within Cabinet approved funding envelope of \$40.083M Final go-live June 2026. The project scheduled to close on 17 August 2026.					No further update still in closure process.					Internal Governance has approved the Closure Report. The project successfully replaced the 26-year-old Bond 2000 system with a modern digital platform and associated self-service and integration capabilities.								

4. IPONZ Platform Upgrade

Modernises the technology platform used to manage intellectual property rights, including patents, trademarks, designs, and related services.

Project in Year 5 of 6.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4392	29.59	29.59	29.59	29.59	7.53	7.63	MEDIUM	✓	IN DELIVERY Approved Business Case: YES	21 June 2027	21 June 2027	21 June 2027	TBC	Red At significant risk governance intervention required	Red At significant risk governance intervention required	Red At significant risk governance intervention required	The project has missed key milestones and is significantly behind schedule in the first of four delivery iterations, with the planned January 2026 go-live of the first iteration not achieved. An Independent Quality Assurance (IQA) report has made recommendations on the project's next steps. These alongside other factors are due to be considered by internal governance on 21 September 2026.	Following the 21 September governance decision the project is to enter a managed pause for six to 12 months to adjust settings and ensure the project is well positioned for the future. As a result of the governance decision the project RAG status is expected to move to Amber and then to Green once commercial

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																		agreements are in place.
July 2026 (21st) Currently undergoing independent quality assurance (IQA/TQA). Vendor has continued delivery while MBIE has redeployed some project team members reduce the overall project spend.								August 2026 (11th) An independent quality assurance (IQA) report is due 14 August and will provides recommendations for the project's next steps. This will be considered by internal governance in on 21-September 2026.								September 2026 (9th) MBIE continues to lead the structured assessment phase to support the reset of project delivery activities. An Independent Quality Assurance report has been completed and makes recommendations on the project's next steps. These alongside other factors form part of a recommendation to internal governance on 21 September 2026 to enter a managed pause of the project delivery.		

5. Disclose Register Replatform

Migrated the Disclose Register to a modern technology platform, significantly improving system performance and strengthening security. The register provides access to information disclosed under New Zealand's financial markets regulatory regime.

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4719	17.46	17.58	CLOSED_DELIVERED	CLOSED_DELIVERED	CLOSED_DELIVERED	CLOSED_DELIVERED	MEDIUM	X	CLOSED_DELIVERED	17 August 2026	15 June 2026	CLOSED_DELIVERED	CLOSED_DELIVERED	CLOSED_DELIVERED	CLOSED_DELIVERED	CLOSED_DELIVERED	CLOSED_DELIVERED	CLOSED_DELIVERED
July 2026 (21st) Project delivered and was formally closed on 15 June 2026 by internal governance after successful migration to new platform.								August 2026 (11th) No further update.								September 2026 (9th) Closed.		

6. NZGP Capability Roadmap

Phase Two of the procurement catalogue system.

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4889	10.52 (pending approval)	10.52 (pending approval)	10.52 (pending approval)	10.52 (pending approval)	n/a	n/a	Pending	X	PRE DELIVERY Project Brief in development	30 June 2028 (TBC)	30 June 2028 (TBC)	30 June 2028 (TBC)	30 June 2028 (TBC)	Green on track	Green on track	Amber At risk but is recoverable	Financial forecasting identified the need to revise the Initiate Phase resource plan to align delivery with available funding. Alternative resourcing options were assessed, and a preferred approach was endorsed by the internal Project Steering Committee. Next steps are to update internal governance forums in October and submit the Project Brief for consideration in November.	Approval and implementation of the revised resource plan are expected to restore the project to green status.
July 2026 (21st) Project brief will be submitted for governance approval on 20 July 2026. Approval will confirm funding to develop the business case for the project.								August 2026 (11th) Project brief pending, Initial scoping work has been undertaken but funding is still being resolved. Not yet presented to internal governance.								September 2026 (9th) The project is still in start-up and is yet to submit a project brief to internal governance.		

