

Appendix Three: results of project stocktake detailed control testing

This appendix captures the results of detailed testing performed as part of the stocktake and includes an assessment of each project against the key areas of project governance, rating each based on how effectively each was met.

Rating	Definition
Effective	The criterion is fully met. Control/process in place and operating as intended. Documentation is current, and there are no significant gaps that would affect delivery confidence or decision-making.
Partially Effective	The criterion is partly met, but there are one or more gaps, inconsistencies, or weaknesses. While the control or process exists and is generally operating, improvements are required to fully meet expectations or demonstrate consistent application. The gaps do not currently represent a significant delivery risk but warrant management attention.
Not Effective	The criterion is not met, or evidence is insufficient to demonstrate that it is being met. Key controls, processes, governance arrangements, or documentation are absent, not operating as intended, or are ineffective. The weakness could adversely affect project oversight, decision-making, delivery confidence, or achievement of project outcomes.

FORMAL PROGRAMMES OR PROJECTS: formal governance protocols in place, full assessment undertaken

#	Project Name	Approved WoLC (\$m)	Revised WoLC (\$m)	Business case in place & approved within delegation (incl Cabinet approval where required)	Business case includes clear scope and baseline	Defined governance arrangements in place	Clear benefits in place, measurable and assigned to owners	Any changes approved per delegation	Project viability reconsidered post any changes	Assurance in place aligned to project complexity	IQA/ TQA completed	Financial information able to be traced	Risk and issues captured and assigned owners	Accurate reporting to governance including RAG	Exec and ministerial reporting aligned to Cabinet, Ministerial, Treasury, Executive requirements	Overall rating and Conclusion
1	Our Future Services Programme	336.15	336.15	Effective	Effective	Effective	Effective	Effective	Partially Effective	Effective	Effective	Effective*	Effective	Effective	Effective	Effective - Project viability was not formally reconsidered following material changes. Change Request Template does not include it. - Financial complexity potentially warrants a detailed review of financials
2	Companies Register Modernisation	3.07	Confidential advice to Government	Effective	Effective	Effective	Effective	n/a	n/a	Effective	n/a	Effective	Effective	Effective	Effective	Effective - Note in reporting that there is a need to re-baseline due to schedule changes. - Note project is in initiation stage - full business case includes has been endorsed by MBIE Finance Investment and Change Committee. Confidential advice to Government
3	Tenancy Bond Programme	38.90	39.66*	Effective	Effective	Effective	Effective	Effective	Partially Effective	Effective	Effective	Effective	Effective	Effective	Effective	Effective - Impact of changes considered on individual metrics, but not specifically against overall viability *Within the Cabinet approved envelope

#	Project Name	Approved WoLC (\$m)	Revised WoLC (\$m)	Business case in place & approved within delegation (incl Cabinet approval where required)	Business case includes clear scope and baseline	Defined governance arrangements in place	Clear benefits in place, measurable and assigned to owners	Any changes approved per delegation	Project viability reconsidered post any changes	Assurance in place aligned to project complexity	IQA/ TQA completed	Financial information able to be traced	Risk and issues captured and assigned owners	Accurate reporting to governance including RAG	Exec and ministerial reporting aligned to Cabinet, Ministerial, Treasury, Executive requirements	Overall rating and Conclusion
4	IPONZ Platform Upgrade	29.59	29.59	Effective	Effective	Effective	Effective	Effective	Partially Effective	Effective	Effective - IQA currently underway	Partially Effective	Effective	Effective	Partially Effective	Partially Effective Confidentiality, Negotiations - Financial expenditure could not be fully reconciled to source records. - Ministerial reporting evidence was incomplete. Confidentiality, Negotiations
5	Disclose Register Replatform (Closed)	17.46	17.58	Effective	Effective	Effective	Effective	Effective	Partially Effective	Effective	n/a	Effective	Effective	Effective	n/a	Effective - Project viability was not formally reconsidered following material changes. Change Request Template does not include it.
6	NZGP Capability Roadmap	10.52	10.52	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective - In initiation. Work focused on developing and validating the investment business case, establishing governance and securing DGB approvals.
7	Replatforming MBIE Investigations Case Management System	6.3	8.05	Effective	Effective	Effective	Effective	Effective	Partially Effective	Effective	n/a	Partially Effective	Effective	Effective	n/a	Partially Effective - Project viability was not formally reconsidered following material changes. Change Request Template does not include it. - Unable to reconcile all financial information based on available information
8	Callaghan Innovation Systems Transition	7	7	Effective	Effective	Effective	Not Effective	Effective	Partially Effective	Effective	n/a	Effective	Effective	Effective	n/a	Partially Effective - Single, high-level benefit in place - Project viability was not formally reconsidered following material changes. Change Request Template does not include it.
9	FY2025_26 Hardware Refresh	6.58	6.58	Effective	Effective	Effective	Effective	n/a	n/a	Effective	n/a	Effective	Partly Effective	Effective	n/a	Effective - Reporting mechanisms and benefits documentation are established. - Evidence of risk escalation and management action can be improved.
10	Business-Govt Platform Upgrade	3.34	5.22	Effective	Effective	Effective	Effective	Effective	Partially Effective	Effective	n/a	Effective	Partially Effective	Effective	n/a	Partially Effective - Project viability was not formally reconsidered following material changes. Change Request Template does not include it. - Risks not updated with change requests

