# National Survey of Employers 2012/13: Summary Report 

Appendix 2: Tables

## Introduction

The following tables present results (proportions based on weighted frequencies) from the 2012/13 NSE. The first set of tables (Appendix 2a) shows results by establishment size (number of employees), allowing for comparisons of results between smaller (less than 20 employees) and larger businesses ( 20 plus employees). Margins of error (MOEs) at the 95 per cent confidence level are provided in the tables alongside the relevant survey result. By adding/subtracting the MOE to the survey result a confidence interval can be constructed for each result.

Differences in the results are statistically significant where the confidence intervals for the survey results do not overlap. For example, in Table 3 the result of 61 per cent (for the proportion of smaller employers that had job vacancies in the last 12 months) has an MOE of +/-4.5\%, or a confidence interval of $56.5 \%$ to $65.5 \%$, ie, we can be 95 per cent confident that the true value for the proportion of smaller employers in the total population that had job vacancies is between $56.5 \%$ and $65.5 \%$. The result of 97 per cent (for the proportion of larger employers that had job vacancies in the last 12 months) has an MOE of $+/-1.4 \%$, or a confidence interval of $95.6 \%$ to $98.4 \%$, ie, we can be 95 per cent confident that the true value for the proportion of larger employers in the total population that had job vacancies is between $95.6 \%$ and $98.4 \%$. These two confidence intervals do not overlap so we can say that there is a statistically significant difference between these two survey results, ie, larger employers were significantly more likely to have had job vacancies than smaller employers.

MOEs are not generally provided here for results where there are very small samples and where the margins of error for results fall between and 0 and 3 per cent and 97 and 100 per cent, due to difficulties with accurately calculating these MOEs. MOEs for results falling between 4 and 9 per cent and 91 to 96 per cent may also be less accurate than those based on results in the 10 to 90 per cent range.

The second set of tables appended below (Appendix 2b) presents results from the 2012/13 NSE by the industry groupings (aggregated for sampling and reporting purposes). Table 4 in Appendix 1 provides approximate MOEs for results by industry at the total sample level. Statistically significant differences for particular industry groups, when compared with the total sample, are bolded and shaded in the Appendix $2 b$ - dark red shading for observed differences that are significantly higher than the total sample, and grey shading for observed differences that are statistically lower than the total sample. The method used to calculate significant differences between these results is less complex than the method used for calculating MOEs for the results in Appendix 2a, and may underestimate where there are significant differences between an industry group and the total sample.

- Tables may not add up to $100 \%$ due to rounding.
- The notes below the tables indicate whenever data is presented as a subset of a wider set of data (also note the lower unweighted and weighted bases).
- The survey questions are presented here with the exact wording used in the questionnaire.


## Appendix 2a: Results by establishment size (number of employees), with margins of error (MoEs)

Table 1:
Q1. First of all, does your organisation operate from more than one site in New Zealand?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 |  | 816 |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 64 | 3.9 | 67 | 4.3 | 35 | 4.2 |
| Yes | 36 | 3.9 | 33 | 4.3 | 65 | 4.2 |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

Table 2:
Q3. And for how long has your business been operating in New Zealand?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 |  | 816 |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Less than 2 years | 5 | 1.8 | 5 | 2.0 | 2 | 1.4 |
| 2 to less than 6 years | 13 | 3.0 | 14 | 3.4 | 7 | 2.3 |
| 6 to less than 10 years | 13 | 3.0 | 13 | 3.3 | 7 | 2.2 |
| 10 years or more | 68 | 3.9 | 66 | 4.4 | 83 | 3.4 |
| Don't know/no opinion | 2 | - | 2 | - | 1 | - |
| Total | 100 | -- | 100 | -- | 100 | -- |

Table 3:
Q4. In the last 12 months, has your business had any job vacancies?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees |  | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 | 816 |  |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 36 | 4.0 | 39 | 4.4 | 3 | 1.4 |
| Yes | 64 | 4.0 | 61 | 4.5 | 97 | 1.4 |
| Don't know | 0 | -- | 0 | -- | 0 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

Table 4:
Q5. In the last 12 months, has your business had any job vacancies that it was unable to fill?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1279* |  | 489 |  | 790 |  |
|  | 113389* | +/- | 96350 | +/- | 17038 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 84 | 3.2 | 86 | 3.7 | 71 | 3.8 |
| Yes | 16 | 3.2 | 14 | 3.7 | 28 | 3.8 |
| Don't know | 0 | -- | 0 | -- | 1 | -- |
| Would rather not say | 0 | -- | 0 | -- | 1 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have had a job vacancy in the last 12 months.

## Table 5: (note table continues overleaf)

Q6. Of the vacancies your business was unable to fill, what occupations were the vacancies for? (constructed variable based on respondent answer to Q6)

| Unweighted base = | Total $345^{*}$ | MoE | 1 to 19 employees 81 | MoE | 20 plus employees $264$ | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 18063* | +/- | 13308 | +/- | 4755 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Automotive and Engineering Trades Workers | 12 | 7.8 | 13 | 10.4 | 9 | 5.1 |
| Food Trades Workers | 10 | 5.6 | 12 | 7.5 | 7 | 3.3 |
| Sales Assistants and Salespersons | 9 | 5.7 | 11 | 7.7 | 3 | -- |
| Design, Engineering, Science and Transport Professionals | 8 | 6.9 | 9 | 9.3 | 5 | 4.1 |
| Health Professionals Hospitality, Retail and | 8 | 4.3 | 7 | 5.7 | 8 | 2.3 |
| Service Managers | 5 | 3.9 | 6 | 5.3 | 0 | -- |
| Construction Trades Workers | 5 | 2.5 | 3 | -- | 9 | 3.8 |
| Engineering, ICT and Science Technicians | 4 | 1.7 | 0 | -- | 15 | 5.9 |
| Farm, Forestry and Garden Workers | 4 | 0.7 | 4 | -- | 3 | -- |
| Specialist Managers | 3 | -- | 1 | -- | 8 | -- |
| Hospitality Workers <br> Machine and Stationary Plant | 3 | -- | 3 | -- | 1 | -- |
| Operators | 3 | -- | 3 | -- | 2 | -- |
| Road and Rail Drivers | 3 | -- | 2 | -- | 4 | -- |
| Construction and Mining Labourers | 3 | -- | 3 | -- | 2 | -- |
| Factory Process Workers Business, Human Resource and Marketing | 3 | -- | 3 | -- | 4 | 3.6 |
| Professionals | 2 | -- | 2 | -- | 4 | -- |
| Other Technicians and Trades Workers | 2 | -- | 3 | -- | 2 | -- |
| Carers and Aides | 2 | -- | 1 | -- | 2 | -- |
| Sports and Personal Service Workers | 2 | -- | 2 | -- | 4 | 2.5 |
| Other Clerical and Administrative Workers | 2 | -- | 2 | -- | 1 | -- |


| Unweighted base = Weighted base = | $\begin{gathered} \hline \text { Total } \\ 345^{*} \\ 18063^{\star} \\ \% \\ \hline \end{gathered}$ | MoE <br> +/- <br> \% | $\begin{gathered} \hline 1 \text { to } 19 \text { employees } \\ 81 \\ 13308 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { MoE } \\ +/- \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \hline 20 \text { plus employees } \\ 264 \\ 4755 \\ \% \\ \hline \end{gathered}$ | MoE <br> +/- <br> \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Food Preparation Assistants | 2 | -- | 3 | -- | 1 | -- |
| ICT Professionals | 1 | -- | 0 | -- | 5 | 3.6 |
| Legal, Social and Welfare Professionals | 1 | -- | 0 | -- | 4 | 2.6 |
| Skilled Animal and Horticultural Workers Health and Welfare Support | 1 | -- | 1 | -- | 1 | -- |
| Workers | 1 | -- | 0 | -- | 2 | -- |
| Numerical Clerks | 1 | -- | 2 | -- | 0 | -- |
| Sales Representatives and Agents | 1 | -- | 0 | -- | 2 | -- |
| Cleaners and Laundry Workers | 1 | -- | 0 | -- | 3 | -- |
| Other Labourers | 1 | -- | 1 | -- | 2 | -- |
| Chief Executives, General Managers and Legislators | 0 | -- | 0 | -- | 1 | -- |
| Farmers and Farm Managers | 0 | -- | 0 | -- | 0 | -- |
| Arts and Media Professionals | 0 | -- | 0 | -- | 1 | -- |
| Education Professionals Electro technology and Telecommunications | 0 | -- | 0 | -- | 1 | -- |
| Trades Workers | 0 | -- | 0 | -- | 0 | -- |
| Protective Service Workers Office Managers and | 0 | -- | 0 | -- | 1 | -- |
| Program Administrators Personal Assistants and | 0 | -- | 0 | -- | 0 | -- |
| Secretaries | 0 | -- | 0 | -- | 1 | -- |
| General Clerical Workers Inquiry Clerks and | 0 | -- | 0 | -- | 0 | -- |
| Receptionists Clerical and Office Support | 0 | -- | 0 | -- | 1 | -- |
| Workers | 0 | -- | 0 | -- | 0 | -- |
| Sales Support Workers | 0 |  | 0 | -- | 1 | -- |
| Mobile Plant Operators | 0 | -- | 0 | -- | 1 | -- |
| Store persons | 0 | -- | 0 | -- | 1 | -- |


| Unweighted base = | Total 345* | MoE | 1 to 19 employees 81 | MoE | 20 plus employees $264$ | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 18063* | +/- | 13308 | +/- | 4755 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Residual Categories (Operational Codes only) | 0 | -- | 0 | -- | 0 | -- |
| Other | 14 | 7.3 | 14 | 9.8 | 14 | 5.1 |
| Don't know | 0 | -- | 0 | -- | 0 | -- |
| Would rather not say | 0 | -- | 0 | -- | 1 | -- |

Tould
*Sub-sample based on those respondents whose businesses were unable to fill a job vacancy in the last 12 months.

## Table 6:

Q7. In the last 12 months, has your business employed any new staff? Please do not include any new business owners.

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 |  | 816 |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 34 | 4.0 | 37 | 4.4 | 2 | -- |
| Yes | 66 | 4.0 | 63 | 4.4 | 98 | -- |
| Don't know | 0 | -- | 0 | -- | 0 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

Table 7:
Q8. Did your business employ any of these new staff on a 90-day trial period?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1289* |  | 493 |  | 796 |  |
|  | 117023* | +/- | 99857 | +/- | 17166 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 39 | 4.8 | 39 | 5.6 | 38 | 4.3 |
| Yes | 59 | 4.8 | 59 | 5.6 | 60 | 4.3 |
| Don't know | 1 | -- | 1 | -- | 1 | -- |
| Would rather not say | 1 | -- | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have employed new staff.

## Table 8:

Q9. Thinking about the person your business most recently employed on a trial period, would you have hired this person if you had not been able to employ them on a trial period?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 741* |  | 293 |  | 448 |  |
|  | 68909* | +/- | 58589 | +/- | 10320 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 32 | 5.9 | 32 | 6.9 | 29 | 5.4 |
| Yes | 62 | 6.3 | 61 | 7.3 | 64 | 5.7 |
| Don't know | 6 | -- | 7 | -- | 6 | -- |
| Would rather not say | 0 | -- | 0 | -- | 1 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^0]*Sub-sample based on those organisations which have employed new staff on a 90-day trial period.

## Table 9:

Q10. Thinking about the person your business most recently employed, what was the main reason for deciding not to use a trial period when hiring this person?

| Unweighted base = | Total 524* | MoE | 1 to 19 employees 188 | MoE | 20 plus employees 336 | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 45673* | +/- | 39078 | +/- | 6595 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Know their capabilities/skills | 26 | 7.0 | 29 | 8.1 | 9 | 4.0 |
| Existing practices for recruiting and |  |  |  |  |  |  |
| dismissal are effective | 19 | 6.4 | 18 | 7.4 | 26 | 6.2 |
| Not needed when hiring for a short-term only | 15 | 5.9 | 17 | 6.9 | 6 | 2.9 |
| Not appropriate for the type of role | 11 | 4.6 | 11 | 5.3 | 12 | 4.6 |
| Not in contract/part of collective. Company policy. | 9 | 3.4 | 5 | 3.9 | 35 | 6.6 |
| It might have made it more difficult to recruit someone | 5 | 3.5 | 5 | 4.1 | 6 | 3.1 |
| The business regards trial periods as unfair to employees | 4 | -- | 4 | -- | 4 | -- |
| The business hasn't had problems with new staff in the past | 2 | -- | 2 | -- | 2 | -- |
| Do not qualify/too many staff | 1 | -- | 0 | -- | 4 | -- |
| The legal risks | 0 | -- | 0 | -- | 1 | -- |
| Any other reason | 15 | 6.3 | 16 | 7.3 | 10 | 4.7 |
| No reason | 7 | 4.3 | 8 | 5.0 | 5 | 2.9 |
| Don't know | 0 | -- | 0 | -- | 2 | -- |
| Would rather not say | 1 | -- | 1 | -- | 1 | -- |

[^1]*Sub- may exceed $100 \%$ because of multiple response. 9 -day trial period for hiring the person they most recently employed.