7. Replatforming MBIE Investigations Case Management System

Upgrades MBIE's investigation case management systems to cloud product. The TIKa system supports the work of number of regulatory portfolios (e.g., tenancy, building, employment, immigration, energy and resources)

Project in Year 3 of 4.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4681	6.3	8.05	8.05	8.05	2.57	2.80	MEDIUM	X	IN DELIVERY Approved Business Case: YES	15 June 2026	15 February 2027	15 February 2027	15 February 2027	Amber At risk but is recoverable	Amber At risk but is recoverable	Amber At risk but is recoverable	The project is currently in its third year of a four-year delivery programme and is in the delivery phase. Regular solution releases are being delivered and tested. The project is also advancing preparations for migrating existing data to the new platform and establishing the environments and controls needed to support future operational readiness.	The project is pursuing a phased go-live to accelerate delivery of the core TIKa platform, while working closely with the vendor to validate the revised timeline ahead of a November internal governance Change Request seeking

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																		Progress has been impacted by delays in vendor releases, resulting in schedule slippage. MBIE has escalated the issue and implemented weekly progress monitoring to obtain a firm delivery timetable. A change request is planned for November 2026, with the revised Phase 1 go-live date now expected in April 2027.	approval for schedule, scope and financial changes. The project is also working on competitive procurement approach for Complaint form integration work.
July 2026 (21 st) Has completed design requirements and is progressing through delivery. Testing underway, to ensure solution is operating as expected.									August 2026 (11 th) No further update.									September 2026 (9 th) Change Request due to internal governance in November 2026, this will look to request a change in schedule and funding associated with this schedule increase.	

8. Callaghan Innovation Systems Transition
Transition of Callaghan Innovation (CI) functions to MBIE.
Project in Year 2 of 2.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4871	7.0	7.0	7.0	7.0	5.30	5.84	LOW	X	IN DELIVERY Approved Business Case: YES	20 July 2026	14 December 2026	14 December 2026	14 December 2026	Green on track	Green on track	Green on track	n/a	n/a
July 2026 (21 st) Transfer of people to MBIE completed October 2025. Transition of customer operations and product management completed December 2025. Project has transitioned the critical technology and data systems and removed all dependencies on Callaghan Innovation. Will complete all project activity by December 2026.									August 2026 (11 th) No further update.					September 2026 (9 th) Project Closure Report due in December.				

9. FY2025/26 Hardware Refresh
Ensures staff have access to appropriate laptops and hardware.
Annual project.

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4883	6.58	6.58	6.58	CLOSED_DELIVERED	6.51	6.53	LOW	X	CLOSED_DELIVERED	21 September 2026	21 September 2026	21 September 2026	CLOSED_DELIVERED	Green on track	Green on track	CLOSED_DELIVERED	CLOSED_DELIVERED	CLOSED_DELIVERED
July 2026 (21 st) Replaced over 1,300 laptops this year. Closure report being prepared for scheduled closure on 21 September 2026.									August 2026 (11 th) No further update.					September 2026 (9 th) All planned benefits and outputs were realised within the approved timeframe and budget.				

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10. Business-Govt Platform Upgrade

Website upgrade and changes to Business.govt.nz site.

Project in Year 3 of 3.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4652	3.34 (Workstream One)	5.22 (Workstream One and Two)	5.22 (Workstream One and Two)	5.22	3.54	3.62	LOW	X	IN DELIVERY Approved Business Case: YES	30 June 2026 (Workstream One)	17 November 2026 (Workstream One and Two)	17 November 2026 (Workstream One and Two)	15 March 2027 (Workstream One and Two)	Red At significant risk governance intervention required	Red At significant risk governance intervention required	Red At significant risk governance intervention required	The project is currently rated Red as the planned closure date of 16 November 2026 is no longer achievable due to the cumulative impact of key issues and risks. Over the past two months, the project has addressed key delivery issues, reviewed and refined the remaining scope, validated the delivery schedule, and confirmed that no additional project funding is required to complete the build and delivery. A Change Request will be submitted to the internal governance board on 21 September 2026 seeking approval to extend the project closure date to 15 March 2027 and approve the revised delivery schedule.	The project is delivering in line with the revised schedule and is expected to return to Green following approval of the Change Request
July 2026 (21st) Workstream 1: Delivery of refreshed business.govt.nz website onto modernised technical platform. This was delivered successfully on 15 October 2025. Workstream 2: Delivery of eight refreshed tools to the new platform. Current project updates are that platform stabilisation, and performance improvements were completed in July 2026. Funding Explorer, Self-Assessment Tools, and Quizzes were released at the end of July 2026. Change Request underway to confirm scope, schedule, and funding for deliverables beyond July 2026 ahead of planned submission to internal governance.									August 2026 (11th) No further update.			September 2026 (9th) Project Closure Report due in November. The project will submit a Change Request to the internal governance board seeking approval to extend the project closure date from 16 November 2026 to 15 March 2027 and approve the revised Whole of Life Cost (WOLC). The Change Request will seek additional project funding. However, the WOLC will increase as a result of the extended delivery timeframe and revised operational costs for the solution. The benefits realisation date will also be delayed in line with the revised schedule. On 16 September 2026, the redeveloped ONE Check and Choose Business Structure tools were released to production. The project is delivering in line with the revised schedule and is expected to return to Green following approval of the Change Request on 21 September 2026. The project will return to Green once the Change Request and revised timeline are approved. This will be reflected in the next reporting cycle. The internal Project Management Office is undertaking a Project Health check						