#	Project Name	Approved WoLC (\$m)	Revised WoLC (\$m)	Business case in place & approved within delegation (incl Cabinet approval where required)	Business case includes clear scope and baseline	Defined governance arrangements in place	Clear benefits in place, measurable and assigned to owners	Any changes approved per delegation	Project viability reconsidered post any changes	Assurance in place aligned to project complexity	IQA/ TQA completed	Financial information able to be traced	Risk and issues captured and assigned owners	Accurate reporting to governance including RAG	Exec and ministerial reporting aligned to Cabinet, Ministerial, Treasury, Executive requirements	Overall rating and Conclusion
11	NZ Research Information System	4.9	4.9	Effective	Effective	Effective	Effective	n/a	n/a	Effective	Effective	Partially Effective	Effective	Partially Effective	n/a	Partially Effective - Delivery delays identified in project reporting; but escalation not consistently reflected in governance reporting. - Benefits from a previous initiative not clearly linked to current project benefits.
12	Trading Standards Operations	3.2	3.72	Effective	Effective	Effective	Effective	Effective	Partially Effective	Effective	n/a	Effective	Effective	Effective	n/a	Effective - Project viability was not formally reconsidered following material changes. Change Request Template does not include it.
13	Genesys AI Lifecycle (Service Centre)	2.55	2.64	Effective	Effective	Effective	Effective	Effective	Effective	Effective	n/a	Partially Effective	Effective	Effective	n/a	Partially Effective - Changes were required shortly after project approval. - Scope, schedule, budget and WOLC assumptions required revision. - Delivery delays created a FY26/27 funding shortfall. - Financial reporting and WOLC alignment requires confirmation.
14	Silverstripe Platform Upgrade	2.07	2.07	Effective	Effective	Effective	Effective	Effective	Effective	Effective	n/a	Effective	Effective	Effective	n/a	Effective
15	Migration of data and reporting from EDW to CDP	1.55	1.55	Effective	Effective	Effective	Partially Effective	n/a	n/a	Effective	n/a	Partially Effective	Effective	Effective	n/a	Partially Effective - Governance and delivery controls were operating effectively. - Initial milestones were delivered successfully. - Benefits require clearer and more measurable definitions. - Financial reporting was not fully aligned across project artefacts.
16	National Communications Centre (NCC) Smartbridge Replacement Solution	0.743	TBC	Effective	Effective	Effective	Effective	Effective	Partially Effective	n/a	n/a	Effective	Effective	Effective	n/a	Partially Effective - Project viability was not formally reconsidered following material changes. Change Request Template does not include it.
17	Earthquake-prone buildings register replacement	0.850	1.11	Effective	Effective	Effective	Effective	Effective	Partially Effective	Effective	n/a	Partially Effective	Effective	Effective	Effective	Partially Effective - Governance and change control processes operated as intended. - Project viability was not formally reconsidered following material changes. Change Request Template does not include it. - Original estimates did not fully reflect delivery complexity. - Financial reporting alignment requires confirmation.