## Table 10:

Q11. Again, thinking about the person your business most recently employed on a trial period, what was the main reason for deciding to use a trial period when hiring this person?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 741* |  | 293 |  | 448 |  |
| Weighted base = | 68909* | +/- | 58589 | +/- | 10320 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| To check the employee's ability to do the job before committing to employ them long-term | 52 | 6.4 | 52 | 7.4 | 48 | 6.0 |
| To employ someone with the ability to do the job, but where the business was unsure about their 'fit' with the workplace | 24 | 5.4 | 24 | 6.3 | 19 | 4.4 |
| Safety net, to manage risk \& avoid issues/costs around dismissal | 20 | 5.1 | 20 | 5.9 | 22 | 5.1 |
| To give the employee a chance. | 5 | 2.1 | 5 | 2.4 | 8 | 3.3 |
| So the employee could see if the job or workplace was a good fit for them | 8 | 3.5 | 8 | 4.1 | 7 | 2.5 |
| To be fair to both parties | 8 | 3.6 | 9 | 4.2 | 8 | 3.4 |
| To test the viability of the position <br> Stipulation in contract | 4 | -- | 4 | -- | 2 | -- |
| Company policy. | 15 | 4.2 | 13 | 4.9 | 24 | 5.0 |
| It was available, a legal option | 10 | 4.1 | 11 | 4.8 | 7 | 3.2 |
| Any other reason | 6 | 2.7 | 6 | 3.2 | 5 | 2.5 |
| No reason | 3 | -- | 2 | -- | 3 | -- |
| Don't know | 0 | -- | 0 | -- | 1 | -- |
| Would rather not say | 1 | -- | 0 | -- | 2 | -- |

[^2]Table 11:
Q12. Have any employees who started on a 90-day trial period been dismissed during or at the end of the trial period?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 741* |  | 293 |  | 448 |  |
|  | 68909* | +/- | 58589 | +/- | 10320 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 72 | 4.8 | 73 | 5.5 | 64 | 5.7 |
| Yes | 27 | 4.7 | 26 | 5.5 | 35 | 5.7 |
| Don't know | 0 | -- | 0 | -- | 1 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have employed new staff on a 90-day trial period.
Table 12:
Q13. Thinking about the employee your business most recently dismissed during or at the end of a trial period, for which of the following reasons was this person dismissed?

| Unweighted base = | Total 249* | MoE | 1 to 19 employees 90 | MoE | 20 plus employees 159 | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 18786* | +/- | 15211 | +/- | 3576 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| The employee was unreliable or had a bad attitude | 56 | 9.8 | 57 | 11.9 | 50 | 9.3 |
| The employee did not get on with colleagues or did not 'fit in' | 26 | 8.9 | 26 | 10.8 | 26 | 8.1 |
| The employee did not have the skills needed for the job | 51 | 9.8 | 49 | 11.9 | 58 | 9.8 |
| The business had less work so didn't need the new employee | 11 | 7.3 | 13 | 9.0 | 1 | -- |
| Dishonesty | 2 | -- | 1 | -- | 9 | 6.2 |
| Any other reason | 12 | 5.9 | 13 | 7.2 | 6 | 5.3 |
| Don't know | 1 | -- | 1 | -- | 0 | -- |
| Would rather not say | 1 | -- | 1 | -- | 2 | -- |

Total may exceed $100 \%$ because of multiple response
Sub-sample based on those respondents who have dismissed an employee during or at the end of their 90-day trial period.

## Table 13:

Q14. Thinking about the number of positions in your business, over the next year do you expect this number to...?

| Unweighted base = | $\begin{aligned} & \text { Total } \\ & 1529 \end{aligned}$ | MoE | 1 to 19 employees 713 | MoE | 20 plus employees 816 | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Stay about the same | 63 | 4.0 | 64 | 4.4 | 58 | 4.4 |
| Increase | 28 | 3.6 | 27 | 4.0 | 32 | 4.2 |
| Decrease | 6 | 2.0 | 6 | 2.2 | 7 | 2.1 |
| Don't know | 3 | - | 3 | - | 2 | - |
| Would rather not say | 0 | - | 0 | - | 1 | - |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

## Table 14:

Q15. What about the number of positions that are low-skilled? Do you expect this number to...?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1490* |  | 696 |  | 794 |  |
| Weighted base = | 171419* | +/- | 154345 | +/- | 17073 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Stay about the same | 64 | 4.0 | 64 | 4.5 | 66 | 4.2 |
| Increase | 11 | 2.5 | 11 | 2.8 | 15 | 2.9 |
|  | 4 | 1.5 | 4 | 1.7 | 7 | 2.3 |
| No low-skilled positions in the business | 18 | 3.3 | 19 | 3.7 | 10 | 3.0 |
| Don't know | 1 | -- | 1 | -- | 1 | -- |
| Would rather not say | $0$ | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which were able to answer Q14 as 'stay about the same', 'increase' or 'decrease'.

## Table 15:

Q16. And what about the number of positions that are medium-skilled? Do you expect this number to...?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1490* |  | 696 |  | 794 |  |
| Weighted base = | 171419* | +/- | 154345 | +/- | 17073 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Stay about the same | 73 | 3.8 | 73 | 4.2 | 70 | 4.1 |
| Increase | 13 | 2.5 | 12 | 2.7 | 21 | 3.7 |
| Decrease | 2 | -- | 2 | -- | 5 | 1.7 |
| No medium-skilled positions in the business | 9 | 2.8 | 10 | 3.0 | 3 | -- |
| Don't know | 2 | -- | 2 | -- | 1 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which were able to answer Q14 as 'stay about the same', 'increase' or 'decrease'.

Table 16:
Q17. And what about the number of positions that are high-skilled, do you expect this number to...?

| Unweighted base = | Total $1490^{*}$ | MoE | 1 to 19 employees 696 | MoE | 20 plus employees $794$ | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 171419* | +/- | 154345 | +/- | 17073 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Stay about the same | 70 | 3.9 | 70 | 4.3 | 63 | 4.4 |
| Increase | 20 | 3.3 | 19 | 3.7 | 29 | 4.1 |
| Decrease | 3 | 1.4 | 3 | -- | 6 | 2.0 |
| No high-skilled positions in the business | 6 | 2.2 | 7 | 2.4 | 1 | -- |
| Don't know | 0 | -- | 0 | -- | 1 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^3]
## Table 17:

Q31. Do all of your employees have a written employment agreement?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 |  | 816 |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 11 | 2.5 | 12 | 2.8 | 1 | - |
| Yes | 88 | 2.7 | 87 | 3.0 | 99 | - |
| Don't know | 1 | -- | 1 | -- | 0 | -- |
| Would rather not say | 1 | -- | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

Table 18:
Q32. In the last 12 months, have any of your employees cashed up some of their annual holiday entitlement?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 |  | 816 |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 61 | 4.0 | 64 | 4.4 | 39 | 4.4 |
| Yes | 36 | 3.9 | 33 | 4.3 | 56 | 4.4 |
| Don't know | 3 | -- | 2 | -- | 5 | -- |
| Would rather not say | 1 |  | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

## Table 19:

Q33. Does your business have a policy that does not allow employees to cash up any of their annual holidays?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 696* |  | 420 |  | 276 |  |
|  | 107820* | +/- | 100969 | +/- | 6851 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 81 | 4.4 | 83 | 4.7 | 66 | 6.8 |
| Yes | 12 | 3.6 | 11 | 3.8 | 26 | 5.8 |
| Don't know | 7 | 3.1 | 7 | 3.2 | 8 | 4.6 |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations without employees who had cashed up some of their annual holiday entitlement.
Table 20:
Q34. Why has the business adopted this policy of not allowing cashing up of holidays? Is it because...

| Unweighted base = | $\begin{aligned} & \hline \text { Total } \\ & 129^{*} \end{aligned}$ | MoE | 1 to 19 employees <br> 41 | MoE | 20 plus employees $88$ | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 12791* | +/- | 10990 | +/- | 1801 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| The business can't afford the extra cost | 18 | 12.2 | 19 | 14.1 | 17 | 10.0 |
| The business doesn't have extra work to offer to staff | 8 | 6.0 | 8 | 6.8 | 6 | 7.2 |
| The business wants employees to take their full holiday entitlement to get a break from work | 67 | 15.2 | 64 | 17.6 | 84 | 9.7 |
| Any other reason | 22 | 12.8 | 23 | 14.9 | 16 | 9.2 |
| Don't know | 3 | -- | 4 | -- | 0 | -- |
| Would rather not say | 7 | -- | 8 | -- | 0 | -- |

Total may exceed $100 \%$ because of multiple response.
*Sub-sample based on those respondents whose business adopted a policy of not allowing employees to cash up holidays.

## Table 21:

Q35. In the last 12 months, roughly what proportion of your employees has transferred a public holiday to another day? Would you say?

| Unweighted base = Weighted base = | Total | $\begin{gathered} \text { MoE } \\ +/- \\ \% \\ \hline \end{gathered}$ | 1 to 19 employees | MoE <br> +/- <br> \% | $\begin{gathered} 20 \text { plus employees } \\ 816 \\ 17585 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { MoE } \\ +/- \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 |  |  |  |
|  | 176380 |  | 158795 |  |  |  |
|  | \% |  | \% |  |  |  |
| Less than 10 percent | 27 | 3.7 | 26 | 4.1 | 39 | 4.4 |
| 10 to 20 percent | 4 | 1.3 | 3 | 1.4 | 8 | 2.3 |
| 21 to 50 percent | 4 | 1.7 | 4 | 1.8 | 5 | 1.8 |
| More than 50 percent | 5 | 1.6 | 4 | 1.8 | 6 | 1.9 |
| None | 56 | 4.0 | 59 | 4.4 | 37 | 4.3 |
| Don't know | 3 | 1.4 | 3 | -- | 5 | 1.7 |
| Would rather not say | 1 | -- | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

## Table 22:

Q36. Which of the following information sources do you use to find out about employment law?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1529 |  | 713 |  | $816$ |  |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Ministry of Business, Innovation and |  |  |  |  |  |  |
| Innovation and |  |  |  |  |  |  |
| Employment (formerly the Department of |  |  |  |  |  |  |
| Labour) | 57 | 4.2 | 56 | 4.6 | 64 | 4.3 |
| Other government organisations | 21 | 3.3 | 21 | 3.7 | 26 | 3.8 |
| Unions | 6 | 1.5 | 5 | 1.6 | 20 | 3.4 |
| Professional bodies or industry and trade associations, for example, the EMA or |  |  |  |  |  |  |
| Master Builders | 43 | 4.0 | 40 | 4.4 | 64 | 4.3 |
| Lawyers or accountants | 55 | 4.2 | 55 | 4.6 | 61 | 4.3 |
| Colleagues, friends or family | 37 | 4.1 | 38 | 4.5 | 29 | 3.8 |
| General media | 22 | 3.4 | 22 | 3.7 | 23 | 3.5 |
| In-house (HR, Management) | 6 | 1.8 | 5 | 2.0 | 15 | 3.0 |
| Websites/Internet (general) | 4 | -- | 4 | -- | 4 | -- |
| HR/Business Consultants | 6 | -- | 6 | -- | 4 | -- |
| Any other source? | 4 | -- | 3 | -- | 4 | -- |
| None | 3 | -- | 4 | -- | 0 | -- |
| Don't know | 1 | -- | 1 | -- | 1 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |

Total may exceed $100 \%$ because of multiple response.

## Table 23:

Q37. Does your business offer any of the following flexible working arrangements for any of its employees?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1529 |  | 713 |  | 816 |  |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Flexible break times | 78 | 3.4 | 79 | 3.7 | 76 | 3.9 |
| Flexibility in shifts or employees selecting their own roster or shifts | 40 | 4.1 | 40 | 4.6 | 38 | 4.3 |
| The choice to work part-time or reduced hours | 60 | 4.1 | 59 | 4.6 | 70 | 4.1 |
| Job sharing | 28 | 3.7 | 28 | 4.0 | 31 | 4.0 |
| Flexible start and finish times | 68 | 3.8 | 69 | 4.2 | 67 | 4.2 |
| A choice over when hours are worked, for example, working annualised hours or school hours | 45 | 4.2 | 45 | 4.6 | 48 | 4.5 |
| Working from home or other sites | 29 | 3.8 | 28 | 4.2 | 41 | 4.3 |
| Unpaid leave | 69 | 3.9 | 68 | 4.3 | 77 | 3.9 |
| Allowing leave for emergencies/study/prearranged | 3 | -- | 3 | -- | 3 | -- |
| Response outside of scope | 5 | -- | 5 | -- | 4 | -- |
| Any other flexible arrangements? | 1 | -- | 1 | -- | 1 | -- |
| None of these offered | 4 | -- | 4 | -- | 5 | -- |
| Don't know | 0 | -- | 0 | -- | 0 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |

Total may exceed $100 \%$ because of multiple response.

## Table 24:

Q38. Are any of your employees paid the adult minimum wage of $\$ 13.50$ per hour? This rate applies to all employees aged 16 years and over who are not new entrants' or trainees.

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | $\mathrm{MoE}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 |  | 816 |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 76 | 3.4 | 77 | 3.8 | 69 | 3.7 |
| Yes | 22 | 3.3 | 21 | 3.7 | 30 | 3.7 |
| Don't know | 1 | -- | 1 | -- | 1 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

## Table 25:

Q39. Are any of your employees paid the training minimum wage of $\$ 10.60$ per hour?

|  | $\begin{aligned} & \text { Total } \\ & 1529 \end{aligned}$ | MoE | 1 to 19 employees 713 | MoE | 20 plus employees 816 | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 98 | -- | 98 | -- | 96 | 1.8 |
| Yes | 1 | -- | 1 | -- | 2 | -- |
| Don't know | 1 | -- | 1 | -- | 1 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
 use of this particular minimum wage in the business rather than the actual wage level.