11. NZ Research Information System

The New Zealand Research Information System (NZRIS) is a freely available national, online database containing information about the research, science and innovation sector.

Project in Year 2 of 2.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4820	4.9	4.9	4.9	4.9	1.37	1.45	MEDIUM	X	IN DELIVERY Approved Business Case: YES	21 December 2026	21 December 2026	21 December 2026	21 December 2026	Green on track	Green on track	Green on track	n/a	n/a
July 2026 (21 st) Completed build of data processing engine and associated website. Pilot testing and sector engagement in progress. No issues preventing public launch of website in late Aug/Early Sept.									August 2026 (11 th) No further update					September 2026 (9 th) The NZ Research Information System went live on 21 September 2026 with funding data from MBIE, the Royal Society Te Apārangi and the Health Research Council. The Project Closure Report is due in December				

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12. Trading Standards Operations

Replaces Trading Standards' ageing case management system (complaints, inspections, operational and compliance activities relating to relating to fuel quality monitoring and trade measurement).

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4472	3.2	3.72	4.03	CLOSED_	CLOSE D_	CLOSE D_	LOW	X	CLOSED_DELIVERED	18 August 2025	20 July 2026	17 August 2026	CLOSED_DELIVERED	Red At significant risk governance intervention required	CLOSE D_	CLOSE D_	CLOSED_DELIVERED	The new system went live on 18 May 2026. Primary project deliverables and objectives were achieved.
July 2026 (21st) Successfully implemented and gone live with a new technology system. Remains in closure phase.									August 2026 (11th) Closure report approved by internal governance.					September 2026 (9th) Closed				

13. Genesys AI Lifecycle (Service Centre)

Supports improved contact centre operations including smarter agent assistance, better use of customer information and AI enhancements.

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4972	2.55	2.64	2.64	2.93	0.273	0.352	LOW	X	IN DELIVERY Approved Business Case: YES	21 September 2026	21 September 2026 Subject to pending change request.	14 December 2026	14 December 2026	Red At significant risk governance intervention required	Red At significant risk governance intervention required	Green on track	The project was approved additional funding, and a schedule extension.	n/a
July 2026 (21st) Auto summarising is now in pilot, auto quality assurance, and agent database information 8 is approaching readiness. Interactive voice recognition is in the build phase, and solution design underway for the Virtual Agent Chatbot.									August 2026 (11th) A change request has been approved in principle, subject to final funding confirmation. The project will need a small funding increase and more time, with the closure date moving from September to December 2026. The Virtual Agent Chatbot will no longer be included, and some expected benefits will now be delivered later in 2027.					September 2026 (9th) The Project Closure Report is due in December. Internal Governance approved a change request in August. The Overall status is Green following the approval of additional funding and an extension through to December 2026. Work is underway to implement a range of AI-enabled capabilities designed to improve customer service and support operational performance. Delivery remains on track, and the project is expected to close as planned in December 2026.				

14. Silverstripe Platform Upgrade

Upgrading to the latest version of the software maintains site security and supportability across many of MBIE's websites.

