



COVERSHEET

Minister	Hon Simeon Brown	Portfolio	Auckland
Title of Cabinet paper	Auckland Consolidated Central Government Work Programme	Date to be published	21 July 2025

List of documents that have been proactively released

Date	Title	Author
May 2025	Auckland Consolidated Central Government Work Programme	Office of the Minister for Auckland
14 May 2025	Auckland Consolidated Central Government Work Programme ECO-25-MIN-0068 Minute	Cabinet Office

Information redacted

YES / NO (please select)

Any information redacted in this document is redacted in accordance with MBIE's policy on Proactive Release and is labelled with the reason for redaction. This may include information that would be redacted if this information was requested under Official Information Act 1982. Where this is the case, the reasons for withholding information are listed below. Where information has been withheld, no public interest has been identified that would outweigh the reasons for withholding it.

Some information has been withheld for the reason of Confidential advice to Government.

In Confidence

Office of the Minister for Auckland

Economic Policy Committee

Auckland consolidated work programme for 2024

Proposal

- 1 This paper proposes that Cabinet:
 - 1.1 note the wide range and scope of central government initiatives in Auckland that were initiated, progressed or completed in calendar year 2024;
 - 1.2 note that Cabinet previously invited the Minister to provide a report back every six months to Cabinet Economic Policy Committee on the cross-government work programme in Auckland ECO-24-MIN-0108;
 - 1.3 note that the Minister for Auckland intends to directly work with relevant Ministers to effectively and efficiently progress the cross-government work programme;
 - 1.4 invite the Minister for Auckland to report back at least once every six months to relevant Ministers on the cross-government work programme in Auckland;
 - 1.5 agree to provide the Minister for Auckland with a mandate to seek information on central government Auckland-related initiatives directly from relevant agencies, enabling me to satisfy the advocacy and coordination roles of the Minister for Auckland portfolio and meet my Cabinet report back commitment.

Relation to government priorities

- 2 This paper supports the coalition agreements to deliver better public services. Ensuring a coordinated cross-government approach to engaging with local government in Auckland, and on the development and implementation of new initiatives affecting Auckland, will improve efficiency and provide more value to New Zealanders.

Executive Summary

- 3 As New Zealand's largest city, Auckland plays a pivotal role in driving national economic performance. However, its scale and complexity also present unique challenges. I have been tasked with advocating for, and helping to coordinate, efforts across government to help ensure Auckland's challenges and opportunities are effectively addressed. Recognising Auckland's importance to national outcomes, Cabinet agreed to receive six

- monthly reports on central government activities in the region, providing visibility of progress and alignment with broader government priorities.
- 4 This Cabinet paper provides a report back, covering actions during the 2024 calendar year. This paper presents a stocktake of key initiatives delivered in Auckland. While not exhaustive, this report highlights some of the most significant initiatives and interventions. Going forward I intend to provide these report backs directly to relevant Ministers.
 - 5 It is important to note that the government's broader work programme positively impacts Auckland, contributing to its development and resilience beyond the specific initiatives covered in this report.
 - 6 Engaging directly with officials from agencies progressing initiatives in Auckland will strengthen the stocktake and support my role by providing a clearer picture of the government's activities in Auckland, and highlighting opportunities for enhanced coordination.

Structure of report back

- 7 In June 2024, Cabinet invited me to provide a six-monthly report back to the Economic Policy Cabinet Committee on the consolidated central government work programme in Auckland [ECO-24-MIN-0108 refers]. Attached at **Annex One** is the first report.
- 8 To ensure that all initiatives progressed by the coalition government are able to be included, this report covers calendar year 2024. I intend to provide future reports to relevant Ministers on a six-monthly timeframe.
- 9 Given the scale of Auckland, a significant proportion of government initiatives will have an impact in the region. To ensure that this report is manageable and useful, I have established the following criteria for initiatives to be included in this report:
 - Initiatives started, advanced or completed over the 2024 calendar year (i.e. excludes proposals proposed but not yet underway);
 - Initiatives with a clear Auckland component and that specifically reference Auckland (i.e. excludes national programmes that are significant for Auckland only because of the city's disproportionate size and scale);
 - Significant central government initiatives - as a general guide this could include initiatives requiring a Cabinet decision or where government has released a media announcement.
- 10 To maximise the utility of the report, it has been structured into four domains:
 - Infrastructure and economic growth
 - Social
 - Cultural