Table 26:
Q40. In the last 12 months has your business employed any workers aged 15 to 25 years?

|  | $\begin{aligned} & \text { Total } \\ & \text { 1289* } \end{aligned}$ | MoE | 1 to 19 employees 493 | MoE | 20 plus employees 796 | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 117023* | +/- | 99857 | +/- | 17166 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 36 | 4.7 | 40 | 5.4 | 11 | 2.9 |
| Yes | 64 | 4.7 | 59 | 5.4 | 88 | 3.0 |
| Don't know | 0 | -- | 0 | -- | 1 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have employed new staff in the last 12 months (Q7).

## Table 27:

Q41. Are any of these employees paid the new entrants' minimum wage of $\$ 10.60$ per hour?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1055* |  | 337 |  | 718 |  |
| Weighted base = | 74544* | +/- | 59370 | +/- | 15174 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 94 | 2.3 | 94 | 2.9 | 96 | 1.6 |
| Yes | 5 | 2.0 | 5 | 2.4 | 4 | 1.5 |
| Don't know | 1 | -- | 1 | -- | 1 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have employed workers aged 15 to 25 years in the last 12 months.
 the use of this particular minimum wage in the business rather than the actual wage level

Table 28:
Q42. After an increase in minimum wage rates, does your business usually increase wages or salaries for employees who are already being paid above minimum wages?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 | 816 |  |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 50 | 4.2 | 51 | 4.6 | 47 | 4.4 |
| Yes | 43 | 4.1 | 43 | 4.5 | 48 | 4.4 |
| Don't know | 5 | -- | 5 | -- | 4 | -- |
| Would rather not say | 2 | -- | 2 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

## Table 29:

Q43. In the last 12 months, has your business had any employment relations problems or disputes that required action or involvement by management?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1529 |  | 713 |  | 816 |  |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 80 | 3.0 | 83 | 3.3 | 47 | 4.3 |
| Yes | 19 | 3.0 | 16 | 3.3 | 50 | 4.4 |
| Don't know | 1 | -- | 1 | -- | 2 | -- |
| Would rather not say | 0 | -- | 0 | -- | 1 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

Table 30:
Q44. In the last 12 months, has your business been asked by any union for access to the workplace?

| Unweighted base = | Total 1529 | MoE | 1 to 19 employees 713 | MoE | 20 plus employees 816 | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 95 | 0.9 | 98 | -- | 70 | 4.1 |
| Yes | 4 | 0.7 | 1 | -- | 27 | 4.3 |
| Don't know | 1 | -- | 0 | -- | 3 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

## Table 31:

Q45. Were any of these requests for union access denied?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 310* |  | 19** |  | 291 |  |
|  | 6945* | +/- | 2173 | +/- | 4772 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 96 | -- | 100 | -- | 94 | 3.1 |
| Yes | 2 | -- | 0 | -- | 3 | -- |
| Don't know | 1 | -- | 0 | -- | 2 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have been asked by a union for access to the workplace in the last 12 months
${ }^{* *}$ Caution: low base number of respondents - results are indicative only.

## Table 32:

Q47. Who provides health and safety expertise and leadership in your business?

| Unweighted base = | $\begin{aligned} & \text { Total } \\ & 1529 \end{aligned}$ | MoE | 1 to 19 employees 713 | MoE | 20 plus employees 816 | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Management or the business owner | 74 | 3.7 | 75 | 4.0 | 66 | 4.1 |
| Your Human Resources Department | 5 | 1.7 | 4 | 1.9 | 12 | 2.7 |
| A health and safety specialist within the business | 12 | 2.7 | 11 | 2.9 | 23 | 3.2 |
| Head office | 6 | 1.9 | 5 | 2.1 | 8 | 2.1 |
| Employee health and safety reps or a Health and Safety Committee | 10 | 2.3 | 8 | 2.5 | 29 | 3.9 |
| Health and safety specialist or organisation external to the business | 9 | 2.2 | 8 | 2.4 | 16 | 3.2 |
| An Industry group or association such as NZ Retailers Association or Hospitality Association | 4 | -- | 4 | -- | 4 | -- |
| A staff member/all staff Government departments | 5 | -- | 5 | -- | 5 4 | -- |
| (ACC, DoL, MBIE, etc.) | 2 | -- | 2 | -- | 4 | -- |
| Any other provider | 3 | -- | 3 | -- | 2 | -- |
| No one | 4 | -- | 4 | -- | 0 | -- |
| Don't know | 1 | -- | 1 | -- | 1 | -- |
| Would rather not say | 1 | -- | 1 | -- | 1 | -- |

Total may exceed $100 \%$ because of multiple response.

## Table 33:

Q48. If you wanted more expert advice for your business on health and safety than you currently receive, do you know where you would get this advice from?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1529 |  | 713 |  | 816 |  |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 12 | 2.8 | 13 | 3.1 | 5 | 1.9 |
| Yes | 85 | 3.0 | 84 | 3.4 | 94 | 2.0 |
| Don't know | 2 | -- | 2 | -- | 1 | -- |
| Would rather not say | 1 | -- | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

Table 34:
Q49. Does your business have a documented system for identifying and managing workplace hazards?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 |  | 816 |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 17 | 3.4 | 19 | 3.8 | 4 | 2.0 |
| Yes | 81 | 3.5 | 79 | 3.9 | 96 | 2.1 |
| Don't know | 2 | -- | 2 | -- | 0 | -- |
| Would rather not say | 0 | -- | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

## Table 35:

Q50. When a new hazard is identified or an existing hazard changes, is this recorded in the system?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1396^{*} \end{gathered}$ | MoE | 1 to 19 employees 597 | MoE | 20 plus employees 799 | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 142368* | +/- | 125509 | +/- | 16859 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 10 | 3.1 | 11 | 3.5 | 1 | -- |
| Yes | 87 | 3.4 | 86 | 3.9 | 99 | -- |
| Don't know | 3 | -- | 3 | -- | 1 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have a documented system for identifying and managing workplace hazards.
Table 36:
Q51. Does your business have a documented process for investigating workplace accidents?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 |  | 816 |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 24 | 3.8 | 26 | 4.2 | 5 | 2.2 |
| Yes | 73 | 3.9 | 71 | 4.3 | 94 | 2.3 |
| Don't know | 2 | -- | 2 | -- | 1 | -- |
| Would rather not say | 1 | -- | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

## Table 37:

Q52. Does your business have health and safety inductions for all new employees?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 | 816 |  |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 21 | 3.6 | 22 | 4.0 | 6 | 2.5 |
| Yes | 76 | 3.8 | 74 | 4.2 | 93 | 2.6 |
| Don't know | 2 | -- | 2 | -- | 1 | -- |
| Would rather not say | 1 | -- | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

Table 38:
Q53. Is a record kept of every health and safety induction for new employees?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | $\begin{aligned} & \text { MoE } \\ & +/- \\ & \% \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1346* |  | 565 |  | 781 |  |
|  | 134443* | +/- | 118078 | +/- | 16365 |  |
|  | \% | \% | \% | \% | \% |  |
| No | 23 | 4.0 | 25 | 4.5 | 10 | 3.1 |
| Yes | 73 | 4.2 | 71 | 4.8 | 89 | 3.1 |
| Don't know | 3 | -- | 4 | -- | 1 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have health and safety inductions for all new employees.

## Table 39:

Q54. Does your business use contractors or subcontractors to do any work for the business?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1529 |  | 713 |  | 816 |  |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 39 | 4.1 | 41 | 4.6 | 18 | 3.6 |
| Yes | 60 | 4.1 | 58 | 4.6 | 82 | 3.6 |
| Don't know | 1 | -- | 1 | -- | 0 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

Table 40:
Q55. Do all your contractors and subcontractors receive a health and safety induction?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1148* |  | 452 |  | 696 |  |
|  | 106040* | +/- | 91604 |  | 14436 | +/- |
|  | \% | \% | \% |  | \% | \% |
| No | 40 | 5.1 | 43 | 5.9 | 19 | 4.1 |
| Yes | 54 | 5.1 | 51 | 5.9 | 74 | 4.4 |
| Don't know | 6 | 2.5 | 6 | 2.8 | 6 | 2.2 |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which use contractors or subcontractors to do work for the business.

## Table 41:

Q56. Does your business have a formal system for employee participation in managing health and safety?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 | 816 |  |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 37 | 4.2 | 40 | 4.6 | 15 | 3.5 |
| Yes | 58 | 4.2 | 55 | 4.6 | 83 | 3.6 |
| Don't know | 3 | -- | 3 | -- | 2 | -- |
| Would rather not say | 1 | -- | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

Table 42:
Q57. Does your business have any of the following?

| Unweighted base = | $\begin{aligned} & \text { Total } \\ & 1529 \end{aligned}$ | MoE | 1 to 19 employees 713 | MoE | 20 plus employees 816 | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Elected health and safety representatives | 38 | 4.0 | 35 | 4.4 | 68 | 4.3 |
| Informal health and safety representatives | 44 | 4.1 | 42 | 4.6 | 62 | 4.4 |
| A health and safety committee | 22 | 3.0 | 17 | 3.3 | 68 | 4.1 |
| A regular system for health and safety communications | 57 | 4.2 | 54 | 4.6 | 82 | 3.7 |
| Health and safety is included as a regular team meeting item | 54 | 4.2 | 51 | 4.6 | 77 | 4.0 |
| None of the above | 19 | 3.5 | 21 | 3.9 | 3 | 1.6 |
| Don't know | 1 | -- | 1 | -- | 0 | -- |
| Would rather not say | 1 | -- | 1 | -- | 1 | -- |

Total may exceed $100 \%$ because of multiple response.

## Table 43:

Q58. In the last 12 months, has your business made any significant changes to its health and safety systems or practices?

| Unweighted base = <br> Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 |  | 816 |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 74 | 3.5 | 76 | 3.9 | 57 | 4.4 |
| Yes | 24 | 3.4 | 22 | 3.7 | 42 | 4.4 |
| Don't know | 1 | -- | 1 | -- | 1 | -- |
| Would rather not say | 1 | -- | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

## Table 44:



|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 524* |  | 173 |  | 351 |  |
| Weighted base = | 42070* | +/- | 34699 | +/- | 7371 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| An accident | 7 | 3.3 | 4 | 3.9 | 18 | 5.1 |
| A near miss | 10 | 4.6 | 8 | 5.5 | 18 | 4.9 |
| A workplace inspection by a health and safety inspector | 11 | 4.7 | 11 | 5.7 | 12 | 4.3 |
| A prosecution or other enforcement action | 6 | 4.4 | 7 | 5.4 | 5 | 2.8 |
| Improvements in industry practice | 50 | 7.7 | 51 | 9.3 | 45 | 6.8 |
| On-going improvements to your workplace health and safety | 81 | 6.0 | 80 | 7.3 | 87 | 5.0 |
| To gain ACC accreditation A change in | 5 | 2.2 | 4 | 2.5 | 10 | 4.0 |
| Management/H\&S personnel | 4 | -- | 5 | -- | 2 | -- |
| Any other reason | 9 | 3.8 | 9 | 4.5 | 7 | 3.8 |
| Didn't make any significant changes | 0 | -- | 0 | -- | 1 | -- |
| Don't know | 0 | -- | 0 | -- | 0 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |

Total may exceed $100 \%$ because of multiple response.
*Sub-sample based on those respondents whose business made a change to its health and safety systems or practices in the last 12 months.

## Table 45:

Q60. Do you agree or disagree that your business owners or managers have a good understanding of their obligations under the Health and Safety in Employment Act?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1529 |  | 713 |  | 816 |  |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Agree | 82 | 3.4 | 81 | 3.8 | 89 | 2.9 |
| Neither agree nor disagree | 6 | 2.0 | 6 | 2.2 | 4 | 1.9 |
| Disagree | 9 | 2.6 | 10 | 2.9 | 4 | 1.9 |
| Don't know | 3 | -- | 3 | -- | 2 | -- |
| Would rather not say | 0 | -- | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

## Table 46:

Q61. Do you agree or disagree that government is effective at enforcing obligations for businesses under the Health and Safety in Employment Act?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 | 816 |  |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Agree | 60 | 4.1 | 60 | 4.6 | 61 | 4.4 |
| Neither agree nor disagree | 12 | 2.6 | 11 | 2.8 | 16 | 3.4 |
| Disagree | 13 | 2.9 | 13 | 3.2 | 14 | 3.0 |
| Don't know | 14 | 3.0 | 14 | 3.3 | 9 | 2.5 |
| Would rather not say | 1 | -- | 1 | -- | 1 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

## Table 47:

Q62. Do you agree or disagree that having good health and safety systems is good for your business?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | $\begin{gathered} \text { MoE } \\ \\ +/- \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 |  | 816 |  |
|  | 176380 | +/- | 158795 | +/- | 17585 |  |
|  | \% | \% | \% | \% | \% |  |
| Agree | 89 | 2.9 | 88 | 3.2 | 96 | 1.9 |
| Neither agree nor disagree | 5 | 1.9 | 5 | 2.0 | 3 | 1.7 |
| Disagree | 5 | 2.0 | 5 | 2.2 | 1 | -- |
| Don't know | 1 | -- | 1 | -- | 0 | -- |
| Would rather not say | 1 | -- | 1 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

## Table 48:

 Zealand in the last five years.