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4935	2.07	2.07	2.07	2.07	0.393	0.627	LOW	X	IN DELIVERY Approved Business Case: YES	16 November 2026	16 November 2026	16 November 2026	16 November 2026	Green on track	Green on track	Amber At risk but is recoverable	The project is pending Project Steering Group endorsement of a schedule extension to February 2027, which will also require internal governance approval. A detailed review confirmed additional time is required due to delayed project commencement, extensive testing requirements, and delivery dependencies. Testing has commenced, remaining vendor Statements of Work are nearing completion, and delivery continues to progress with positive stakeholder engagement and no significant issues beyond the proposed schedule extension.	A detailed review of the project's schedule, resourcing, and budget has been completed, resulting in a revised delivery plan, updated financial forecasts, and a recommended change request. Remaining actions to return the project to Green are minor and are focused on confirming the final scope of websites to be upgraded and completing the

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																		remaining vendor Statements of Work, which are progressing through final review with limited impact on delivery.
July 2026 (21st) Project business case approved with seven vendors delivering upgrades to more than 60 critical public-facing websites. Approximately 80% of upgrades targeted for completion by December 2026.									August 2026 (11th) No further update.					September 2026 (9th) The Project Closure Report is scheduled for November but is likely to be delayed to February 2027 pending a Change Request which will be submitted for consideration by internal governance in October.				

15. Migration of Data and Reporting from EDW to CDP

Moves MBIE's Resource Markets petroleum and minerals regulatory and petroleum production, reserves and resources data storage and data models from a legacy enterprise Data Warehouse to MBIE's enterprise Cloud Data Platform to improve reliability and accessibility of reporting.

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4926	1.55	1.55	1.55	1.55	0.351	0.47	LOW	X	IN DELIVERY Approved Business Case: YES	14 December 2026	14 December 2026	14 December 2026	14 December 2026	Green on track	Green on track	Green on track	n/a	n/a
July 2026 (21st) Project progressing as planned within budget and currently in Phase One of Two of data migration.									August 2026 (11th) Phase 2 moving petroleum production reserves and resources data commenced.					September 2026 (9th) The project remains on track to compete in November 2026, with closure planned for December 2026.				

16. National Communications Centre (NCC) Smartbridge Replacement

Upgrades hardware to maintain communication to support frontline workers., working with the National Communications Centre.

Project in Year 2 of 2.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4865	0.743	TBC	0.743	0.743	0.428	0.428	LOW	X	IN DELIVERY Approved Business Case: YES	16 March 2026	16 March 2026	16 March 2026	21 June 2027	Red At significant risk governance intervention required	Red At significant risk governance intervention required	Red At significant risk governance intervention required	A Change Request was approved on September 21st, budget and project plan baseline have been reset, resources are fully mobilised now, project is progressing well. Statement Of Work reviews are in final stages and close to signoff. This will enable delivery and implementation to commence. Independent Quality Assurance (IQA) recommendations are close to be fully implemented and completed. This will return the RAG status to Green.	A Change Request was approved on 21 September; this has returned the project to a Green RAG status. This will be reflected in the next reporting.
Negotiations, Confidentiality									August 2026 (11th) The request for changes to increase funding and timeframes was declined by internal governance. The project had an Independent Quality Assurance (IQA) report commissioned in August 2026; this includes a set of recommendations.					September 2026 (9th) Change request approved by internal governance. The change request includes an increase to the WOLC from \$0.743m to \$1.50m. Changes to benefits and an additional benefit. The scheduled project closure date moved from 1 March 2026 t June 2027.				

17. Earthquake-Prone Buildings Register

Replace the existing Earthquake-prone Buildings register with a technology solution.

Project in Year 2 of 2.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
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4825	0.850	1.11	1.11	1.11	0.726	0.75	MEDIUM	X	IN DELIVERY Approved Business Case: YES	20 April 2026	17 August 2026	16 November 2026	16 November 2026	Amber At risk but is recoverable	Amber At risk but is recoverable	Green on track	The project has resolved any delay concerns without compromising the revised baseline closure date. The project will be delivered within the approved budget and schedule tolerances.	n/a
July 2026 (21st) Vendor identified following RFP process. Two application web portals released to testing with a third under development. Project progressing testing, cyber security certification and authentication, and operational readiness. On track to production 25 September 2026.									August 2026 (11th) No further update.				September 2026 (9th) Project Closure Report due November.					