#	Project Name	Approved WoLC (\$m)	Revised WoLC (\$m)	Business case in place & approved within delegation (incl Cabinet approval where required)	Business case includes clear scope and baseline	Defined governance arrangements in place	Clear benefits in place, measurable and assigned to owners	Any changes approved per delegation	Project viability reconsidered post any changes	Assurance in place aligned to project complexity	IQA/ TQA completed	Financial information able to be traced	Risk and issues captured and assigned owners	Accurate reporting to governance including RAG	Exec and ministerial reporting aligned to Cabinet, Ministerial, Treasury, Executive requirements	Overall rating and Conclusion
18	Register of Radio Frequency - Remediation	1.05	1.05	Effective	Effective	Effective	Partially Effective	n/a	n/a	Effective	n/a	Partially Effective	Effective	Effective	n/a	Partially Effective - Benefits are high level, - Unable to reconcile all financial info based on available information - Notes the need for more funding noted for next year, change request not yet completed.
19	New Zealand Business Number Verifiable Credentials	1.02	1.20	Effective	Effective	Effective	Effective	Effective	Partially Effective	Effective	n/a	Partially Effective	Effective	Effective	Effective	Partially Effective - No evidence project viability was formally reassessed following redesign. - Investment and financial reporting alignment requires confirmation
20	Resolve Enhancement 25-26	0.87	0.87	Effective	Effective	Effective	Effective	n/a	n/a	Not Effective	n/a	Partially Effective	Effective	Effective	n/a	Partially Effective - Initial delivery milestones were completed successfully. - Commercial Information - Assurance planning documentation was incomplete. - Ongoing operating cost impacts remain uncertain. - Financial reporting alignment requires confirmation.
21	Overseas Building Products	0.75	0.75	Effective	Effective	Effective	Effective	n/a	n/a	Effective	n/a	Effective	Effective	Effective	Effective	Effective
22	I&E Workflow Management Tool	0.69	0.69	Effective	Effective	Effective	Partially Effective	n/a	Effective	Effective	n/a	Partially Effective	Effective	Effective	n/a	Partially Effective - Governance intervened appropriately when project intent, benefits and funding concerns emerged. - Project was reset through revised governance and approval processes. - Benefits baselines have not yet been established. - Financial reporting alignment requires further confirmation.
23	Project Online Replacement	0.66	0.66	Effective	Effective	Effective	Effective	n/a	n/a	n/a	n/a	Partially Effective	Effective	Effective	n/a	Partially Effective - Core approval, planning and governance artefacts were established. - Project is at an early stage, and control effectiveness cannot yet be fully assessed. - Financial reporting was not fully aligned across project artefacts. - Dependencies were documented inconsistently
24	NZ Embodied Carbon Benchmarking Register	0.64	0.64	Effective	Effective	Partially Effective	Effective	n/a	n/a	Effective	n/a	Effective	Effective	Effective	n/a	Partially Effective - A business case, benefits framework and reporting structure are in place; but the governance blueprint is in draft