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1529 |  | 713 | 816 |  |  |
|  | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 71 | 3.4 | 75 | 3.7 | 30 | 4.2 |
| Yes | 28 | 3.3 | 23 | 3.7 | 67 | 4.2 |
| Don't know | 1 | -- | 1 | -- | 2 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

## Table 49:

Q19. And in the last 12 months, has your business hired any recent migrants?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1529 |  | 713 |  | 816 |  |
| Weighted base = | 176380 | +/- | 158795 | +/- | 17585 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 79 | 2.9 | 83 | 3.2 | 41 | 4.4 |
| Yes | 20 | 2.9 | 16 | 3.2 | 56 | 4.4 |
| Don't know | 1 | -- | 1 | -- | 2 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.

## Table 50:

Q20. Thinking about the migrant your business most recently hired, what role did this person fill in your business?

| Unweighted base = | Total 623* | MoE | 1 to 19 employees 134 | MoE | 20 plus employees 489 | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 34844* | +/- | 24981 | +/- | 9863 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Managers | 9 | 4.9 | 9 | 6.7 | 8 | 3.3 |
| Professionals | 19 | 6.4 | 20 | 8.7 | 17 | 4.3 |
| Technicians and Trades Workers | 11 | 4.5 | 9 | 6.1 | 17 | 4.4 |
| Community and Personal Service |  |  |  |  |  |  |
| Workers | 8 | 4.2 | 7 | 5.8 | 10 | 3.1 |
| Clerical and Administrative |  |  |  |  |  |  |
| Workers | 9 | 5.3 | 10 | 7.2 | 6 | 3.0 |
| Sales Workers | 10 | 4.9 | 11 | 6.8 | 7 | 2.8 |
| Machinery Operators and Drivers | 3 | -- | 2 | -- | 5 | 2.6 |
| Labourers | 7 | 2.5 | 6 | 3.2 | 7 | 2.9 |
| Low-skilled worker | 12 | 2.9 | 11 | 3.9 | 13 | 3.2 |
| Other | 10 | 4.2 | 11 | 5.7 | 9 | 3.2 |
| Don't know | 0 | -- | 0 | -- | 1 | -- |
| Would rather not say | 2 | -- | 3 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have hired a recent migrant in the last 12 months.

## Table 51:

Q21. Was the migrant you most recently hired living outside of New Zealand when they applied to work at your business?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 623* |  | 134 |  | 489 |  |
| Weighted base = | 34844* | +/- | 24981 | +/- | 9863 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 82 | 5.9 | 83 | 8.0 | 79 | 4.5 |
| Yes | 17 | 5.8 | 17 | 8.0 | 19 | 4.3 |
| Don't know | 1 | -- | 0 | -- | 2 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^4]*Sub-sample based on those organisations which have hired a recent migrant in the last 12 months.

## Table 52:

Q22. For what particular reasons did your business choose to employ a recent migrant?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | $623^{*}$ |  | $134$ |  | $489$ |  |
| Weighted base = | 34844* | +/- | 24981 | +/- | 9863 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| They were the best candidate | 41 | 7.6 | 39 | 10.3 | 44 | 5.7 |
| Their skills/qualifications | 37 | 7.5 | 38 | 10.3 | 35 | 5.6 |
| Their experience | 6 | 2.5 | 4 | 3.2 | 9 | 3.3 |
| Fresh perspective | 0 | -- | 0 | -- | 1 | -- |
| Strong work ethic | 8 | 4.3 | 8 | 5.8 | 9 | 3.2 |
| Overseas contacts/networks | 0 | -- | 0 | -- | 0 | -- |
| They speak a language other than English | 5 | 4.2 | 6 | 5.8 | 0 | -- |
| Many of our customers are also migrants | 1 | -- | 0 | -- | 1 | -- |
| To be able to pay lower salary/wages | 1 | -- | 1 | -- | 0 | -- |
| Their personality/they seemed like they would be a 'good fit' for the business | 5 | 3.8 | 5 | -- | 6 | 2.6 |
| New Zealanders were not willing to do job | 5 | 2.3 | 4 | -- | 8 | 2.8 |
| Difficulty hiring New Zealanders for job due to skill shortage | 14 | 5.3 | 12 | 7.2 | 18 | 4.4 |
| No New Zealand born candidates applied | 4 | -- | 4 | -- | 3 | -- |
| Other | 10 | 3.6 | 11 | 4.8 | 8 | 2.7 |
| No reason (No particular preference for migrant vs. New Zealander) | 8 | 4.3 | 7 | 5.8 | 10 | 3.7 |
| Don't know | 0 | -- | 0 | -- | 0 | -- |

Sub-sample based on those respondents whose business has hired a recent migrant in the last 12 months.

## Table 53:

Q23. On the whole, how would you rate your migrant employees on their overall job performance?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 775* |  | 190 |  | 585 |  |
| Weighted base = | 48931* | +/- | 37097 | +/- | 11834 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Very poor | 0 | -- | 0 | -- | 0 | -- |
| Poor | 1 | -- | 1 | -- | 0 | -- |
| Neither good nor poor | 8 | 4.0 | 8 | 5.2 | 7 | 2.5 |
| Good | 33 | 6.5 | 31 | 8.4 | 38 | 5.1 |
| Very good | 57 | 6.8 | 58 | 8.8 | 53 | 5.2 |
| Don't know | 1 | -- | 0 | -- | 2 | -- |
| Would rather not say | 1 | -- | 1 | -- | 1 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^5]
## Table 54: (note table continues overleaf)

Q24. And why do you say that?

|  |  | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 692* |  | 174 |  | 518 |  |
| Weighted base = | 43857* | +/- | 33196 |  | 10661 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Employees have the right attitude/are willing to learn/work ethic/above \& beyond their role | 46 | 7.1 | 46 | 9.2 | 46 | 5.4 |
| Employees are able to share their experience and skills | 27 | 5.4 | 25 | 6.9 | 35 | 5.4 |
| Employees have the skills and experience required (in general) | 22 | 5.9 | 22 | 7.7 | 22 | 4.9 |
| Employees' work is very good quality | 19 | 5.4 | 20 | 7.0 | 15 | 3.9 |
| Employees do what is required/fulfil that role | 10 | 4.4 | 9 | 5.7 | 16 | 3.9 |
| Employees have skills and experience not available in New Zealand | 7 | 4.0 | 8 | 5.2 | 7 | 2.6 |
| Employees have no problems with cultural differences | 4 | -- | 4 | -- | 4 | -- |
| Employees perform at a level higher than expected | 3 | -- | 3 | -- | 4 | -- |
| Employees perform at a superior level to the other employees | 3 | -- | 4 | -- | 3 | -- |
| Employees don't have English language problems | 3 | -- | 3 | -- | 2 | -- |
| Employees have other language (non-English) skills | 3 | -- | 4 | -- | 1 | -- |
| Appraisals/referred by others | 3 | -- | 4 | -- | 2 | -- |
| Employees have transferable skills | 1 | -- | 1 | -- | 1 | -- |


| Unweighted base = | $\begin{aligned} & \text { Total } \\ & 692^{*} \end{aligned}$ | MoE | 1 to 19 employees 174 | MoE | 20 plus employees 518 | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 43857* | +/- | 33196 | +/- | 10661 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Employees have prior work experience in New Zealand |  |  |  |  |  |  |
|  | 0 | -- | 0 | -- | 1 | -- |
| Other | 6 | 2.5 | 5 | 3.1 | 10 | 3.5 |
| No reason | 4 | -- | 4 | -- | 4 | -- |
| Don't know | 3 | -- | 3 | -- | 1 | -- |
| Would rather not say | 1 | -- | 1 | -- | 1 | -- |

Total may exceed $100 \%$ because of multiple response.
*Sub-sample based on those respondents who rated the overall job performance of their migrant employees as being good or very good.

## Table 55:

Q25. In the last 12 months, has your business hired any recent migrants who have subsequently left the business?

| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 623* |  | 134 |  | 489 |  |
|  | 34844* | +/- | 24981 | +/- | 9863 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No | 58 | 7.2 | 60 | 9.8 | 54 | 5.7 |
| Yes | 39 | 7.1 | 38 | 9.7 | 42 | 5.7 |
| Don't know | 2 | -- | 2 | -- | 4 | -- |
| Would rather not say | 0 | -- | 0 | -- | 0 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^6]*Sub-sample based on those organisations which have hired a recent migrant in the last 12 months.

## Table 56:

Q26. Thinking now about the migrant that left your business most recently, for what particular reasons did they leave?

| Unweighted base = | Total 269* | MoE | 1 to 19 employees 58 | MoE | 20 plus employees $211$ | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted base = | 13741* | +/- | 9574 | +/- | 4167 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Returned to their country of origin | 28 | 10.1 | 34 | 14.2 | 16 | 6.2 |
| Contract ended | 16 | 6.3 | 17 | 8.6 | 15 | 6.6 |
| Got a job with another employer in New Zealand | 15 | 5.3 | 10 | 6.9 | 26 | 7.2 |
| Could not renew work visa | 12 | 5.7 | 11 | 7.8 | 15 | 5.8 |
| Family reasons/personal circumstances | 11 | 8.2 | 11 | 11.5 | 10 | 5.0 |
| Not suitable for the job/not happy with performance | 8 | 4.2 | 7 | 5.5 | 11 | 6.0 |
| Moved to Australia | 7 | 4.6 | 8 | 6.5 | 4 | 2.9 |
| Moved to a different town/city in New Zealand for reasons other than work | 5 | 3.5 | 4 | 4.5 | 7 | 4.8 |
| Moved to a different country other than Australia | 4 | -- | 4 | -- | 4 | -- |
| Left to set up their own business | 3 | -- | 5 | -- | 1 | -- |
| Took up study | 2 | -- | 2 | -- | 0 | -- |
| Low salary/wages <br> Didn't fit into New Zealand | 2 | -- | 1 | -- | 4 | -- |
| workplace culture | 2 | -- | 2 | -- | 3 | -- |
| Redundancy | 0 | -- | 0 | -- | 0 | -- |
| Health reasons | 0 | -- | 0 | -- | 0 | -- |
| Other | 10 | 8.4 | 11 | 11.9 | 8 | 4.7 |
| No reason | 0 | -- | 0 | -- | 0 | -- |
| Don't know | 3 | -- | 2 | -- | 4 | -- |
| Would rather not say | 0 | -- | 0 | -- | 1 | -- |

Total may exceed $100 \%$ because of multiple response
*Sub-sample based on those respondents whose business hired a recent migrant in the last 12 months who subsequently left the business.

## Table 57:

Q27. Are there any specific reasons why your business did not recruit any recent migrants in the last year?

|  |  | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 638* |  | 357 |  | 281 |  |
| Weighted base = | 78743* | +/- | 71937 | +/- | 6806 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| No migrants applied for a job with my business | 24 | 5.5 | 24 | 6.0 | 16 | 5.1 |
| No vacancy | 20 | 5.0 | 20 | 5.4 | 22 | 6.3 |
| Couldn't find a migrant with the right skills/experience | 15 | 4.7 | 15 | 5.1 | 13 | 5.0 |
| Have been able to find a New Zealand born candidate to fill role | 9 | 3.4 | 8 | 3.7 | 12 | 5.5 |
| Concerns about English language abilities | 6 | 3.2 | 6 | 3.5 | 5 | 3.1 |
| Looking to recruit locally/within NZ | 5 | -- | 5 | -- | 2 | -- |
| It's too difficult to hire a migrant | 3 | -- | 3 | -- | 1 | -- |
| Concerns about the value of overseas qualifications or experience | 1 | -- | 1 | -- | 1 | -- |
| Recruitment of migrants for job(s) was not possible under the NZ |  |  |  |  |  |  |
| Immigration system | 1 | -- | 0 | -- | 2 | -- |
| Offered a position to a migrant but they did not accept it | 0 | -- | 0 | -- | 0 | -- |
| I'm not sure how the immigration system works | 0 | -- | 0 | -- | 0 | -- |
| Other | 5 | 2.0 | 5 | 2.2 | 9 | 4.2 |
| No reason | 35 | 5.7 | 35 | 6.2 | 36 | 7.2 |
| Don't know | 1 | -- | 1 | -- | 2 | -- |
| Would rather not say | 0 | -- | 0 | -- | 1 | -- |

[^7]*Sub-sample based on those respondents whose business did not hire any recent migrants in the last 12 months.

## Table 58:

Q28. How does your business usually go about finding migrants for a role?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 819* |  | 212 |  | 607 |  |
| Weighted base = | 54135* | +/- | 41661 | +/- | 12474 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Through word of mouth | 19 | 5.3 | 22 | 6.9 | 12 | 2.9 |
| Advertisement in local newspapers/magazines | 18 | 5.0 | 19 | 6.4 | 15 | 3.4 |
| Through migrant approaching us | 13 | 4.9 | 13 | 6.2 | 11 | 2.9 |
| Trade Me or Seek | 13 | 3.8 | 12 | 4.8 | 18 | 3.8 |
| Other internet websites | 11 | -- | 12 | -- | 10 | -- |
| Recruitment agency | 9 | 3.7 | 8 | 4.7 | 11 | 3.0 |
| Advertisement in overseas newspapers/magazines | 4 | 2.5 | 5 | 3.2 | 3 | 1.3 |
| Other internet based job boards | 4 | 3.0 | 4 | 3.9 | 4 | 1.8 |
| On our own website | 2 | -- | 1 | -- | 6 | -- |
| Government departments | 2 | -- | 3 | -- | 2 | -- |
| Internet based job board 'New Kiwis' | 1 | -- | 2 | -- | 1 | -- |
| Job fairs/expos | 1 | -- | 1 | -- | 1 | -- |
| Contact with one of the Immigration New Zealand Relationship Managers | 0 | -- | 0 | -- | 0 | -- |
| Any other method? | 4 | 2.8 | 4 | 3.6 | 6 | 2.2 |
| Your business does not actively recruit migrants for job vacancies | 44 | 6.3 | 42 | 8.0 | 52 | 5.0 |
| Don't know | 2 | -- | 2 | -- | 0 | -- |
| Would rather not say | 0 | -- | 1 | -- | 0 | -- |

[^8]*Sub-sample based on those respondents whose business currently employs recent migrants.