- Environmental and conservation

- 11 I have also included information on whether initiatives are national, regional or Auckland-specific in scope, as well as how they align to the Coalition Government's overarching goals [Budget Policy Statement 2024 refers].
- 12 To my knowledge, Cabinet has not previously received a dedicated regional report back. This is a new approach, and while there are challenges in capturing cross-government activity at this scale, it is an opportunity to strengthen alignment and improve coordination and impact. I welcome your feedback on the criteria and structure of the report to ensure that it provides value for your portfolios.
- 13 I acknowledge that as well as advancing the initiatives included in this report back, there has been strong Ministerial engagement with a range of key Auckland stakeholders, including the Mayor of Auckland, the business community and community leaders. This ongoing engagement helps build momentum in support of the government's work programme and ensures Ministers are hearing directly from Aucklanders about their priorities and challenges.

Observations on the Auckland work programme

- 14 I am acutely aware of the importance of Auckland to achieving our national economic growth objectives. As our international gateway and only city of international scale, Auckland is the engine room of our economy. Auckland already has a small per-capita productivity premium over the rest of the country, but with the agglomeration benefits generated by the proportion of our top 200 companies headquartered here, the number and quality of our tertiary institutions, an established technology and innovation ecosystem and a large and diverse labour force, there is significant opportunity for further growth.
- 15 The report demonstrates that there is significant amount of work being undertaken across the Auckland region, and that there is an opportunity to ensure that the investments we are making are well connected to unlock growth. My vision for the Auckland portfolio, and the regular report back to relevant Ministers, is that I can continue to advocate for the city and that Cabinet collectively can connect initiatives to maximise the economic growth potential of Auckland.

Opportunities for improvement

- 16 To maximise the utility of the report back, I need visibility of initiatives my Cabinet colleagues are progressing in Auckland. I reiterate that my intent is not to provide secondary advice on these initiatives, but to provide visibility across the suite of initiatives underway, enabling connections to be made and value to be maximised.
- 17 To ensure that I have visibility of relevant work programmes, I rely on my officials having access to information across your portfolios. At times I may

also need to seek information directly from your officials to ensure I am aware of key decision points in a timely fashion, enabling appropriate connections to be made and communicated.

- 18 To that end I seek a mandate from Cabinet to request summary information from agencies on proposals that have a significant or disproportionate effect on Auckland. The CabGuide already requires that I am consulted on Cabinet papers that satisfy those criteria. This additional mandate will ensure that I remain informed of relevant initiatives as they progress, allowing me to exercise my advocacy and coordination function as initiatives are developed rather than when a final Cabinet decision is sought.
- 19 While I recognise my responsibility to report back on all initiatives this government is progressing that will have an impact in Auckland, I have identified the following six areas that I will have a particular focus on:
- i. Auckland Recovery
 - ii. Auckland City and Regional Deal
 - iii. Economic Growth
 - iv. Law and Order
 - v. Transport
 - vi. Water reform
- 20 I consider that progress in these areas is critical for Auckland's future and to unlock the regions potential. My officials based in the Auckland Policy Office are working with relevant agencies to ensure that I am regularly updated on progress.

Cost-of-living Implications

- 21 The proposals in this paper will not have implications for the cost of living.

Financial Implications

- 22 There are no financial implications arising from the proposals in this paper.

Legislative Implications

- 23 There are no legislative implications arising from the proposals in this paper.

Impact Analysis

- 24 A Regulatory Impact Statement is not required for this paper. A Climate Implications of Policy Assessment is also not required.

Population Implications

- 25 There are no population implications arising from the proposals in this paper.

Human Rights

- 26 There are no human rights implications arising from the proposals in this paper.