18. Register of Radio Frequency Remediation

Upgrades technology platform to strengthen security of public information.

Project was in Year 2 of 2 however an extension in schedule increases to 3 years.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4890	1.05	1.05	1.64	1.64	0.738	0.90	LOW	X	IN DELIVERY Approved Business Case: YES	20 July 2026	TBC (expect to receive a closure report in August 2026)	20 June 2027	20 June 2027	Amber At risk but is recoverable	Amber At risk but is recoverable	Green on track	The approved Change Request by internal governance enabled the RAG status to return to Green.	n/a
July 2026 (21st) Most high and medium priority issues remediated, including enhanced access controls for 96 information transfers. Security improvements remain outstanding for a further 319 transfers, with additional FY2027 funding required to complete the programme.									August 2026 (11th) No further update.				September 2026 (9th) August internal governance decisions approved a funding increase and a schedule change to 20 June 2020.					

19. New Zealand Business Number Verifiable Credentials

Designs and implements MBIE's ability to issue the NZBN as a verifiable digital credential.

Project in Year 2 of 2.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4786	1.02	1.2	1.2	1.2	0.896	0.934	MEDIUM	X	IN DELIVERY Approved Business Case: YES	19 October 2026	14 December 2026	14 December 2026	14 December 2026	Green on track	Green on track	Green on track	The project is planned to go live on 13 Oct 2026, with approval from Trust Framework Authority. Upon go live, pilot testing with Westpac will start.	n/a
July 2026 (21st) Trust Framework Authority accreditation activities are underway, and project remains on track for go-live on 9 September 2026.									August 2026 (11th) Work is underway to complete the required accreditation, and the project remains on track to go live on 9 September 2026. It is also expected to stay within the revised budget approved through the change request.				September 2026 (9th) The Project Closure Report is due in December.					

20. Resolve Enhancement 25-26

Technology platform upgrade supports improved workflows between key tenancy systems like Bond, case management and investigations.

Project in Year 2 of 2.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date	Revised Baseline Closure Date	Revised Baseline Closure Date	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
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											JUL	AUG	SEPT						
4918	0.87	0.87	0.87 (pending further approvals)	0.87	0.276	0.297	LOW	X	ONHOLD	21 September 2026	n/a (Change Request expected July, however deferred.)	Pending Internal Change Request	TBC	Amber At risk but is recoverable	Red At significant risk governance intervention required	Red At significant risk governance intervention required	On August 4, the Project's Steering Group made the decision to place the project on hold until the carry forward of the FY 25/26 CAPEX funds is approved by internal governance.	Confirm carry forward of CAPEX. If the carry forward is not approved, then the project will make plans to either close or resume in FY27/28.	
July 2026 (21 st) Progressing through design and change management activities. However, a Go-Live delay from August 2026 to January 2027 has prompted a Change Request. This impacts the schedule.									August 2026 (11 th) The project is currently on hold while the internal Financial and Investment governance confirms funding approval. In July, the project progressed early design and change planning and worked through financial requirements for the next phase. Approval is needed to carry forward unused funding from 2025/26 into 2026/27. Until this is confirmed, some activity may need to pause to avoid exceeding the approved budget, which could affect the delivery timeline.									September 2026 (9 th) The CAPEX carry forward was approved by internal governance.	

21. Overseas Building Products

A technology platform supports the assessment of overseas products for the building sector.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4976	0.75	0.75	0.75	0.75	0.154	0.300	LOW	X	IN DELIVERY Approved Business Case: YES	16 November 2026	16 November 2026	16 November 2026	16 November 2026	Green on track	Green on track	Amber At risk but is recoverable	The vendor Statement of Work was approved on 28/07/2026. The vendor commenced project work on 03/08/2026, with an estimated completion date of 27/11/2026. However, the vendor has requested a three-week schedule extension to 11/12/2026. This request is currently under consideration by the Business Owner, and further analysis is underway to support decision-making and stabilise the downstream delivery schedule. If the downstream delivery schedule cannot be optimised, a Change Request will be prepared seeking approval for a schedule extension, including the associated financial impacts, at the October 2026 internal governance.	Change requests and associated justifications, including any changes absorbed by the vendor are approved. Review the updated schedule provided by the vendor and assess the overall project schedule and financial implications. Present the findings to the Business Owner and the Project Steering Group for consideration, decision making, approval, and direction.
July 2026 (21 st) Project progressing with Statement of Work awaiting approval. Legal and commercial reviews completed. Delivery timelines dependent on approval of external resources.									August 2026 (11 th) No further update.					September 2026 (9 th) The Project Closure Report is due in November pending the outcome of if a change request is required to extend the scheduled delivery date.				