#	Project Name	Approved WoLC (\$m)	Revised WoLC (\$m)	Business case in place & approved within delegation (incl Cabinet approval where required)	Business case includes clear scope and baseline	Defined governance arrangements in place	Clear benefits in place, measurable and assigned to owners	Any changes approved per delegation	Project viability reconsidered post any changes	Assurance in place aligned to project complexity	IQA/ TQA completed	Financial information able to be traced	Risk and issues captured and assigned owners	Accurate reporting to governance including RAG	Exec and ministerial reporting aligned to Cabinet, Ministerial, Treasury, Executive requirements	Overall rating and Conclusion
25	MBIE Alerts system procurement	1.3	0.59	Effective	Effective	Effective	Effective	n/a	n/a	Effective	n/a	Partially Effective	n/a - project in Close phase	Effective	n/a	Effective - Vendor due diligence informed supplier selection and operated as intended. - Project delivered within approved tolerances and under budget. - Financial reporting was not fully aligned across project artefacts.
26	Companies (Address Information) Amendment Act	0.51	0.51	Effective	Effective	Effective	Effective	n/a	n/a	n/a	n/a	Effective	Effective	Effective	n/a	Effective
27	Operational Intelligence for Service Centre	Pending Business Case	0.25 (cost to develop business case only)	Effective - Project Brief appropriate for PoC stage	Effective	Effective	Effective	n/a	n/a	n/a - PoC phase	n/a	Effective	Effective	Effective	n/a	Effective - Controls were proportionate to the proof of concept stage. - Benefits remain dependent on future investment decisions.
28	Debt Management System	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	N/A - Funding uncertainty prevented progression beyond the pre-delivery phase. - Project remained at too early a stage for many delivery controls to operate
29	Standards New Zealand Public Consultation Tool	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Project in initiation stage, draft business case in place.
30	NZ Relay Services RFP	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Project in initiation stage.
31	In-Person Enrolment (IPE)	3.9	8.69	Effective	Effective	Effective (Based on limited information available or sighted)	Effective (Until 2023 when Benefits Realisation Plan was updated and levels of detail and owners added)	Effective (Based on limited information available or sighted)	Effective (Based on limited information available or sighted)	Effective (Based on limited information available or sighted)	Effective (IQA listed under BCU in 2023 while IPE was merged with BCU. Unable to verify IQAs)	Partially Effective	Effective	n/a	n/a	Partially Effective - Limited documentation for periods of project lifecycle, preventing confirmation of governance oversight, reporting accuracy, financial reporting alignment, and executive/ministerial reporting arrangements - Benefits ownership and measurement arrangements strengthened through revised benefits realisation plan. - Material changes to scope, cost, schedule and benefits formally approved and incorporated into revised baselines. - Project repeatedly replanned in response to delivery challenges but closed without achieving intended outcomes.

SMALL SCALE INITIATIVES: standalone small projects that fall under a cost threshold and so do not require full governance oversight

Initiatives with Whole of Life Cost less than \$250,000 each, not requiring governance oversight or mandated to use project management tools, and not generally subject to the same requirements as portfolio projects. Therefore, not all testing criteria are relevant.

#	Project Name	Business case in place & approved within delegation (incl Cabinet approval where required)	Business case includes clear scope and baseline	Defined governance arrangements in place	Clear benefits in place, measurable and assigned to owners	Any changes approved per delegation	Project viability reconsidered post any changes	Assurance in place aligned to project complexity	IQA/ TQA completed	Financial information able to be traced	Risk and issues captured and assigned owners	Accurate reporting to governance including RAG	Exec and ministerial reporting aligned to Cabinet, Ministerial, Treasury, Executive requirements	Overall rating and Conclusion
32	MAC Onboarding	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	Not Effective	Effective	Effective	n/a	Effective Not required to meet the project delivery requirement, portfolio projects do. Monthly reporting in place.
33	NCC SBE Upgrade Phase II (Closed)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective Not required to meet the project delivery requirement, portfolio projects do. Limited information available. Note monthly status reporting generated. (Project closed)
34	Vehicle Booking & Tracking System	Effective*	Effective*	Effective	n/a	n/a	n/a	n/a	n/a	Effective	Effective	Effective	n/a	Effective Not required to meet the project delivery requirement, portfolio projects do. Monthly status reporting produced. Steering group in place.
35	CCCFA Enhancements to FSPR	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	Effective	n/a	n/a	n/a	Effective Not required to meet the project delivery requirement, portfolio projects do. Oversight via Market Business Systems SteerCo.
36	Ministerial Services Workflow Tool (NEXUS) AI Capabilities (Closed)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	Effective	Effective	n/a	Effective Not required to meet the project delivery requirement, portfolio projects do. Monthly status reporting captured in Project Online. (Project Closed)
37	Diligent Boards - Risk Reduction Activities	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	Effective	n/a	Effective	n/a	Effective Initiation stage. Not required to meet the project delivery requirement, portfolio projects do. Status reporting provided to business owners.
38	RegUtil Application Upgrade	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	Effective	n/a	Effective	n/a	Effective Not required to meet the project delivery requirement, portfolio projects do. Reports to Market Integrity Business Systems steering group.

MAINTENANCE: Ongoing activities to maintain and enhance existing systems and platforms as part of routine asset management.