## Table 59:

Q29a. How useful would the following assistance from Immigration New Zealand be in helping employers to attract migrant staff...Websites or services connecting your business to prospective migrants?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 504* |  | 126 |  | 378 |  |
| Weighted base = | 32187* | +/- | 25414 | +/- | 6773 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 29 | 7.8 | 28 | 9.8 | 35 | 6.4 |
| Useful | 40 | 8.5 | 40 | 10.6 | 38 | 6.1 |
| Very useful | 22 | 7.8 | 22 | 9.8 | 19 | 5.0 |
| Don't know | 7 | 3.3 | 7 | 4.0 | 6 | -- |
| Would rather not say | 3 | -- | 3 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28).

Table 60:
Q29b. How useful would the following assistance from Immigration New Zealand be in helping employers to attract migrant staff...Advice on immigration policy and process?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 504* |  | 126 |  | 378 |  |
| Weighted base = | 32187* | +/- | 25414 | +/- | 6773 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 14 | 6.0 | 13 | 7.5 | 15 | 5.0 |
| Useful | 53 | 8.8 | 53 | 11.1 | 50 | 6.6 |
| Very useful | 26 | 7.3 | 25 | 9.1 | 30 | 5.8 |
| Don't know | 5 | 3.5 | 6 | -- | 3 | -- |
| Would rather not say | 3 | -- | 3 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^9]
## Table 61:

Q29c. How useful would the following assistance from Immigration New Zealand be in helping employers to attract migrant staff...Access to branch network during application processing?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 504* |  | 126 |  | 378 |  |
| Weighted base = | 32187* | +/- | 25414 | +/- | 6773 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 20 | 5.7 | 19 | 7.0 | 24 | 5.8 |
| Useful | 48 | 8.7 | 50 | 10.9 | 41 | 6.2 |
| Very useful | 15 | 6.4 | 13 | 8.0 | 24 | 5.7 |
| Don't know | 14 | 6.0 | 15 | 7.6 | 8 | 3.3 |
| Would rather not say | 3 | -- | 3 | -- | 3 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28).

## Table 62:

 in origin countries (e.g. recruitment fairs?)

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 504* |  | 126 |  | 378 |  |
| Weighted base = | 32187* | +/- | 25414 | +/- | 6773 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 34 | 7.9 | 32 | 9.8 | 41 | 6.5 |
| Useful | 42 | 8.7 | 43 | 10.9 | 37 | 6.1 |
| Very useful | 14 | 5.9 | 14 | 7.4 | 15 | 4.5 |
| Don't know | 8 | 3.9 | 9 | 4.9 | 6 | 2.9 |
| Would rather not say | 3 | -- | 3 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^10]
## Table 63:

 of origin?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 504* |  | 126 |  | 378 |  |
| Weighted base = | 32187* | +/- | 25414 | +/- | 6773 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 31 | 7.9 | 29 | 9.8 | 38 | 6.5 |
| Useful | 43 | 8.6 | 44 | 10.8 | 37 | 6.1 |
| Very useful | 13 | 6.1 | 13 | 7.6 | 14 | 4.6 |
| Don't know | 11 | 4.7 | 11 | 5.9 | 8 | 2.9 |
| Would rather not say | 3 | -- | 3 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding
*Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28).

Table 64:
Q29f. How useful would the following assistance from Immigration New Zealand be in helping employers to attract migrant staff...Information and research data on migrant behaviour/needs

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 504* |  | 126 |  | 378 |  |
| Weighted base = | 32187* | +/- | 25414 | +/- | 6773 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 34 | 8.3 | 33 | 10.3 | 38 | 6.4 |
| Useful | 45 | 8.8 | 47 | 11.0 | 38 | 6.2 |
| Very useful | 11 | 5.5 | 11 | 6.9 | 14 | 4.1 |
| Don't know | 7 | 3.1 | 7 | 3.8 | 7 | 3.6 |
| Would rather not say | 3 | -- | 3 | -- | 3 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^11]
## Table 65:

 migrant employees?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 504* |  | 126 |  | 378 |  |
| Weighted base = | 32187* | +/- | 25414 | +/- | 6773 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 24 | 7.5 | 23 | 9.3 | 30 | 6.0 |
| Useful | 47 | 8.8 | 48 | 11.0 | 46 | 6.5 |
| Very useful | 18 | 6.1 | 18 | 7.6 | 17 | 4.9 |
| Don't know | 8 | 3.3 | 9 | 4.1 | 5 | 2.9 |
| Would rather not say | 3 | -- | 3 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28).

Table 66:
 differences in the workplace?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 819* |  | 212 |  | 607 |  |
| Weighted base = | 54135* | +/- | 41661 | +/- | 12474 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 24 | 5.7 | 26 | 7.3 | 16 | 3.9 |
| Useful | 49 | 6.4 | 49 | 8.2 | 48 | 5.2 |
| Very useful | 20 | 5.0 | 18 | 6.4 | 27 | 4.4 |
| Don't know | 6 | 2.7 | 6 | -- | 6 | 2.7 |
| Would rather not say | 2 | -- | 1 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^12]
## Table 67:

 WORKPLACE?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 819* |  | 212 |  | 607 |  |
| Weighted base = | 54135* | +/- | 41661 | +/- | 12474 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 20 | 5.6 | 22 | 7.2 | 13 | 3.4 |
| Useful | 50 | 6.7 | 49 | 8.5 | 53 | 5.2 |
| Very useful | 24 | 5.7 | 23 | 7.3 | 26 | 4.3 |
| Don't know | 5 | 2.3 | 4 | -- | 7 | 3.0 |
| Would rather not say | 1 | -- | 1 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding
*Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

## Table 68:

 in your industry?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 819* |  | 212 |  | 607 |  |
| Weighted base = | 54135* | +/- | 41661 | +/- | 12474 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 23 | 5.8 | 24 | 7.5 | 19 | 4.2 |
| Useful | 49 | 6.6 | 49 | 8.4 | 51 | 5.2 |
| Very useful | 20 | 5.1 | 19 | 6.5 | 23 | 4.4 |
| Don't know | 6 | 2.7 | 7 | 3.4 | 5 | 2.5 |
| Would rather not say | 1 | -- | 1 | -- | 1 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^13]
## Table 69:

 New Zealand?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 819* |  | 212 |  | 607 |  |
| Weighted base = | 54135* | +/- | 41661 | +/- | 12474 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 16 | 5.0 | 18 | 6.4 | 11 | 3.1 |
| Useful | 51 | 6.6 | 49 | 8.5 | 58 | 5.1 |
| Very useful | 26 | 6.1 | 27 | 7.8 | 24 | 4.3 |
| Don't know | 5 | 2.4 | 5 | -- | 6 | 2.5 |
| Would rather not say | 1 | -- | 1 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding
*Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

## Table 70:

Q30e. How useful would each of the following resources or assistance be in helping your workplace employ and retain migrants...English language skills for the workplace?

| Unweighted base = Weighted base = | Total |  | 1 to 19 employees | 20 plus employees |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 819* |  | 212 |  | $607$ |  |
|  | 54135* | +/- | 41661 | +/- | 12474 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 19 | 5.0 | 18 | 6.3 | 24 | 4.6 |
| Useful | 38 | 6.3 | 41 | 8.1 | 27 | 4.4 |
| Very useful | 37 | 6.0 | 35 | 7.6 | 43 | 5.1 |
| Don't know | 4 | 2.2 | 4 | -- | 4 | 2.3 |
| Would rather not say | 1 | -- | 1 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^14]
## Table 71:

Q30f. How useful would each of the following resources or assistance be in helping your workplace employ and retain migrants...Supporting partners of your migrant staff to find employment?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 819* |  | 212 |  | 607 |  |
| Weighted base = | 54135* | +/- | 41661 | +/- | 12474 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 31 | 6.4 | 32 | 8.2 | 27 | 4.7 |
| Useful | 44 | 6.6 | 43 | 8.4 | 47 | 5.2 |
| Very useful | 14 | 4.3 | 14 | 5.5 | 15 | 3.6 |
| Don't know | 10 | 4.0 | 10 | 5.2 | 9 | 3.2 |
| Would rather not say | 1 | -- | 1 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

## Table 72:

 settlement information?

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 819* |  | 212 |  | 607 |  |
| Weighted base = | 54135* | +/- | 41661 | +/- | 12474 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 16 | 4.9 | 17 | 6.2 | 11 | 3.2 |
| Useful | 45 | 6.7 | 46 | 8.5 | 44 | 5.2 |
| Very useful | 28 | 5.8 | 25 | 7.4 | 36 | 4.8 |
| Don't know | 10 | 4.0 | 10 | 5.1 | 7 | 2.9 |
| Would rather not say | 1 | -- | 1 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

[^15]
## Table 73:



| Unweighted base = Weighted base = | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 819* |  | 212 |  | 607 |  |
|  | 54135* | +/- | 41661 | +/- | 12474 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 30 | 6.2 | 32 | 7.9 | 26 | 4.7 |
| Useful | 46 | 6.4 | 47 | 8.2 | 44 | 5.1 |
| Very useful | 13 | 3.6 | 10 | 4.6 | 20 | 4.1 |
| Don't know | 8 | 3.0 | 9 | 3.8 | 8 | 2.9 |
| Would rather not say | 2 | -- | 2 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

## Table 74:

Q30i. How useful would each of the following resources or assistance be in helping your workplace employ and retain migrants...Provide more information to employers

|  | Total | MoE | 1 to 19 employees | MoE | 20 plus employees | MoE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 819* |  | 212 |  | 607 |  |
| Weighted base = | 54135* | +/- | 41661 | +/- | 12474 | +/- |
|  | \% | \% | \% | \% | \% | \% |
| Not useful | 21 | 5.4 | 22 | 6.9 | 18 | 4.1 |
| Useful | 52 | 6.6 | 52 | 8.5 | 53 | 5.2 |
| Very useful | 19 | 5.1 | 18 | 6.5 | 21 | 4.2 |
| Don't know | 7 | 3.0 | 7 | 3.8 | 6 | 2.7 |
| Would rather not say | 1 | -- | 1 | -- | 2 | -- |
| Total | 100 | -- | 100 | -- | 100 | -- |

## Appendix 2b: Results by industry grouping

Table 75:
Q1. First of all, does your organisation operate from more than one site in New Zealand?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1529 | 230 | 253 | 233 | 224 | 233 | 356 |
| Weighted base = | 176380 | 21982 | 12610 | 18063 | 33464 | 10585 | 79676 |
|  | \% | \% | \% | \% | \% | \% | \% |
| No | 64 | 77 | 71 | 70 | 59 | 69 | 59 |
| Yes | 36 | 23 | 29 | 30 | 41 | 31 | 41 |
| Don't know/no opinion | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
Table 76:
 owners.


Total may not sum to $100 \%$ due to rounding.

## Table 77:

Q3. And for how long has your business been operating in New Zealand?


Total may not sum to $100 \%$ due to rounding.

Table 78:
Q4. In the last 12 months, has your business had any job vacancies?


## Table 79:

Q5. In the last 12 months, has your business had any job vacancies that it was unable to fill?


Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have had a job vacancy in the last 12 months.

## Table 80:

Q6. Of the vacancies your business was unable to fill, what occupations were the vacancies for?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 345* | 54 | 65 | 59 | 43 | 55 | 69 |
| Weighted base = | 18063* | 1507 | 1860 | 1970 | 4454 | 1387 | 6885 |
|  | \% | \% | \% | \% | \% | \% | \% |
| Answer (Specify) | 100 | 100 | 100 | 100 | 100 | 100 | 99 |
| Don't know | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

*Sub-sample based on those organisations which have had a job vacancy that it was unable to fill in the last 12 months.