22. Information and Education Workflow Management Tool

Workflow management tool supports better prioritisation, planning and management of work.

Project in Year 2 of 2.

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Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4835	0.69	0.69	0.69	0.69	0.338	0.401	LOW	X	IN DELIVERY Approved Business Case: YES	14 December 2026	14 December 2026	14 December 2026	14 December 2026	Green on track	Green on track	Green on track	n/a	n/a
July 2026 (21 st) Successfully completed Proof of Concept to validate core components. High-Level Design approved through governance, providing confidence in the overall approach. Development now focused on delivering Minimum Viable Product (MVP) for Online Channels team.							August 2026 (11 th) No further update.				September 2026 (9 th) Project Closure Report due in December.							

23. Project Online Replacement

Technology upgrade of platform that improves visibility of project delivery, resource demand and governance reporting.

Project in Year 1 of 1.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4989	0.66	0.66	0.66	0.66	0.135	0.210	LOW	X	IN DELIVERY Approved Business Case: YES	16 November 2026	16 November 2026	16 November 2026	16 November 2026	Green on track	Green on track	Amber At risk but is recoverable	The project is Amber due to schedule delays establishing the required environments and access for the vendor to complete build activities. The baseline go live date has been replanned, from end August to 25 November 2026 and is within the approved tolerance.	Planning workshops have been held to rebaseline dates, following delays establishing environments.
July 2026 (21 st) Business case approved in June 2026. Business requirements and technical specifications completed in prep for testing at end July. Project working to tight timeline of current platform retirement on 30 September 2026.							August 2026 (11 th) Project remains on track toward the planned November 2026 go-live.				September 2026 (9 th) Project Closure Report due in December.							

24. NZ Embodied Carbon Benchmarking Register

Digital platform that shares carbon assessment information across the building sector.

Project in Year 1 of 1.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4914	0.64	0.64	0.64	0.64	0.064	0.088	LOW	X	IN DELIVERY Approved Business Case: YES	16 November 2026	16 November 2026	16 November 2026	16 November 2026	Green on track	Green on track	Green on track	n/a	n/a
July 2026 (21 st) Procurement complete and High-Level Design submitted to internal Design Review Board. Solution build commenced.							August 2026 (11 th) No further update.				September 2026 (9 th) Project Closure Report due in December.							

25. MBIE Alerts System Procurement

Replaces system to send mass notifications to MBIE staff e.g. operational incidents, emergencies and business continuity events.

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Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4866	1.3	0.59	CLOSED_DELIVERED	n/a	n/a	n/a	LOW	X	CLOSED_DELIVERED	18 May 2026	15 June 2026	CLOSED_DELIVERED	CLOSED_DELIVERED	Green on track	CLOSED_DELIVERED	CLOSED_DELIVERED	CLOSED_DELIVERED	CLOSED_DELIVERED
July 2026 (21 st) Project formally closed on 15 June 2026 at internal governance.					August 2026 (11 th) No further update.					September 2026 (9 th) Closed.								

26. Companies (Address Information) Amendment Act

Upgrades Companies register to allow for new legislation requirements around changes to director information.

Project in Year 1 of 2.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4997	0.51	0.51	0.51	0.51	0.108	0.24	LOW	X	IN DELIVERY Approved Business Case: YES	15 February 2027	15 February 2027	15 February 2027	15 February 2027	Green on track	Green on track	Green on track	The vendor has completed build activities and testing of the same is in progress. The project is on track to go live in alignment with the legislation coming into effect on 18 Nov 2026.	n/a
July 2026 (21 st) On track for legislation commencement on 18 November 2026, with governance approvals and vendor contracts completed, development and delivery activities underway. Vendor build completion expected in August 2026. Testing and go-live activities progressing as planned.					August 2026 (11 th) No further update.					September 2026 (9 th) Testing of the technical changes to the Companies Register is in progress.								