Not time bound and do not meet the definition of a portfolio project and not subject to the same requirements. Therefore, much of the testing criteria used for portfolio projects are not applicable to maintenance.

#	Project Name	Business case in place & approved within delegation (incl Cabinet approval where required)	Business case includes clear scope and baseline	Defined governance arrangements in place	Clear benefits in place, measurable and assigned to owners	Any changes approved per delegation	Project viability reconsidered post any changes	Assurance in place aligned to project complexity	IQA/ TQA completed	Financial information able to be traced	Risk and issues captured and assigned owners	Accurate reporting to governance including RAG	Exec and ministerial reporting aligned to Cabinet, Ministerial, Treasury, Executive requirements	Overall rating and Conclusion
39	Snow License Manager Platform to Atlas Platform migration	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	BAU work not required to be managed as a portfolio project and not subject to the same requirements. Work is to transition software licence and asset management from SNOW SPE to Flexera Atlas. Oversight is provided through the Platform Modernisation and Sustainment Steering Committee.
40	ITSM - Cherwell to ServiceNow	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	Effective	n/a	BAU work not required to be managed as a portfolio project and not subject to the same requirements. Work is to migrate the existing IT Service Management (ITSM) function from Cherwell to ServiceNow. Reporting captured in Project online. Oversight is provided through the Platform Modernisation and Sustainment Steering Committee.
41	Application Risk Review (closed)	n/a	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	Effective	Effective	n/a	BAU work not required to be managed as a portfolio project and not subject to the same requirements. Oversight is provided through the Platform Modernisation and Sustainment Steering Committee. Now closed.
42	Customer Experience Innovation (closed)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	BAU work not required to be managed as a portfolio project and not subject to the same requirements. Work to lift the capability and service level within the Customer Service Delivery area. Does not meet the definition of a portfolio project and is now closed.
43	ADEPT Maintenance	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	BAU work not required to be managed as a portfolio project and not subject to the same requirements. These are INZ BAU with costs reflecting annual operating costs. We note there is oversight in place including INZ BAU governance and reporting to DGB quarterly.
44	Risk and Border	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	BAU work not required to be managed as a portfolio project and not subject to the same requirements. These are INZ BAU. We note there is oversight in place including INZ BAU governance and reporting to DGB quarterly.
45	INZ Core	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	BAU work not required to be managed as a portfolio project and not subject to the same requirements. These are INZ BAU. We note there is oversight in place including INZ BAU governance and reporting to DGB quarterly.
46	Plone6 Upgrade	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	BAU work not required to be managed as a portfolio project and not subject to the same requirements. Noting there is a project initiation document in place outlining the work. Reporting captured in Project online.

CHILD PROJECTS: smaller projects that sit within a wider programme, are funded and governed through the wider programme, and separated for ease of project management.

These do not have their own business cases and are funded via the programme business case. Therefore, not all testing criteria used for portfolio projects are applicable to child projects. Some maintenance work is bundled as a child project.

#	Project Name	Business case in place & approved within delegation (incl Cabinet approval where required)	Business case includes clear scope and baseline	Defined governance arrangements in place	Clear benefits in place, measurable and assigned to owners	Any changes approved per delegation	Project viability reconsidered post any changes	Assurance in place aligned to project complexity	IQA/ TQA completed	Financial information able to be traced	Risk and issues captured and assigned owners	Accurate reporting to governance including RAG	Exec and ministerial reporting aligned to Cabinet, Ministerial, Treasury, Executive requirements	Overall rating and Conclusion
47	SharePoint line of business application upgrade	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	These are BAU activities that are tracked in Project Online as “child projects” under the Digital Operations Maintenance BAU programme. The child project structure is used to manage the maintenance workstreams, as Project Online does not support workstreams as a separate initiative type. The activities are subject to robust financial oversight, with funding aligned to an annual maintenance budget bid and expenditure monitored on a monthly basis. Oversight is provided through the Platform Modernisation and Sustainment Steering Committee.
48	Power Platforms Operational and Security Compliance	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
49	SQL Upgrade	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
50	Email Platform Modernization – Phase 2	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
51	Network Maintenance MBIE Support	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
52	Automate the process and improve the security for setting up new laptops	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
53	Pastoral House Technology Refresh	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
54	Enterprise Platform Continuous Cyber Assurance	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
55	Mobile Phones AirWatch to MS Intune	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
56	Moving suppliers off BIG IP	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
57	Server Operating Systems Upgrade FY25-26	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
58	MAKO Upgrade	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
59	Cashel Street Technology Refresh	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Initially stood up then replaced by parent project 4879. Was more of an initiation to get started.