## Table 81: (note table continues overleaf)

X6. Of the vacancies your business was unable to fill, what occupations were the vacancies for? (constructed variable based on respondent answer to Q6)

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 345^{*} \\ 18063^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 54 \\ 1507 \\ \% \\ \hline \end{gathered}$ | Manufacturing 65 1860 $\%$ | $\begin{gathered} \text { Construction } \\ 59 \\ 1970 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 43 4454 $\%$ | $\begin{gathered} \begin{array}{c} \text { Health and } \\ \text { Social } \\ \text { Assistance } \end{array} \\ 55 \\ 1387 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Other } \\ 69 \\ 6885 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Chief Executives, General Managers and Legislators | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Farmers and Farm Managers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Specialist Managers | 3 | 5 | 7 | 3 | 1 | 6 | 2 |
| Hospitality, Retail and Service Managers | 5 | 0 | 0 | 12 | 13 | 0 | 0 |
| Arts and Media Professionals | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Business, Human Resource and Marketing Professionals | 2 | 0 | 0 | 0 | 0 | 0 | 6 |
| Design, Engineering, Science and Transport Professionals | 8 | 0 | 0 | 5 | 1 | 1 | 18 |
| Education Professionals | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Health Professionals | 8 | 0 | 0 | 0 | 10 | 63 | 1 |
| ICT Professionals | 1 | 0 | 0 | 1 | 0 | 1 | 3 |
| Legal, Social and Welfare Professionals | 1 | 0 | 0 | 1 | 0 | 0 | 2 |
| Engineering, ICT and Science Technicians | 4 | 4 | 10 | 3 | 0 | 1 | 7 |
| Automotive and Engineering Trades Workers | 12 | 1 | 1 | 1 | 1 | 0 | 30 |
| Construction Trades Workers | 5 | 1 | 4 | 32 | 0 | 0 | 2 |
| Electrotechnology and Telecommunications Trades Workers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Food Trades Workers | 10 | 0 | 19 | 0 | 34 | 0 | 0 |
| Skilled Animal and Horticultural Workers | 1 | 12 | 0 | 0 | 0 | 0 | 0 |
| Other Technicians and Trades Workers | 2 | 0 | 5 | 8 | 4 | 0 | 0 |
| Health and Welfare Support Workers | 1 | 0 | 0 | 0 | 0 | 13 | 0 |


| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 345^{*} \\ 18063^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 54 \\ 1507 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 65 \\ 1860 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 59 \\ 1970 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 43 4454 $\%$ | Health and Social Assistance 55 1387 \% | $\begin{gathered} \text { Other } \\ 69 \\ 6885 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Carers and Aides | 2 | 0 | 0 | 0 | 0 | 21 | 0 |
| Hospitality Workers | 3 | 4 | 0 | 0 | 10 | 0 | 0 |
| Protective Service Workers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sports and Personal Service Workers | 2 | 0 | 1 | 0 | 0 | 0 | 6 |
| Office Managers and Program Administrators | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Personal Assistants and Secretaries | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| General Clerical Workers Inquiry Clerks and | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Receptionists | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| Numerical Clerks | 1 | 0 | 0 | 0 | 0 | 0 | 3 |
| Clerical and Office Support Workers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Clerical and Administrative Workers | 2 | 0 | 0 | 0 | 1 | 0 | 3 |
| Sales Representatives and Agents | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Sales Assistants and Salespersons | 9 | 0 | 3 | 12 | 30 | 0 | 0 |
| Sales Support Workers | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| Machine and Stationary Plant Operators | 3 | 11 | 10 | 6 | 0 | 0 | 0 |
| Mobile Plant Operators | 0 | 1 | 1 | 1 | 0 | 0 | 0 |
| Road and Rail Drivers | 3 | 7 | 0 | 0 | 0 | 0 | 5 |
| Store persons | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cleaners and Laundry Workers | 1 | 0 | 0 | 0 | 1 | 2 | 1 |
| Construction and Mining Labourers | 3 | 0 | 3 | 24 | 0 | 0 | 0 |
| Factory Process Workers Farm, Forestry and Garden | 3 | 4 | 10 | 0 | 1 | 0 | 4 |
| Workers | 4 | 43 | 0 | 0 | 0 | 0 | 0 |
| Food Preparation Assistants | 2 | 0 | 6 | 0 | 5 | 8 | 0 |


| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 345^{*} \\ 18063^{*} \\ \% \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 54 \\ 1507 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 65 \\ 1860 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 59 \\ 1970 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 43 4454 $\%$ | $\begin{gathered} \text { Health and } \\ \text { Social } \\ \text { Assistance } \\ 55 \\ 1387 \\ \% \end{gathered}$ | $\begin{gathered} \text { Other } \\ 69 \\ 6885 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other Labourers | 1 | 5 | 6 | 3 | 0 | 0 | 0 |
| Residual Categories (Operational Codes only) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 14 | 6 | 28 | 10 | 4 | 5 | 22 |
| Don't know | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 1 |

Total may exceed 100\% because of multiple response.
*Sub-sample based on those organisations which have had a job vacancy that it was unable to fill in the last 12 months.

Table 82:
Q7. In the last 12 months, has your business employed any new staff? Please do not include any new business owners.

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 253 \\ 12610 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 $\%$ | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No | 34 | 51 | 40 | 38 | 22 | 30 | 32 |
| Yes | 66 | 49 | 60 | 62 | 78 | 70 | 68 |
| Don't know | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.

## Table 83:

Q8. Did your business employ any of these new staff on a 90-day trial period?


Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have employed new staff.

## Table 84:

Q9. Thinking about the person your business most recently employed on a trial period, would you have hired this person if you had not been able to employ them on a trial period?

| Unweighted base | Total 741* | Ag/Forestry/Fishing 100 | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  |  |  | 135 | 114 | 119 | 96 | 177 |
|  | 68909* | 5975 | 4746 | 6065 | 15674 | 3568 | 32882 |
|  | \% | \% | \% | \% | \% | \% | \% |
| No | 32 | 37 | 34 | 38 | 34 | 23 | 29 |
| Yes | 62 | 61 | 62 | 59 | 60 | 68 | 63 |
| Don't know | 6 | 2 | 3 | 3 | 6 | 9 | 8 |
| Would rather not say | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have employed new staff on a 90 -day trial period.

## Table 85:

Q10. Thinking about the person your business most recently employed, what was the main reason for deciding not to use a trial period when hiring this person?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 524^{\star} \\ 45673^{\star} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 74 \\ 4706 \\ \% \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 71 \\ 2686 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 73 \\ 5091 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 80 9885 $\%$ | Health and Social Assistance 107 3355 $\%$ | $\begin{gathered} \text { Other } \\ 119 \\ 19949 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| It might have made it more difficult to recruit someone | 5 | 3 | 4 | 0 | 7 | 5 | 5 |
| Not needed when hiring for a short-term only | 15 | 23 | 21 | 22 | 13 | 10 | 13 |
| Not appropriate for the type of role | 11 | 20 | 17 | 6 | 12 | 10 | 9 |
| The business hasn't had problems with new staff in the past | 2 | 0 | 3 | 1 | 0 | 1 | 4 |
| Existing practices for recruiting and dismissal are effective | 19 | 14 | 13 | 4 | 20 | 25 | 24 |
| The business regards trial periods as unfair to employees | 4 | 5 | 3 | 1 | 5 | 8 | 3 |
| The legal risks | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
| Not in contract/part of collective. Company policy. | 9 | 4 | 7 | 6 | 6 | 16 | 12 |
| Do not qualify/too many staff | 1 | 0 | 0 | 1 | 1 | 3 | 0 |
| Know their capabilities/skills | 26 | 20 | 37 | 42 | 26 | 21 | 23 |
| Any other reason? (Specify) | 15 | 13 | 6 | 17 | 14 | 14 | 17 |
| No reason | 7 | 6 | 5 | 7 | 10 | 3 | 8 |
| Don't know | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
| Would rather not say | 1 | 1 | 0 | 1 | 0 | 1 | 1 |

Total may exceed 100\% because of multiple response.
*Sub-sample based on those organisations which have not employed any new staff on a 90-day trial period.

## Table 86:

Q11. Again, thinking about the person your business most recently employed on a trial period, what was the main reason for deciding to use a trial period when hiring this person?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 741^{*} \\ 68909^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 100 \\ 5975 \\ \% \\ \hline \end{gathered}$ | Manufacturing $\begin{gathered} 135 \\ 4746 \\ \% \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 114 \\ 6065 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 119 15674 $\%$ | Health and <br> Social <br> Assistance 96 <br> 3568 <br> \% | $\begin{gathered} \text { Other } \\ 177 \\ 32882 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| To check the employee's ability to do the job before committing to employ them long-term | 52 | 54 | 47 | 68 | 47 | 59 | 50 |
| To employ someone with the ability to do the job, but where the business was unsure about their 'fit' with the workplace | 24 | 36 | 19 | 22 | 19 | 24 | 25 |
| Safety net, to manage risk \& avoid issues/costs around dismissal | 20 | 13 | 19 | 20 | 21 | 38 | 20 |
| To give the employee a chance. | 5 | 10 | 6 | 2 | 8 | 21 | 2 |
| So the employee could see if the job or workplace was a good fit for them | 8 | 7 | 11 | 14 | 7 | 16 | 7 |
| To be fair to both parties | 8 | 9 | 9 | 2 | 13 | 13 | 7 |
| To test the viability of the position | 4 | 6 | 2 | 2 | 3 | 8 | 4 |
| Stipulation in contract. Company policy. | 15 | 10 | 21 | 5 | 9 | 22 | 18 |
| It was available, a legal option | 10 | 6 | 3 | 5 | 15 | 9 | 11 |
| Any other reason? (Specify) | 6 | 3 | 11 | 7 | 9 | 5 | 3 |
| No reason | 3 | 1 | 3 | 5 | 2 | 6 | 2 |
| Don't know | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Would rather not say | 1 | 0 | 0 | 0 | 2 | 0 | 1 |

[^16]*Sub-sample based on those organisations which have employed new staff on a 90-day trial period.

## Table 87:

Q12. Have any employees who started on a 90-day trial period been dismissed during or at the end of the trial period?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 741* | 100 | 135 | 114 | 119 | 96 | 177 |
| Weighted base = | 68909* | 5975 | 4746 | 6065 | 15674 | 3568 | 32882 |
|  | \% | \% | \% | \% | \% | \% | \% |
| No | 72 | 80 | 68 | 61 | 63 | 66 | 78 |
| Yes | 27 | 20 | 31 | 39 | 37 | 34 | 20 |
| Don't know | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have employed new staff on a 90 -day trial period.

## Table 88:

Q13. Thinking about the employee your business most recently dismissed during or at the end of a trial period, for which of the following reasons was this person dismissed?


Total may exceed 100\% because of multiple response.
*Sub-sample based on those organisations which have dismissed an employee who started on a 90-day trial period
**Caution: low base number of respondents - results are indicative only.

## Table 89:

Q14. Thinking about the number of positions in your business, over the next year do you expect this number to...?


Total may not sum to $100 \%$ due to rounding.

Table 90:
Q15. What about the number of positions that are low-skilled? Do you expect this number to...?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1490^{\star} \\ 171419^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 227 \\ 21906 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 248 \\ 12287 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 226 \\ 17641 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 218 32359 $\%$ | Health and Social Assistance 229 10537 $\%$ | $\begin{gathered} \text { Other } \\ 342 \\ 76688 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stay about the same | 64 | 80 | 59 | 50 | 70 | 53 | 64 |
| Increase | 11 | 7 | 19 | 21 | 11 | 6 | 10 |
| Decrease | 4 | 3 | 4 | 5 | 5 | 1 | 4 |
| No low-skilled positions in the business | 18 | 10 | 17 | 21 | 11 | 38 | 21 |
| Don't know | 1 | 1 | 2 | 3 | 2 | 0 | 1 |
| Would rather not say | 0 | 0 | 0 | 0 | 1 | 2 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

[^17]
## Table 91:

Q16. And what about the number of positions that are medium-skilled? Do you expect this number to...?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1490^{*} \\ 171419^{*} \\ \% \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 227 \\ 21906 \\ \% \\ \hline \end{gathered}$ | Manufacturing <br> 248 <br> 12287 <br> \% | $\begin{gathered} \text { Construction } \\ 226 \\ 17641 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 218 32359 $\%$ | Health and Social Assistance 229 10537 \% | $\begin{gathered} \text { Other } \\ 342 \\ 76688 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stay about the same | 73 | 82 | 69 | 60 | 81 | 79 | 70 |
| Increase | 13 | 5 | 18 | 26 | 11 | 13 | 13 |
| Decrease | 2 | 3 | 1 | 1 | 3 | 1 | 3 |
| No medium-skilled positions in the business | 9 | 10 | 9 | 11 | 3 | 5 | 12 |
| Don't know | 2 | 1 | 3 | 2 | 3 | 3 | 2 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

[^18]*Sub-sample based on those organisations which were able to answer Q14 as 'stay about the same', 'increase' or 'decrease'.

## Table 92:

Q17. And what about the number of positions that are high-skilled, do you expect this number to...?


Table 93:
Q31. Do all of your employees have a written employment agreement?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | Manufacturing $\begin{gathered} 253 \\ 12610 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 \% | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No | 11 | 32 | 12 | 19 | 9 | 4 | 5 |
| Yes | 88 | 67 | 88 | 79 | 91 | 95 | 93 |
| Don't know | 1 | 1 | 0 | 0 | 0 | 2 | 1 |
| Would rather not say | 1 | 0 | 0 | 2 | 0 | 0 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.

## Table 94:

Q32. In the last 12 months, have any of your employees cashed up some of their annual holiday entitlement?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | Manufacturing $\begin{gathered} 253 \\ 12610 \end{gathered}$ <br> \% | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 \% | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No | 61 | 71 | 52 | 61 | 49 | 60 | 65 |
| Yes | 36 | 26 | 45 | 37 | 47 | 36 | 32 |
| Don't know | 3 | 3 | 3 | 1 | 3 | 4 | 2 |
| Would rather not say | 1 | 0 | 0 | 1 | 0 | 1 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.