Use of External Resources

- 27 No external resources will be required to implement proposals in this paper.

Consultation

- 28 In preparing this paper I have received input from the Department of Conservation; Department of Internal Affairs; Health New Zealand; Ministry of Business, Innovation and Employment; Ministry of Culture and Heritage; Ministry of Education; Ministry of Foreign Affairs and Trade; Ministry of Justice; Ministry of Social Development; Ministry of Transport; New Zealand Police and Te Puni Kokiri.

Communications

- 29 I will write to Ministers informing them of the updated mandate and to request that they notify relevant agency Chief Executives of the expectations regarding consultation and engagement.

Proactive release

- 30 I intend to proactively release this paper, including the Consolidated Central Government Auckland Work programme, within 30 business days of Cabinet decisions.

Recommendations

The Minister for Auckland recommends that Cabinet:

- 1 **Note** that the wide range and scope of central government initiatives in Auckland that were initiated, progressed or completed in calendar year 2024;
- 2 **Note** that the initiatives cover economic and infrastructure, social, cultural, and environmental and conservation domains;
- 3 **Note** Cabinet previously invited the Minister to provide a report back every six months to Cabinet Economic Policy Committee on the cross-government work programme in Auckland ECO-24-MIN-0108;
- 4 **Note** the Minister for Auckland intends to directly work with relevant Ministers to effectively and efficiently progress the cross-government work programme;
- 5 **Invite** the Minister for Auckland to report back at least once every six months to relevant Ministers on the cross-government work programme in Auckland;

- 6 **Agree** to provide the Minister for Auckland with a mandate to seek information on central government Auckland-related initiatives directly from relevant agencies, enabling me to satisfy the advocacy and coordination roles of the Minister for Auckland portfolio and meet my Cabinet report back commitments.

Hon Simeon Brown

Minister for Auckland

ANNEX ONE: Consolidated central government work programme for Auckland

Scope for inclusion:

- Initiatives started, advanced or completed over the 2024 calendar year (i.e. excludes proposals proposed but not yet underway)
- Initiatives with a clear Auckland component and that specifically reference Auckland (i.e. excludes national programmes that are significant for Auckland only because of the city’s disproportionate size and scale)
- Significant central government initiatives - as a general guide this could include initiatives requiring a Cabinet decision or where government has released a media announcement.

* Government’s overarching Goals:

1. Build a stronger, more productive economy that lifts real incomes and increases opportunities for New Zealanders.
2. Deliver more efficient, effective and responsive public services to all who need and use them - in particular, to restore law and order and improve health outcomes and educational achievement.
3. Get the government's books back in order and restore discipline to public spending.

Table 1: Infrastructure and Economic Growth

INFRASTRUCTURE AND ECONOMIC GROWTH						
Portfolio	Initiative (title and short description)	Geographic scope (national, regional, Auckland)	Alignment with goals (1,2, 3)*	Lead Agency	Status (key milestones and completion)	Notes
Transport	Time of Use Charging - will improve traffic flows and shorten journey times by charging road users at certain times or locations, depending on how busy the roads are.	National	1	Ministry of Transport (MoT)	The Land Transport Management (Time of Use) Amendment Bill was introduced on 16 December.	Legislation is expected to be passed in 2025. Work is being progressed by Auckland Transport on what time-of-use charging could look like in Auckland.
	Confidential advice to Government					

	Confidential advice to Government					
	Mill Road - a 21.5km corridor from Manukau to south of Drury, going through Alfriston, Takanini and Papakura, to support the movement of people and freight.	Auckland	1	New Zealand Transport Agency (NZTA)	The investment case is underway and the NZTA board will consider this in mid-2025.	Government Policy Statement 2024 signalled that Mill Road should progress towards construction between Redoubt Road to Alfriston in 2024-2027. Route protection will be sought from Alfriston to Drury.
	O Mahurangi – Penlink - a new 7km highway between Whangaparāoa Road and State Highway 1, that will reduce travel times and create a more resilient roading network for communities across Whangaparāoa, Hibiscus Coast and Silverdale.	Auckland	1	NZTA	Earthworks and 4 out of 6 bridges are well underway, including some supporting infrastructure (abutments) at East Coast Road and SH1 that is nearly complete.	The section between SH1 and Stillwater is expected to be complete in late 2026. The remaining work, including the Wēiti River bridge component, is expected to be complete in early 2028.
	East-West Link - a new road that aims to improve east-west connectivity,	Auckland	1	NZTA	East-West Link is a Road of National Significance and is	Confidential advice to Government

