



Helen Robinson
Board Chair
Research and Education Advanced Network New Zealand Limited
By email to: Privacy of natural persons

Dear Helen

ANNUAL LETTER OF EXPECTATIONS FOR 2025/26

I am writing to outline my expectations for Research and Education Advanced Network New Zealand Limited (REANNZ) as it continues to play a critical role in enabling digital research infrastructure and capability the transformation of New Zealand's science, innovation and technology (SI&T) system.

As you are aware, the Government is undertaking the most significant reform of the SI&T system in over three decades. These reforms are designed to stimulate economic growth, enhance system efficiency, and ensure that New Zealand remains globally competitive in science and innovation. In this context, REANNZ is uniquely positioned to lead the development of digital research capability and infrastructure across the reformed system.

For the 2025/26 financial year, I expect REANNZ to ensure a seamless integration with the New Zealand eScience Infrastructure (NeSI), as outlined in the letter sent to you on 19 August 2024. Further, I expect REANNZ to:

- Maintain continuity of services without disruption;
- Expand partnerships and increase uptake of NeSI activities, particularly in light of the amalgamation of Crown Research Institutes; and
- Establish and communicate clear, transparent cost structures to support its service delivery.

These expectations reflect REANNZ's evolving role as a strategic enabler within the reformed science system. I look forward to your leadership in ensuring REANNZ continues to deliver tangible value to the sector and to New Zealand.

I also expect REANNZ to provide an updated financial plan for the integrated entity with NeSI in late 2025.

Throughout the year, I expect you to keep my officials regularly informed of your progress in meeting these expectations, including any areas where priorities are not advancing as intended.

Finally, there is a government drive for improved visibility of the outcomes and impact achieved by the investment of government funding. I expect you to adopt clear and transparent indicators that give visibility over how outcomes and impact are being achieved now and into the future.

If you require further detail in respect of my expectations, please feel free to contact either Michael Bird or Nicola Scott.

Thank you again for the hard work and contributions of the Board, management team and staff.

Yours sincerely

Hon Dr Shane Reti
Minister of Science, Innovation and Technology
On behalf of shareholding Ministers

cc Amber McEwen, Chief Executive, REANNZ, by mail to: amber.mcewen@reannz.co.nz