Table 95:
Q33. Does your business have a policy that does not allow employees to cash up any of their annual holidays?

| Unweighted base | Total 696* | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | Assistance |  |
|  |  | 117 | 97 | 109 | 82 | 97 | 194 |
|  | 107820* | 15682 | 6538 | 11050 | 16555 | 6326 | 51669 |
|  | \% | \% | \% | \% | \% | \% | \% |
| No | 81 | 88 | 94 | 93 | 78 | 80 | 77 |
| Yes | 12 | 10 | 5 | 6 | 15 | 9 | 14 |
| Don't know | 7 | 2 | 1 | 1 | 7 | 11 | 9 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations without employees who had cashed up some of their annual holiday entitlement

## Table 96:

Q34. Why has the business adopted this policy of not allowing cashing up of holidays? Is it because...

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 129^{*} \\ 12791^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 14^{* *} \\ 1621 \\ \% \\ \hline \end{gathered}$ | Manufacturing $\begin{gathered} 16^{* *} \\ 337 \\ \% \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 20^{* *} \\ 622 \\ \% \end{gathered}$ | Retail Trade/Accommodation/Food Services $18^{* *}$ 2524 $\%$ | Health and Social Assistance 21** 556 \% | $\begin{gathered} \text { Other } \\ 40 \\ 7131 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The business can't afford the extra cost | 18 | 30 | 0 | 12 | 19 | 38 | 15 |
| The business doesn't have extra work to offer to staff The business wants employees to take their full holiday entitlement to get a break from work | 8 | 15 | 17 75 | 18 | 0 79 | 0 96 | 8 |
| Any other reason (Specify) | 22 | 38 | 5 | 19 | 21 | 7 | 21 |
| Don't know | 3 | 0 | 2 | 0 | 17 | 0 | 0 |
| Would rather not say | 7 | 0 | 0 | 0 | 0 | 0 | 12 |

[^19]**Caution: low base number of respondents - results are indicative only.

## Table 97:

Q35. In the last 12 months, roughly what proportions of your employees have transferred a public holiday to another day? Would you say?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | Manufacturing $\begin{gathered} 253 \\ 12610 \end{gathered}$ <br> \% | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 \% | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Less than 10 percent | 27 | 23 | 29 | 33 | 24 | 24 | 28 |
| 10 to 20 percent | 4 | 2 | 6 | 7 | 4 | 3 | 3 |
| 21 to 50 percent | 4 | 2 | 4 | 1 | 9 | 1 | 3 |
| More than 50 percent | 5 | 5 | 2 | 5 | 11 | 4 | 2 |
| None | 56 | 65 | 57 | 53 | 44 | 66 | 59 |
| Don't know | 3 | 2 | 2 | 0 | 7 | 1 | 3 |
| Would rather not say | 1 | 0 | 0 | 0 | 0 | 0 | 2 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

## Table 98:

Q36. Which of the following information sources do you use to find out about employment law?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \end{gathered}$ | Manufacturing $\begin{gathered} 253 \\ 12610 \end{gathered}$ <br> \% | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 \% | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ministry of Business, Innovation and Employment (formerly the Department of Labour) | 57 | 44 | 64 | 62 | 54 | 62 | 58 |
| Other government organisations | 21 | 25 | 20 | 20 | 25 | 18 | 20 |
| Unions | 6 | 4 | 7 | 4 | 9 | 14 | 6 |
| Professional bodies or industry and trade associations, for example, the EMA or Master Builders | 43 | 41 | 38 | 55 | 39 | 56 | 41 |
| Lawyers or accountants | 55 | 58 | 54 | 59 | 50 | 61 | 55 |
| Colleagues, friends or family | 37 | 37 | 36 | 33 | 41 | 40 | 36 |
| General media | 22 | 31 | 23 | 20 | 20 | 28 | 20 |
| In-house (HR, Management) | 6 | 1 | 3 | 4 | 10 | 6 | 6 |
| Websites/Internet (general) | 4 | 2 | 3 | 1 | 9 | 2 | 4 |
| HR/Business Consultants | 6 | 1 | 4 | 1 | 4 | 5 | 9 |
| Any other source? (Specify) | 4 | 4 | 4 | 3 | 6 | 2 | 3 |
| None | 3 | 8 | 5 | 2 | 1 | 1 | 3 |
| Don't know | 1 | 1 | 0 | 3 | 1 | 0 | 1 |
| Would rather not say | 0 | 0 | 0 | 0 | 1 | 0 | 0 |

Total may exceed $100 \%$ because of multiple response

## Table 99:

Q37. Does your business offer any of the following flexible working arrangements for any of its employees?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | Manufacturing $\begin{gathered} 253 \\ 12610 \end{gathered}$ <br> \% | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 \% | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Flexible break times Flexibility in shifts or employees selecting their own roster or shifts | 78 40 | 74 | 79 39 | 77 | 76 | 69 47 | 82 38 |
| The choice to work part-time or reduced hours | 60 | 54 | 66 | 37 | 67 | 69 | 61 |
| Job sharing | 28 | 26 | 32 | 13 | 39 | 51 | 25 |
| Flexible start and finish times A choice over when hours are worked, for example, working annualised hours or school hours | 68 | 75 36 | 79 | 65 39 | 54 46 | 51 34 | 74 49 |
| Working from home or other sites | 29 | 17 | 25 | 27 | 16 | 26 | 39 |
| Unpaid leave | 69 | 55 | 77 | 63 | 65 | 83 | 72 |
| Allowing leave for emergencies/study/prearranged | 3 | 2 | 1 | 5 | 8 | 3 | 2 |
| Response outside of scope Any other flexible arrangements? (Specify) | 5 1 | 5 0 | 5 2 | 4 0 | 6 1 | 4 0 | 5 1 |
| None of these offered | 4 | 9 | 4 | 8 | 9 | 4 | 1 |
| Don't know | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Would rather not say | 0 | 0 | 0 | 0 | 2 | 0 | 0 |

Total may exceed $100 \%$ because of multiple response.

## Table 100:

Q38. Are any of your employees paid the adult minimum wage of $\$ 13.50$ per hour? This rate applies to all employees aged 16 years and over who are not new entrants or trainees.


Table 101:
Q39. Are any of your employees paid the training minimum wage of $\$ 10.60$ per hour?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 253 \\ 12610 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 $\%$ | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No | 98 | 98 | 99 | 98 | 97 | 98 | 97 |
| Yes | 1 | 1 | 1 | 0 | 1 | 0 | 1 |
| Don't know | 1 | 0 | 1 | 1 | 2 | 2 | 1 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
 use of this particular minimum wage in the business rather than the actual wage level.

## Table 102:

Q40. In the last 12 months has your business employed any workers aged 15 to 25 years?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1289^{*} \\ 117023^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 177 \\ 10814 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 210 \\ 7533 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 190 \\ 11221 \\ \% \end{gathered}$ | Retail Trade/Accommodation/Food Services 203 26013 $\%$ | Health and Social Assistance 207 7365 \% | $\begin{gathered} \text { Other } \\ 302 \\ 54077 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No | 36 | 25 | 25 | 30 | 21 | 48 | 46 |
| Yes | 64 | 75 | 74 | 70 | 79 | 51 | 53 |
| Don't know | 0 | 0 | 1 | 0 | 0 | 1 | 0 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

[^20]
## Table 103:

Q41. Are any of these employees paid the new entrants minimum wage of $\$ 10.60$ per hour?


Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have employed workers aged 15 to 25 years in the last 12 months.
 the use of this particular minimum wage in the business rather than the actual wage level

## Table 104:

Q42. After an increase in minimum wage rates, does your business usually increase wages or salaries for employees who are already being paid above minimum wages?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 253 \\ 12610 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 $\%$ | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No | 50 | 43 | 51 | 47 | 40 | 50 | 57 |
| Yes | 43 | 51 | 44 | 49 | 51 | 43 | 36 |
| Don't know | 5 | 5 | 5 | 4 | 6 | 4 | 5 |
| Would rather not say | 2 | 1 | 0 | 0 | 3 | 3 | 2 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.

## Table 105:

Q43. In the last 12 months, has your business had any employment relations problems or disputes that required action or involvement by management?


Total may not sum to $100 \%$ due to rounding.

Table 106:
Q44. In the last 12 months, has your business been asked by any union for access to the workplace?

| Unweighted baseWeighted base | Total 1529 | Ag/Forestry/Fishing 230 | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | Assistance |  |
|  |  |  | 253 | 233 | 224 | 233 | 356 |
|  | 176380 | 21982 | 12610 | 18063 | 33464 | 10585 | 79676 |
|  | \% | \% | \% | \% | \% | \% | \% |
| No | 95 | 100 | 91 | 96 | 97 | 88 | 95 |
| Yes | 4 | 0 | 8 | 3 | 3 | 11 | 4 |
| Don't know | 1 | 0 | 1 | 1 | 0 | 1 | 1 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding

## Table 107:

Q45. Were any of these requests for union access denied?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 310* | 9** | 72 | 38 | 49 | 82 | 60 |
| Weighted base = | 6945* | 35 | 1044 | 602 | 1060 | 1198 | 3007 |
|  | \% | \% | \% | \% | \% | \% | \% |
| No | 96 | 89 | 100 | 100 | 94 | 96 | 95 |
| Yes | 2 | 11 | 0 | 0 | 6 | 3 | 2 |
| Don't know | 1 | 0 | 0 | 0 | 0 | 1 | 3 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
Sub-sample based on those organisations which have been asked by a union for access to the workplace in the last 12 months
**Caution: low base number of respondents - results are indicative only.

Table 108:
Q47. Who provides health and safety expertise and leadership in your business?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | Manufacturing 253 12610 $\%$ | Construction 233 18063 $\%$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 \% | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management or the business owner | 74 | 78 | 81 | 82 | 71 | 67 | 72 |
| Your Human Resources Department | 5 | 0 | 3 | 3 | 7 | 6 | 6 |
| A health and safety specialist within the business | 12 | 5 | 9 | 12 | 14 | 16 | 13 |
| Head office <br> Employee health and safety reps or a Health and Safety Committee | 6 10 | 3 5 | 2 | 4 | 8 | 2 | 7 |
| Health and safety specialist or organisation external to the business | 10 9 | 10 | 10 | 14 | 6 | 9 | 9 |
| An Industry group or association such as NZ Retailers Association or Hospitality Association | 4 | 6 | 2 | 11 | 4 | 3 | 2 |
| A staff member/all staff Government departments (ACC, DoL, MBIE, etc.) | 5 | 5 1 | 6 | 5 | 4 | 1 | 6 |
| Any other provider (Specify) | 3 | 5 | 4 | 1 | 1 | 3 | 4 |
| No one | 4 | 4 | 3 | 1 | 4 | 1 | 4 |
| Don't know | 1 | 0 | 1 | 1 | 2 | 2 | 0 |
| Would rather not say | 1 | 0 | 2 | 0 | 3 | 1 | 1 |

## Table 109:

Q48. If you wanted more expert advice for your business on health and safety than you currently receive, do you know where you would get this advice from?


Total may not sum to $100 \%$ due to rounding.

Table 110:
Q49. Does your business have a documented system for identifying and managing workplace hazards?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 253 \\ 12610 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 $\%$ | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No | 17 | 18 | 17 | 3 | 25 | 9 | 18 |
| Yes | 81 | 81 | 83 | 97 | 73 | 89 | 79 |
| Don't know | 2 | 1 | 0 | 0 | 2 | 2 | 2 |
| Would rather not say | 0 | 0 | 0 | 0 | 1 | 0 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.

Table 111:
Q50. When a new hazard is identified or an existing hazard changes, is this recorded in the system?


Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have a documented system for identifying and managing workplace hazards.

Table 112:
Q51. Does your business have a documented process for investigating workplace accidents?

| Unweighted base | $\begin{aligned} & \text { Total } \\ & 1529 \end{aligned}$ | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | Assistance |  |
|  |  | 230 | 253 | 233 | 224 | 233 | 356 |
|  | 176380 | 21982 | 12610 | 18063 | 33464 | 10585 | 79676 |
|  | \% | \% | \% | \% | \% | \% | \% |
| No | 24 | 28 | 27 | 13 | 28 | 15 | 24 |
| Yes | 73 | 71 | 73 | 87 | 67 | 82 | 73 |
| Don't know | 2 | 1 | 0 | 0 | 5 | 3 | 2 |
| Would rather not say | 1 | 0 | 0 | 0 | 0 | 0 | 2 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Table 113:
Q52. Does your business have health and safety inductions for all new employees?


Total may not sum to $100 \%$ due to rounding.

Table 114:
Q53. Is a record kept of every health and safety induction for new employees?

| Unweighted base | $\begin{aligned} & \text { Total } \\ & 1346^{*} \end{aligned}$ | Ag/Forestry/Fishing 200 | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | Assistance |  |
|  |  |  | 223 | 221 | 186 | 216 | 300 |
|  | 134443* | 17800 | 9350 | 15849 | 23362 | 8879 | 59204 |
|  | \% | \% | \% | \% | \% | \% | \% |
| No | 23 | 25 | 26 | 33 | 20 | 24 | 21 |
| Yes | 73 | 75 | 73 | 63 | 75 | 72 | 75 |
| Don't know | 3 | 0 | 0 | 4 | 5 | 4 | 4 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have health and safety inductions for all new employees.

## Table 115:

Q54. Does your business use contractors or subcontractors to do any work for the business?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | Manufacturing $253$ $12610$ <br> \% | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social <br> Assistance 233 <br> 10585 \% | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No | 39 | 33 | 42 | 8 | 46 | 40 | 44 |
| Yes | 60 | 66 | 58 | 92 | 52 | 60 | 55 |
| Don't know | 1 | 1 | 0 | 0 | 3 | 0 | 0 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.