	<i>particularly for freight to Auckland's industrial belt (Onehunga / Penrose/ Mt Wellington / East Tamaki) between SH1 and SH20.</i>				currently in its initiation phase. This includes reassessing the preferred option from the 2018 Board of Inquiry application, given land use changes in the area and feedback from the 7-year appeals process and Supreme Court decision.	Confidential advice to Government
	<i>Northwest Alternative Highway - a new route extending the existing Northwestern Motorway from Brigham Creek Road to SH16 east of Waimauku, supporting the upgrade of the current state highway in Kumeū-Huapai town centre.</i>	Auckland	1	NZTA	A designation was lodged with Auckland Council, panel recommendations received and NZTA issued their official decision in Q3 2024. NZTA are currently working with all three appellants to resolve their appeals.	Confidential advice to Government
	<i>State Highway 1 Papakura to Drury - upgrades to SH1 between Papakura and Drury</i>	Auckland	1	NZTA	Motorway upgrades between Papakura and the	The remaining section to Drury is under construction and is

	<i>Interchanges (in two parts).</i>				BP service centre (located after the Park Estate Road Bridge) were completed in 2024.	expected to be completed in 2030.
	<i>City Rail Link - the largest and most complex infrastructure project delivered in New Zealand to date. When completed, the project will enable the Auckland rail network to at least double its capacity over time and significantly improve journey times for Aucklanders.</i>	Auckland	1	MoT / KiwiRail	Construction work is largely complete, and the first train has gone through the tunnels.	The focus is on testing new systems and integration into the existing network, with the CRL expected to open in 2026.
	<i>Rail Network Rebuild - a programme of upgrades across the 110km Auckland metropolitan network for a number of years, to deliver improved commuter service reliability and journey times prior to the opening of the City Rail Link in 2026.</i>	Auckland	1	KiwiRail	<p>More than half of the Rail Network Rebuild is now complete, with work completed on the:</p> <ul style="list-style-type: none"> • Southern Line (Newmarket to Otāhuhu); • Eastern Line (Waitematā to Otāhuhu); • Western Line (Newmarket to New Lynn). <p>Over 3,200 sleepers and 7</p>	Rail Network Rebuild works will continue as planned over 2025, with already signalled track closures occurring through holiday and long weekend periods.

					kilometres of track been replaced, and 19 kilometres of formation and drainage works have been completed.	
	Third Main line - provides a third rail line to ease the bottleneck between Wiri and Westfield. It increases capacity around Westfield Junction and improves rail access to the Ports of Auckland at Quay Park.	Auckland	1	KiwiRail	Completion of Quay Park Yard construction upgrades. Good progress has occurred on construction works at Middlemore Station.	Remaining works are on track and KiwiRail expects to commence freight services in early 2025, and other train services after the Easter 2025 block of line.
	Papakura to Pukekohe - electrification of 19km of rail track, including installation of overhead equipment, a new traction power feed, signalling upgrades and Pukekohe Station redevelopment.	Auckland	1	KiwiRail	Pukekohe Station construction was substantially completed in July 2024, including completion of the installation of overhead lines. Operational handover to Auckland Transport and Auckland One Rail commenced in October 2024.	The newly electrified line was opened by Minister Bishop on 2nd February 2025 and services commenced on 3rd February 2025.
	Drury Railway Stations - development of 3 new rail	Auckland	1	KiwiRail	Construction has begun on the	Construction is expected to be completed from late