27. Operative Intelligence for Service Centre

Supports evidence-based operational decisions, visibility of performance drivers, and improved service centre efficiencies.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4977	Pending Business Case	0.25 (cost to develop business case only)	0.25 (cost to develop business case only)	0.25	0.058	0.06	To be confirmed as part of Business Case development	X	PRE DELIVERY Approved Project Brief. Business Case in Development	Pending Business Case	Pending Business Case	Pending Business Case	Pending Business Case	Red At significant risk governance intervention required	Red At significant risk governance intervention required	Green on track	The Proof of Concept was successfully delivered, and a Business Case will be submitted to internal governance for consideration.	n/a
July 2026 (21 st) Expected delivery date subject to business case approval. Operative Intelligence PoC progressing as planned, with Genesys data extract completed. Analytical model development underway for voice transcripts and emails. PoC scheduled to commence on 11 August 2026 to deliver automated customer demand, cost-to-serve, and coaching insights.					August 2026 (11 th) The project team is preparing an updated plan for internal governance to consider in October. This will confirm the expected cost, timing and funding needed, based on updated forecasts and resource planning. If the product is not suitable or the extra funding is not approved, the project will be closed.					September 2026 (9 th) A Business Case has been submitted to internal governance for consideration in October. There is a name change for the project, moving from Operational to Operative.								

28. Debt Management System

Implements a new system to manage MBIE debtors and support the recovery of monies owed to the Crown including improved tracking, reporting and recovery.

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Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4945	n/a	n/a	CLOSED_CANCELLED	n/a	n/a	n/a	To be confirmed as part of Business Case development	X	CLOSED_CANCELLED	Pending Project Brief	Pending Project Brief	CLOSED_CANCELLED	CLOSED_CANCELLED	Amber At risk but is recoverable	CLOSED_CANCELLED	CLOSED_CANCELLED	CLOSED_CANCELLED	CLOSED_CANCELLED
July 2026 (21st) Project does not have an approved project brief or business case due to lack of funding. On hold from 30 June 2026, with closure planned if funding not confirmed by 30 September 2026. Project overview completed to support a potential restart, while priority and future funding decisions will work through.									August 2026 (11th) The project was closed. A new project can be initiated if or when future funding is obtained.					September 2026 (9th) Closed.				

29. Standards New Zealand Public Consultation Tool

This project will Procures and implements a digital tool to support public consultation processes on standards that is more consistent, accessible and efficient way to publish consultation material, receive submissions, manage stakeholder feedback. This project was exploring options for a digital consultation tool.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4979	n/a	n/a	CLOSED_CANCELLED	n/a	n/a	n/a	To be confirmed as part of Business Case development	X	CLOSED_CANCELLED	CLOSED_CANCELLED	CLOSED_CANCELLED	CLOSED_CANCELLED	CLOSED_CANCELLED	Red At significant risk governance intervention required	CLOSED_CANCELLED	CLOSED_CANCELLED	CLOSED_CANCELLED	CLOSED_CANCELLED
July 2026 (21st) Project was closed 1 July 2026 due to project having no allocated funding in the investment plan for FY26/27. High-level requirements been refined and reduced to lower delivery costs. Draft Business Case scheduled for internal governance on 17 August 2026.									August 2026 (11th) Project was closed.					September 2026 (9th) Closed.				

30. NZ Relay Services RFP

The NZ Relay Service is a government-funded service that enables New Zealanders who are Deaf, Deafblind, hard of hearing, or have speech impairments to communicate via telecommunications channels. Funded through the Telecommunications Development Levy, MBIE is responsible for ensuring that the service is delivered effectively and continues to meet user needs. The current contract is approaching renewal, requiring a structured procurement process (RFP) to establish future service delivery arrangements.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
5016	TBC	TBC	TBC	TBC	n/a	0.176	To be confirmed as part of Business Case development	X	PRE DELIVERY Pending development of Business Case.	n/a	n/a	19 June 2028	19 June 2028	Green on track	Green on track	Green on track	n/a	n/a
July 2026 (21st) Project commenced in early June 2026, with governance activities progressing. Community consultation extended to 20 July following feedback. Development of Project Brief. Key milestones include approval of the procurement plan and progression of the RFP during July.									August 2026 (11th) Project Brief Approved in Principle by internal governance is now required to proceed to Financial and Investment governance for approval.					September 2026 (9th) No further update.				