#	Project Name	Business case in place & approved within delegation (incl Cabinet approval where required)	Business case includes clear scope and baseline	Defined governance arrangements in place	Clear benefits in place, measurable and assigned to owners	Any changes approved per delegation	Project viability reconsidered post any changes	Assurance in place aligned to project complexity	IQA/ TQA completed	Financial information able to be traced	Risk and issues captured and assigned owners	Accurate reporting to governance including RAG	Exec and ministerial reporting aligned to Cabinet, Ministerial, Treasury, Executive requirements	Overall rating and Conclusion
60	Tools Certifications, Accreditations, Remediations	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	These are BAU activities that are tracked in Project Online as “child projects” under the Digital Operations Maintenance BAU programme. The child project structure is used to manage the maintenance workstreams, as Project Online does not support workstreams as a separate initiative type. The activities are subject to robust financial oversight, with funding aligned to an annual maintenance budget bid and expenditure monitored on a monthly basis. Oversight is provided through the Platform Modernisation and Sustainment Steering Committee.
61	Meeting rooms remediation activities	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Initiation Phase
62	Review Azure Disaster Recovery Service to Reduce Operations Costs	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	These are BAU activities that are tracked in Project Online as “child projects” under the Digital Operations Maintenance BAU programme. The child project structure is used to manage the maintenance workstreams, as Project Online does not support workstreams as a separate initiative type. The activities are subject to robust financial oversight, with funding aligned to an annual maintenance budget bid and expenditure monitored on a monthly basis. Oversight is provided through the Platform Modernisation and Sustainment Steering Committee.
63	Enterprise-wide AI Agent Solution	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
64	Firewall upgrade and consolidation	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	
65	DCSG Cloud Migration	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Initiation Phase
66	INZ B2B Gateway Cloud Migration	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	BAU work not required to be managed as a portfolio project and not subject to the same requirements.
67	Author-IT	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	Effective	n/a	n/a	n/a	BAU work for system upgrade with oversight from the maintenance programme steering group which meets fortnightly.
68	Stable Team capability build and transition	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	These are BAU activities that are tracked in Project Online as “child projects” under the Digital Operations Maintenance BAU programme. The child project structure is used to manage the maintenance workstreams, as Project Online does not support workstreams as a separate initiative type. The activities are subject to robust financial oversight, with funding aligned to an annual maintenance budget bid and expenditure monitored on a monthly basis. Oversight is provided through the Platform Modernisation and Sustainment Steering Committee.

#	Project Name	Business case in place & approved within delegation (incl Cabinet approval where required)	Business case includes clear scope and baseline	Defined governance arrangements in place	Clear benefits in place, measurable and assigned to owners	Any changes approved per delegation	Project viability reconsidered post any changes	Assurance in place aligned to project complexity	IQA/ TQA completed	Financial information able to be traced	Risk and issues captured and assigned owners	Accurate reporting to governance including RAG	Exec and ministerial reporting aligned to Cabinet, Ministerial, Treasury, Executive requirements	Overall rating and Conclusion
69	IPTLT Solution Assessment	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	BAU work to upgrade and move the Immigration Protection Tribunal Liaison Team case management system to MBIE Azure Tenancy. Oversight provided by the maintenance programme steering group which meets fortnightly
70	Tools Consolidation with ADO Certification and Accreditation	n/a	n/a	Effective	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Effective	n/a	These are BAU activities that are tracked in Project Online as “child projects” under the Digital Operations Maintenance BAU programme. The child project structure is used to manage the maintenance workstreams, as Project Online does not support workstreams as a separate initiative type. The activities are subject to robust financial oversight, with funding aligned to an annual maintenance budget bid and expenditure monitored on a monthly basis. Oversight is provided through the Platform Modernisation and Sustainment Steering Committee.