	<i>stations located at Drury, Paerātā, and Ngākōroa including park and ride facilities, cycle parking and car, bus, pedestrian, and cycle access.</i>				Drury and Paerātā stations. All land purchases required for delivery of the 3 new stations were completed in 2024.	2025, with the stations becoming operational shortly after. For Ngākōroa station, early works procurement is in progress and main works are expected to commence mid-2025.
	<i>Auckland Rail Operations Centre - new train control centre enabling teams from KiwiRail, Auckland Transport and Auckland One Rail to work more closely together, improving train services across the city.</i>	Auckland	1	MoT / KiwiRail	The centre has been opened and is proving effective, with better alignment and faster problem solving.	
	<i>Northwest Rapid Transit - an 18km busway along State Highway 16 (SH16) between Bringham Creek in Northwest Auckland and the city centre</i>	Auckland	1	NZTA	The preferred indicative alignment and station locations were announced in July 2024. In September and October 2024, community information sessions were held. Planning for the pre-lodgement consenting phase is underway.	The investment case will go to the NZTA Board for endorsement by mid-2025. Landowner engagement will then follow. Continual improvements to existing bus services along SH16 will be made as the project progresses in stages.
	<i>Waitematā Harbour Connections - progressing</i>	Auckland	1	MoT / NZTA	Early design work has started,	An investment case will be progressed in 2025. As

	<i>further investigations into a bridge and tunnel option, for an additional Waitematā Harbour crossing.</i>				including transport planning and traffic model preparation. RMA consent applications have been submitted to Auckland Council for the remaining land and marine based geotechnical investigations.	part of this, marine based geotechnical investigations are expected to start early 2025, as well as initial market engagement.
	<i>Bus driver safety - safety screen program to install bus driver safety screens on 80% of bus fleet by June 2026, live CCTV trial on 30 buses, and installation of various driver toilets and rest facilities.</i>	Auckland	1	NZTA	NZTA has approved funding to Auckland Transport for safety screens. Auckland Transport is currently rolling out screens for specific bus models and undertaking procurement to do rollout for rest of fleet.	By August 2025, all contracts for driver screens will be awarded. The project is estimated to be completed in June 2026.
	<i>Eastern Busway – a busway from Pakūranga to Botany that will make local trips easier and more efficient by providing better connections and travel options. It will also</i>	Auckland	1	Auckland Transport	In 2024, work started on the Reeves Road Flyover, and construction began in Burswood.	In 2025, work will begin on the construction of the busway and Pōhatu Station in Burswood. The intersection of William Roberts Road and Tī

	<i>create a reliable bus and train service between Botany and Waitematā Station (Britomart), an important part of the region's rapid transport network.</i>				Major utility upgrades were undertaken on Ti Rākau Drive. A new South Eastern Highway exit was opened, as well as the new Botany Town Centre Bus station opening ahead of schedule.	Rākau Drive, new lanes on Tī Rākau Drive towards Pakūranga, the Tī Rākau Park Playspace and the Pakūranga Road connection to Rā Hihi are all expected to be completed in 2025.
	Auckland Transport Open Loop ticketing solution - <i>the first of three stages in Auckland's transition to the Government's nationwide National Ticketing Solution (NTS).</i>	National	1	NZTA / Auckland Transport	From 17 November, people have been able to use contactless credit and debit cards, smartphones, or wearable devices to tag on and off Auckland Transport's buses, trains, and most ferries alongside Auckland Transport HOP cards.	Auckland will continue steps towards joining the NTS, with the next step of integrating ticketing technology in late 2025 to 2026.
Housing	Land for Housing – <i>unlock underutilised Crown land for housing development</i>	National	1	Ministry of Housing and Urban Development (HUD)	Development agreements in place at eight sites in Auckland to deliver 4730 houses (a	Confidential advice to Government