31. In-Person Enrolment (IPE)- BCU related

Captures "identities" (face, fingerprint and biographic), for recording and matching purposes in the INZ Systems.

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Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
3586	3.9	8.69	8.69	10.03	8.69	8.69	LOW	X	IN DELIVERY Approved Business Case: YES	1 August 2019	16 June 2025	16 June 2025	16 June 2025 – closure October 2026	Red At significant risk governance intervention required	Red At significant risk governance intervention required	Red At significant risk governance intervention required	The project is outside internal governance tolerances for schedule and budget. Assessment of potential reuse of In Person Enrolment (IPE) assets has confirmed they cannot be reused. Approval will now be sought for all project assets to be written off (note this has now been approved, but outside the current reporting period). A memo will be submitted to the DGB in October 2026 seeking formal closure of the project.	The project will submit a Closure Report to internal governance in October 2026.
July 2026 (21 st) March 2026 closure memo (IPE and Biometrics Capability Update) endorsed to internal governance with recommendation to CE to close the project, which did not progress. Further memo submitted to internal governance on 20 July 2026 to keep IPE project open for discovery to explore re-purposing assets delivered under this project for new identity management solution.							August 2026 (11 th) No further update							September 2026 (9 th) A project Closure report is due to October internal governance. The WOLC was revised in 2024 via an approved change request however an error in the project management system was identified and the WOLC has been amended to reflect the correction. This does not impact the spend to date figure.				

32. NEW AUGUST. CASE (Client Advice, Services & Education) REPLACEMENT AND DECOMMISSIONING

Implement a new case and referral management capability and decommission the existing CASE (Client Advice, Services & Education) system for MBIE Contact Centre. Supports end to end case and referral management within the Service Centre.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
5017	0.69	n/a	0.69	0.69	n/a	0.023	LOW	X	IN DELIVERY Approved Business Case: YES	15 February 2027	n/a	15 February 2027	15 February 2027	n/a	Green on track	Green on track	n/a	n/a
July 2026 (21 st) N/A							August 2026 (11 th) Submitted the business case to the Internal Governance in August. This was approved.							September 2026 (9 th) No further update				

33. NEW SEPTEMBER. FY2026 / 2027 Hardware Refresh

Ensures staff have access to appropriate laptops and hardware.

Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
5037	6.57	n/a	n/a	n/a	n/a	n/a	LOW	X	IN DELIVERY Approved Business Case: YES	n/a	n/a	n/a	20 September 2027	n/a	n/a	Green on track	n/a	n/a
July 2026 (21 st)							August 2026 (11 th)							September 2026 (9 th) Business Case Approved for the annual hardware refresh project for financial year 26/27.				

34. NEW SEPTEMBER. Consumer Data Rights (CDR) Phase 2

Establish technology capabilities that support MBIE regulatory responsibilities under the Consumer Data Right regime.

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Project Code	Baseline WOLC (\$M)	Revised WOLC (\$M) JUL	Revised WOLC (\$M) AUG	Revised WOLC (\$M) SEPT	Spend to Date AUG	Spend to Date SEPT	Treasury Risk Profile Assessment	Treasury threshold (\$20m + WoLC)	Progress Stage	Baseline Closure Date	Revised Baseline Closure Date JUL	Revised Baseline Closure Date AUG	Revised Baseline Closure Date SEPT	RAG Status JUL	RAG Status AUG	RAG Status SEPT	RAG Explainer	Return to green
4971	n/a	n/a	n/a	n/a	n/a	n/a	TBC	X	PRE DELIVERY Pending development of Business Case.	n/a	n/a	n/a	20 September 2027	n/a	n/a	Green on track	n/a	n/a
July 2026 (21 st)									August 2026 (11 th)					September 2026 (9 th) Project Brief approved, development of a business case in progress due to internal governance March 2027.				