

Appendix One: Table of summary of all portfolio initiatives

The final review population is 70 in-flight initiatives, of which 31 are formally governed as projects The remaining 39 are child projects, BAU maintenance, or smaller initiatives budgeted below \$250,000, which do not maintain the same governance and assurance artefacts (e.g. business cases, change requests and associated project documentation).

The data source is the Internal Project Tracking System, including governance decisions recorded in Project Online. The project kick-off year is based on the approval date of the Project Brief for medium and high-complexity projects, which also require a Business Case. For low-complexity projects, where only a Business Case is required, the kick-off year reflects the Business Case approval date. Where a change request has been approved, the relevant project information is updated in Project Online. For Whole of Life Costs (WoLC) ¹ each project requires Finance Business Partner (FBP) sign off. FBP sign out the following Project Brief, Business Case, Change Requests and Closure Report.

#	PROJECT NAME	PROJECT	APPROVED WOLC (\$M)	REVISED WOLC (\$M)	DIFFERENCE (\$M)	NOTES
FORMAL PROGRAMMES OR PROJECTS						
The 31 initiatives below are subject to formal enterprise portfolio project management and governance controls						
1	Our Future Services Programme	4728	336.15	336.15	0	Cabinet Approved
2	Companies Register Modernisation	4924	3.07	Confidential advice to Government		
3	Tenancy Bond Programme	4102	38.9	39.66	0.76	Cabinet Approved
4	IPONZ Platform Upgrade	4392	29.59	29.59	0	Cabinet Approved
5	Disclose Register Replatform	4719	17.46	17.58	0.12	Closed
6	NZGP Capability Roadmap	4889	10.52	10.52	0	Pending internal governance approval
7	Replatforming MBIE Investigations Case Management System	4681	6.3	8.05	1.75	
8	Callaghan Innovation Systems Transition	4871	7.0	7.0	0	
9	FY2025/26 Hardware Refresh	4883	6.58	6.58	0	
10	Business-Govt Platform Upgrade	4652	3.34	5.22	1.88	
11	NZ Research Information System	4820	4.9	4.9	0	
12	Trading Standards Operations	4472	3.2	3.72	0.52	
13	Genesys AI Lifecycle (Service Centre)	4972	2.55	2.64	0.09	
14	Silverstripe Platform Upgrade	4935	2.07	2.07	0	
15	Migration of Data and Reporting from EDW to CDP	4926	1.55	1.55	0	
16	National Command Centre (NCC) Smartbridge Replacement	4865	0.743	0.743	0	
17	Earthquake-Prone Buildings Register Replacement	4825	0.85	1.11	0.26	
18	Register of Radio Frequency Remediation	4890	1.05	1.05	0	
19	New Zealand Business Number Verifiable Credentials	4786	1.02	1.20	0.18	
20	Resolve Enhancement 25-26	4918	0.87	0.87	0	
21	Overseas Building Products	4976	0.75	0.75	0	
22	I&E Workflow Management Tool	4835	0.69	0.69	0	
23	Project Online Replacement	4989	0.66	0.66	0	
24	NZ Embodied Carbon Benchmarking Register	4914	0.64	0.64	0	
25	MBIE Alerts System Procurement	4866	1.3	0.59	-0.71	
26	Companies (Address Information) Amendment Act	4997	0.51	0.51	0	
27	Operational Intelligence for Service Centre	4977	0	0.25	0.25	
28	Debt Management System	4945	0	0	0	
29	Standards New Zealand Public Consultation Tool	4979	0	0	0	
30	NZ Relay Services RFP	5016	0	0	0	
31	In-Person Enrolment (IPE)	3586	3.9	8.69	4.79	
TOTALS			486.16	Confidential advice to Government		

¹ The WOLC is defined as: The present value of total cash costs of the investment over its life cycle, calculated using the relevant Public Sector Discount Rate

Maintenance initiatives

SMALL SCALE INITIATIVES: Initiatives below \$250,000 each		Project
32	MAC Onboarding	4798
33	NCC SBE Upgrade Phase II	4663
34	Vehicle Booking & Tracking System	4937
35	CCCFA Enhancements to FSPR	4949
36	Ministerial Services Workflow Tool (NEXUS) AI Capabilities	4868
37	Diligent Boards - Risk Reduction Activities	4981
38	RegUtil Application Upgrade	5004

MAINTENANCE: Ongoing activities to maintain and enhance existing systems		Project
39	Snow License Manager Platform to Atlas Platform migration	4999
40	ITSM - Cherwell to ServiceNow	4991
41	Application Risk Review	4632
42	Customer Experience Innovation	4682
43	ADEPT BAU Work Programme: ongoing support for INZ systems, which includes cyber security controls, system updates for policy and legislative changes to visa settings and immigration rules, and ADEPT platform maintenance	4727
44	Risk and Border	4739
45	INZ Core	4764
46	Plone6 Upgrade	4850

CHILD PROJECTS: Workstreams connected to broader portfolio project programme, and governed, managed and funded through the parent portfolio project		Project
47	SharePoint line of business application upgrade	4734
48	Power Platforms Operational and Security Compliance	4778
49	SQL Upgrade	4182
50	Email Platform Modernization – Phase 2	4735
51	Network Maintenance MBIE Support	4777
52	Automate the process and improve the security for setting up new laptops	4814
53	Pastoral House Technology Refresh	4849
54	Enterprise Platform Continuous Cyber Assurance	4856
55	Mobile Phones AirWatch to MS Intune	4858
56	Moving suppliers off BIG IP	4870
57	Server Operating Systems Upgrade FY25-26	4872
58	MAKO Upgrade	4886
59	Cashel Street Technology Refresh	4911
60	Tools Certifications - Accreditations - Remediations	4930
61	Meeting rooms remediation activities	4934
62	Review Azure Disaster Recovery Service to Reduce Operations Costs	4941
63	Enterprise-wide AI Agent Solution	4984
64	Firewall upgrade and consolidation	4985
65	DCSG Cloud Migration	4990
66	INZ B2B Gateway Cloud Migration	4100
67	Author-IT	4851
68	Stable Team Capability Build and Transition	4788
69	IPTLT Solution Assessment	4847
70	Tools Consolidation with ADO Certification and Accreditation	4787