					combination of market, affordable, build to rent, progressive home ownership and social homes).	
Economic Growth	<p>Major events - <i>delivered in Auckland in 2024</i></p> <ul style="list-style-type: none"> • <i>Festival of Weightlifting</i> • <i>Rainbow Games</i> • <i>World Choir Games</i> • <i>Hockey Masters World Cup</i> • <i>Global Youth Sevens</i> <p>Major events - <i>planning progressed in 2024</i></p> <ul style="list-style-type: none"> • <i>New Zealand Sail Grand Prix 2025</i> • <i>World Dance Crew Competition 2025</i> • <i>Gay Games 2030 bid</i> 	Auckland	1	Ministry of Business Innovation and Employment (MBIE)	<p>Five events with Major Events Fund (MEF) investment successfully delivered in March, April, July, November and December. Planning for future events progressed. Auckland's Gay Games bid shortlisted to top three from seven candidates.</p>	<p>Auckland based events delivered in 2024 collectively produced <small>Confidential advice to C</small> international bed nights (with World Choir Games delivering 81,676 nights).</p> <p><small>Confidential advice to Government</small></p> <p>Note: major events typically deliver benefits across multiple domains (social, cultural and environment).</p>
Ethnic Communities	Ethnic Xchange Symposium	National	1	Ministry for Ethnic Communities (MEC)		
	Ministerial Business Roundtable	Auckland	1	MEC	Held in March 2024	Opportunity for Auckland based business leaders and business councils to connect with the Hon

Confidential advice to Government

						Melissa Lee, Minister for Ethnic Communities and Minister for Economic Development.
Energy	Jet fuel stockholding - <i>regulations for Auckland Airport to safeguard jet fuel supply.</i>	Auckland	1	MBIE	Cabinet made policy decisions in November 2024. Regulations under the Fuel Industry Act 2020 are currently being drafted, to be gazetted by mid-2025 and come into force in November 2026.	This is in response to the Government Inquiry to the 2017 pipeline disruption incident.
Economic Growth	Alo Vaka - <i>supporting Auckland-based Pacific workers into higher skilled, higher quality employment.</i>	Auckland	1	MBIE	Phase One completed in 2024. The 3 strands of the programme where: 1. Project Ikuna 2. Uptempo 3. Matangi Fou	Phase two commenced in 2025 with a focus on: • provision of micro credentials; • Good Employer Matrix; • Building the labour market research evidence base
Foreign Affairs and Trade	Gala Dinner - <i>300-person Ministerial-level Gala Dinner to a to celebrate and inform businesses of opportunities under the recently signed EU-NZ FTA.</i>	National	1	Ministry of Foreign Affairs & Trade (MFAT)	Held in May 2024	Attended by Minister McClay, Minister O'Connor, and EU Ambassadors.
	Auckland Trade and Economic Policy School (ATEPS) - <i>support for the</i>	Auckland	1	MFAT	Engagement covered opportunities and	Attended by Minister McClay, Minister Grigg, and senior policy officials,

	<i>University of Auckland's Public Policy Institute to organise the 100-person Auckland Trade and Economic Policy School (ATEPS) engagement with business and academic community.</i>				challenges for New Zealand in international trade, including rising geopolitical instability, trade protectionism, securitisation of trade, and the potential implications of proposed US tariffs.	business leaders, and academics from across the Indo-Pacific.
Local Government	<i>Local Water Done Well - to address New Zealand's long-standing water infrastructure challenges, while recognising the importance of local decision making and ensuring economic, environmental and water quality regulatory requirements are met.</i>	National	2	DIA	The Local Government (Water Services) Bill passed its first reading on 17 December 2024 and was referred to the Finance and Expenditure Select Committee.	Select Committee report back scheduled for 17 June 2025.
	<i>Watercare Charter – provides for an interim economic regulation regime to support the financial separation of Watercare from Auckland Council. The Charter is made under the Local Government (Water Services Preliminary</i>	Auckland	2	DIA	On 9 December 2025 Cabinet agreed to the policy decisions for a set of targets, standards, and price-quality path that would be	The Order in Council making the Charter was gazetted on 6 March 2025. The Charter will take effect from 1 April 2025.

	Arrangements) Act 2024.				contained in the Charter.	
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Table 2: Social

SOCIAL						
Portfolio	Initiative (title and short description)	Geographic scope (e.g. national, regional, Auckland)	Alignment with goals (1,2, 3)*	Lead Agency	Status (key milestones and completion)	Notes
Police	Auckland City Centre Police Station – relocation of specified workgroups from College Hill to Federal Street.	Auckland	2	New Zealand Police (Police)	Announced in November 2024 and scheduled to be operational 24/7 from mid-2025	Relocation to Federal Street of: <ul style="list-style-type: none"> • 24hr public counter • Public Safety Teams • Prosecutions
	Additional police officers - Deployment of 21 police officers to Auckland CBD.	Auckland	2	Police	July 2024	Additional police officers increased Beat section in Auckland CBD as part of national initiative to add an additional 500 Police officers.
	Establishment of Gang Disruption Units – Provide a dedicated resource to proactively police the Gang Act 2024.	National	2	Police	November 2024	Three Gang Disruption Units have been established in <ul style="list-style-type: none"> • Henderson • Manukau • College Hill
Education	Charter Schools – Auckland Charter Schools included: <ul style="list-style-type: none"> • TIPENE • Ecole Francaise 	National	2	Ministry of Education (MoE) / Charter	Seven new charter schools announced in December 2024 of which four are in	

	<i>International,</i> <ul style="list-style-type: none"> • NW Creative Arts College • The BUSY School 			School Agency (CSA)	Auckland. The new schools will to be operational in February 2025.	
Social Development	Jobs and Skills Hubs – six Hubs have <i>been</i> created nationally and three of these are in Auckland, providing recruitment and training facilitation services for major construction and infrastructure projects.	National	1	Ministry of Social Development (MSD)	In financial year 2024, the Auckland Hubs placed over 640 people into employment in the construction and infrastructure industry. In the FY to date, 387 people have been placed into employment.	The Auckland Hubs partner with local government, industry partners, and employers on specific, major projects.
Health	Healthy Mother Healthy Future – Asian Perinatal Wellbeing Programme - <i>a Mental Health & Wellbeing programme designed for Asian pregnant women and mothers with infants (up to 1 year old) to improve perinatal health outcomes by reducing psychological risks through culturally appropriate advice and support.</i>	Auckland	2	Health New Zealand (HealthNZ)	1,164 Asian women and whanau supported in 2024 for psychological interventions, peer support groups, and wellbeing advice etc. Delivered 68 workshops and 21 peer support group sessions in 2024.	This service is provided by Asian and Ethnic Health Services (HealthNZ) exclusively in the Waitemata district.
	Healthy Families NZ: - <i>a large-scale prevention initiative that is community-led and takes a systems change approach to</i>	National	2	HealthNZ	Current contracts with lead providers end June 2026.	There are 10 Healthy Families locations in NZ. Of the 11 lead providers, 3 of these are in Auckland (Waitakere, and two in

	<i>preventing chronic disease. It focuses on creating health promoting environments that increase physical activity, improve access to, and the consumption of, healthy food, reduce alcohol-related harm, address the negative impacts of smoking and improve mental wellbeing.</i>					South Auckland). Current contracts with lead providers end June 2026.
	Health and Education Collaborative - key health and education stakeholders from across the Northern Region/ Auckland are brought together to collaborate on improving outcomes for tamariki and engagement with learning.	Regional	2	HealthNZ / MoE	<p>The workplan in 2024 included;</p> <ul style="list-style-type: none"> • Sustaining a Health and Education network. • Providing professional learning and development • Developing wellbeing resources and tools • Collating information and resources for national website (Kidshealth). • Providing a health/education lens to Auckland 	

					Recovery Office <ul style="list-style-type: none"> • Outbreak preparedness • Early years working group 	
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Table 3: Cultural

CULTURAL						
Portfolio	Initiative (title and short description)	Geographic scope (e.g. national, regional, Auckland)	Alignment with goals (1,2, 3)*	Lead Agency	Status (key milestones and completion)	Notes
Arts, Culture & Heritage Arts, Culture & Heritage	St James Theatre - Crown and Auckland Council partnership to structurally strengthen the theatre and upgrade its essential services.	Auckland	1	Ministry of Culture and Heritage (MCH) / Auckland Council	Delayed decision - awaiting Auckland Council funding confirmation	Co-funded between Crown and Auckland Council
	National Erebus Memorial - project to create a National Erebus Memorial to remember the 257 people who died on the 28 November 1979 in this tragic event.	Auckland	2	MCH	Site selection underway	Search has focused on Auckland to date, but decision is yet to be made.
Education	ASB Polyfest - the Auckland Secondary Schools Māori & Pacific Islands Cultural Festival.	National	2	Agency support includes Ministry of Health	Held on 20 - 23 March 2024 at The Manukau Sports Bowl	The event is held annually. The 2025 event celebrates the 50 th anniversary and will be held on 2-5 April in

				(MoH), MoE, Te Puni Kokiri (TPK), Ministry of Pacific Peoples (MPP), ACC plus Auckland Council		Auckland.
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Table 4: Environmental and Conservation

ENVIRONMENTALAND CONSERVATION						
Portfolio	Initiative (title and short description)	Geographic scope (e.g. national, regional, Auckland)	Alignment with goals (1,2, 3)*	Lead Agency	Status (key milestones and completion)	Notes
Resource Management Reform	The Auckland Unitary Plan - <i>changes to implement RMA National Direction:</i> <ul style="list-style-type: none"> • <i>give effect to the National Policy Statement on Urban Development</i> • <i>Medium Density Residential Standards</i> • <i>Natural Hazards</i> 	Auckland	1,2	Ministry for the Environment (MfE)	Developing advice on next steps	
	Fast-Track Consenting - <i>a new fast-track consenting process to facilitate the</i>	National	1,2	MfE	Fast-track Approvals Act passed into law in	28 of the 149 projects listed in the Fast-track Approvals Act are

	<i>delivery of infrastructure and development projects with significant regional or national benefits.</i>				December 2024. It includes a list of 149 projects that can apply directly to the expert panel for consideration	Auckland-based and include housing and land development, rail and roading infrastructure, mining and quarrying and renewable energy projects.
Conservation	Hauraki Gulf marine protection - <i>contribute to the restoration of the Hauraki Gulf by extending 2 marine reserves, establishing 5 seafloor protection areas, and establishing 12 high protection areas.</i>	Regional	2	Department of Conservation (DOC)	Hauraki Gulf / Tikapa Moana Marine Protection Bill passed its second reading in December 2024. Scheduled to be passed into law in 2025.	Auckland and Coromandel
Biosecurity	Calerpa – <i>response to detection of invasive seaweed in the Hauraki Gulf.</i>	Regional	2	Ministry for Primary Industries (MPI)		
Emergency Management and Recovery	Flood protection for Mangere – <i>Order in Council to speed up flood mitigation works for hundreds of at-risk properties in Mangere, Auckland.</i>	Auckland	2	National Infrastructure Funding and Financing (NIFF Co)	The Order in Council was effective from late October 2024 and will expire on 31 March 2028, with a 12-month review planned to assess its ongoing suitability for the project timeline.	Orders in Council under the Severe Weather Emergency Recovery Legislation Act 2023 allow the Government to make temporary law changes to help communities continue their recovery from the severe weather events of early 2023. The temporary law change has been developed in

						response to a request from Auckland Council, following a community consultation exercise.
Social Development and Employment	Extension of Temporary Accommodation Assistance (TAA) – to provide extended financial support to property owners impacted by the severe weather events in 2022 and 2023.	Auckland and other impacted regions	2	MSD	TAA extended through to 30 June 2025	
Emergency Management and Recovery, Transport	Cyclone relief - Budget 2024 funding for cyclone relief, resilience and emergency preparedness.	Regional	2	Multiple agencies	Delivery underway.	Package includes for Auckland: <ul style="list-style-type: none"> • further funding for the Temporary Accommodation Service (TAS) to support households who are still displaced • state highway recovery works • response and recovery work on local roads • new funding for one year to support councils' capability to speed up critical recovery functions