Table 116:
Q55. Do all your contractors and subcontractors receive a health and safety induction?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 1148* | 167 | 192 | 223 | 147 | 171 | 248 |
| Weighted base = | 106040* | 14431 | 7284 | 16578 | 17297 | 6305 | 44144 |
|  | \% | \% | \% | \% | \% | \% | \% |
| No | 40 | 42 | 49 | 38 | 45 | 39 | 37 |
| Yes | 54 | 56 | 50 | 61 | 43 | 55 | 56 |
| Don't know | 6 | 2 | 1 | 1 | 12 | 6 | 7 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which use contractors or subcontractors to do work for the business.

Table 117:
Q56. Does your business have a formal system for employee participation in managing health and safety?


## Table 118:

Q57. Does your business have any of the following?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 253 \\ 12610 \\ \% \\ \hline \end{gathered}$ | Construction 233 18063 $\%$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 \% | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elected health and safety representatives | 38 | 27 | 43 | 45 | 33 | 42 | 41 |
| Informal health and safety representatives | 44 | 33 | 50 | 46 | 41 | 46 | 46 |
| A health and safety committee | 22 | 15 | 28 | 15 | 22 | 29 | 24 |
| A regular system for health and safety communications | 57 | 61 | 59 | 73 | 43 | 64 | 57 |
| Health and safety is included as a regular team meeting item | 54 | 57 | 60 | 75 | 44 | 63 | 50 |
| None of the above | 19 | 25 | 16 | 4 | 25 | 6 | 20 |
| Don't know | 1 | 0 | 0 | 2 | 1 | 0 | 1 |
| Would rather not say | 1 | 1 | 0 | 0 | 3 | 2 | 1 |

Total may exceed $100 \%$ because of multiple response.

Table 119:
Q58. In the last 12 months, has your business made any significant changes to its health and safety systems or practices?


Table 120:



Total may exceed 100\% because of multiple response.
*Sub-sample based on those organisations which have made significant changes to its health and safety systems or practices.

## Table 121:

Q60. Do you agree or disagree that your business owners or managers have a good understanding of their obligations under the Health and Safety in Employment Act?


Total may not sum to $100 \%$ due to rounding.

Table 122:
Q61. Do you agree or disagree that government is effective at enforcing obligations for businesses under the Health and Safety in Employment Act?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 253 \\ 12610 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 $\%$ | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Agree | 60 | 65 | 58 | 71 | 57 | 50 | 59 |
| Neither agree nor disagree | 12 | 8 | 10 | 11 | 12 | 26 | 11 |
| Disagree | 13 | 15 | 17 | 13 | 14 | 7 | 13 |
| Don't know | 14 | 11 | 12 | 4 | 16 | 14 | 15 |
| Would rather not say | 1 | 2 | 3 | 0 | 1 | 3 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.

Table 123:
Q62. Do you agree or disagree that having good health and safety systems is good for your business?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 253 \\ 12610 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 $\%$ | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Agree | 89 | 89 | 97 | 87 | 92 | 95 | 86 |
| Neither agree nor disagree | 5 | 4 | 3 | 6 | 5 | 4 | 5 |
| Disagree | 5 | 5 | 0 | 8 | 3 | 1 | 6 |
| Don't know | 1 | 1 | 0 | 0 | 0 | 0 | 1 |
| Would rather not say | 1 | 1 | 0 | 0 | 0 | 0 | 2 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.

## Table 124:

CODE RESPONDENT'S SEX

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1121^{*} \\ 134480^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 181 \\ 18718 \\ \% \\ \hline \end{gathered}$ | Manufacturing $\begin{gathered} 186 \\ 10203 \end{gathered}$ <br> \% | $\begin{gathered} \text { Construction } \\ 179 \\ 15088 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 179 25601 $\%$ | Health and Social Assistance 156 6353 \% | $\begin{gathered} \text { Other } \\ 240 \\ 58518 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 64 | 76 | 69 | 87 | 60 | 32 | 59 |
| Female | 36 | 24 | 31 | 13 | 40 | 68 | 41 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

*Sub-sample based on CATI survey only

## Table 125:

Size2. Number of employees at the business site (constructed variable based on respondent answer to Q2, with 'don't know' answers defaulting to sample frame info)

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | Manufacturing $\begin{gathered} 253 \\ 12610 \\ \% \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 \% | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 to 5 | 63 | 79 | 51 | 74 | 56 | 54 | 63 |
| 6 to 19 | 27 | 17 | 33 | 20 | 35 | 29 | 26 |
| 20 to 49 | 7 | 3 | 10 | 4 | 6 | 9 | 7 |
| 50 plus | 3 | 1 | 6 | 2 | 3 | 7 | 4 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Table 126:
 Zealand in the last five years.

| Unweighted baseWeighted base | Total$1529$ | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Health and Social | Other |
|  |  |  |  |  |  | Assistance |  |
|  |  | 230 | 253 | 233 | 224 | 233 | 356 |
|  | 176380 | 21982 | 12610 | 18063 | 33464 | 10585 | 79676 |
|  | \% | \% | \% | \% | \% | \% | \% |
| No | 71 | 82 | 64 | 87 | 62 | 59 | 70 |
| Yes | 28 | 16 | 34 | 12 | 36 | 41 | 28 |
| Don't know | 1 | 3 | 2 | 1 | 1 | 0 | 1 |
| Would rather not say | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.

Table 127:
Q19. And in the last 12 months, has your business hired any recent migrants?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 1529 \\ 176380 \\ \% \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 230 \\ 21982 \\ \% \\ \hline \end{gathered}$ | Manufacturing $\begin{gathered} 253 \\ 12610 \\ \% \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 233 \\ 18063 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 224 33464 $\%$ | Health and Social Assistance 233 10585 \% | $\begin{gathered} \text { Other } \\ 356 \\ 79676 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No | 79 | 86 | 74 | 90 | 73 | 75 | 79 |
| Yes | 20 | 12 | 24 | 10 | 26 | 23 | 20 |
| Don't know | 1 | 3 | 1 | 0 | 1 | 2 | 1 |
| Would rather not say | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.

## Table 128:

Q20. Thinking about the migrant your business most recently hired, what role did this person fill in your business?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 623* | 81 | 109 | 67 | 111 | 111 | 144 |
| Weighted base = | 34844* | 2529 | 3079 | 1783 | 8772 | 2413 | 16267 |
|  | \% | \% | \% | \% | \% | \% | \% |
| Managers | 9 | 13 | 12 | 2 | 8 | 1 | 10 |
| Professionals | 19 | 5 | 5 | 5 | 2 | 44 | 31 |
| Technicians and Trades Workers | 11 | 1 | 20 | 33 | 5 | 4 | 14 |
| Community and Personal Service Workers | 8 | 0 | 0 | 0 | 3 | 36 | 10 |
| Clerical and Administrative Workers | 9 | 1 | 2 | 4 | 4 | 11 | 15 |
| Sales Workers | 10 | 5 | 8 | 0 | 25 | 0 | 5 |
| Machinery Operators and Drivers | 3 | 7 | 7 | 7 | 0 | 0 | 3 |
| Labourers | 7 | 17 | 9 | 46 | 6 | 0 | 2 |
| Low-skilled worker | 12 | 50 | 35 | 1 | 16 | 2 | 1 |
| Other | 10 | 1 | 1 | 1 | 31 | 1 | 5 |
| Don't know | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Would rather not say | 2 | 0 | 0 | 0 | 0 | 0 | 4 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Sub-sample based on those organisations which have hired a recent migrant in the last 12 months.

Table 129:
Q21. Was the migrant you most recently hired living outside of New Zealand when they applied to work at your business?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 623* | 81 | 109 | 67 | 111 | 111 | 144 |
| Weighted base = | 34844* | 2529 | 3079 | 1783 | 8772 | 2413 | 16267 |
|  | \% | \% | \% | \% | \% | \% | \% |
| No | 82 | 76 | 86 | 68 | 89 | 73 | 81 |
| Yes | 17 | 21 | 14 | 28 | 11 | 27 | 18 |
| Don't know | 1 | 1 | 0 | 3 | 0 | 0 | 1 |
| Would rather not say | 0 | 2 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have hired a recent migrant in the last 12 months.

## Table 130:

Q22. For what particular reasons did your business choose to employ a recent migrant?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 623^{*} \\ 34844^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 81 \\ 2529 \\ \% \\ \hline \end{gathered}$ | Manufacturing $109$ $3079$ <br> \% | $\begin{gathered} \text { Construction } \\ 67 \\ 1783 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 111 8772 $\%$ | Health and Social Assistance 111 2413 \% | $\begin{gathered} \text { Other } \\ 144 \\ 16267 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| They were the best candidate | 41 | 33 | 27 | 26 | 49 | 41 | 41 |
| Their skills/qualifications | 37 | 13 | 29 | 23 | 36 | 27 | 45 |
| Their experience | 6 | 2 | 13 | 0 | 6 | 10 | 4 |
| Fresh perspective | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Strong work ethic | 8 | 10 | 16 | 15 | 8 | 13 | 6 |
| Overseas contacts/networks | 0 | 5 | 0 | 0 | 0 | 0 | 0 |
| They speak a language other than English | 5 | 2 | 1 | 0 | 5 | 0 | 7 |
| Many of our customers are also migrants | 1 | 2 | 0 | 0 | 0 | 0 | 1 |
| To be able to pay lower salary/wages | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Their personality/they seemed like they would be a 'good fit' for the business | 5 | 0 | 10 | 4 | 5 | 6 | 5 |
| New Zealanders were not willing to do job | 5 | 14 | 6 | 1 | 7 | 13 | 2 |
| Difficulty hiring New Zealanders for job due to skill shortage | 14 | 35 | 8 | 11 | 7 | 25 | 13 |
| No New Zealand born candidates applied | 4 | 3 | 6 | 8 | 1 | 12 | 4 |
| Other | 10 | 8 | 18 | 51 | 10 | 2 | 5 |
| No reason (No particular preference for migrant vs. New Zealander) | 8 | 3 | 6 | 1 | 9 | 11 | 9 |
| Don't know | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Total may exceed 100\% because of multiple response.
Sub-sample based on those organisations which have hired a recent migrant in the last 12 months.

## Table 131:

Q23. On the whole, how would you rate your migrant employees on their overall job performance?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 775* | 85 | 145 | 91 | 128 | 142 | 184 |
| Weighted base = | 48931* | 3463 | 4310 | 2103 | 12153 | 4294 | 22608 |
|  | \% | \% | \% | \% | \% | \% | \% |
| Very poor | 0 | 0 | 0 | 3 | 0 | 0 | 0 |
| Poor | 1 | 0 | 0 | 0 | 4 | 0 | 0 |
| Neither good nor poor | 8 | 2 | 4 | 4 | 12 | 11 | 8 |
| Good | 33 | 43 | 33 | 44 | 26 | 21 | 36 |
| Very good | 57 | 55 | 63 | 45 | 59 | 67 | 54 |
| Don't know | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Would rather not say | 1 | 0 | 0 | 3 | 0 | 0 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Sub-sample based on those organisations which have a recent migrant employee on staff

Table 132: (note table continues overleaf)
Q24. And why do you say that?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 692^{*} \\ 43857^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 80 \\ 3379 \\ \% \\ \hline \end{gathered}$ | Manufacturing 133 <br> 4125 <br> \% | Construction $\begin{gathered} 74 \\ 1885 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 115 10268 $\%$ | Health and Social Assistance 128 3803 \% | $\begin{gathered} \text { Other } \\ 162 \\ 20398 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employees are able to share their experience and skills | 27 | 21 | 26 | 16 | 30 | 56 | 23 |
| Employees have skills and experience not available in New Zealand | 7 | 2 | 14 | 3 | 9 | 13 | 6 |
| Employees perform at a level higher than expected | 3 | 5 | 4 | 2 | 3 | 1 | 3 |
| Employees perform at a superior level to the other employees | 3 | 2 | 4 | 0 | 0 | 2 | 6 |
| Employees don't have English language problems | 3 | 2 | 1 | 0 | 0 | 2 | 5 |
| Employees have no problems with cultural differences | 4 | 9 | 1 | 4 | 2 | 3 | 5 |
| Employees have transferable skills | 1 | 0 | 2 | 3 | 2 | 0 | 0 |
| Employees have prior work experience in New Zealand | 0 | 0 | 0 | 1 | 0 | 2 | 0 |
| Employees have the right attitude/are willing to learn/work ethic/above \& beyond their role | 46 | 70 | 48 | 56 | 61 | 44 | 34 |
| Employees have the skills and experience required (in general) | 22 | 14 | 25 | 12 | 24 | 30 | 22 |
| Employees have other language (non-English) skills | 3 | 0 | 0 | 6 | 4 | 0 | 4 |
| Employees' work is very good quality | 19 | 21 | 17 | 21 | 28 | 12 | 16 |
| Employees do what is required/fulfil that role | 10 | 11 | 11 | 8 | 7 | 12 | 12 |
| Appraisals/referred by others | 3 | 0 | 2 | 4 | 9 | 1 | 2 |
| Other | 6 | 7 | 12 | 3 | 5 | 3 | 7 |



Total may exceed 100\% because of multiple response.
*Sub-sample based on those respondents who rate their recent migrant employee's job performance as being 'good' or 'very good'.

## Table 133:

Q25. In the last 12 months, has your business hired any recent migrants who have subsequently left the business?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 623^{*} \\ 34844^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 81 \\ 2529 \\ \% \\ \hline \end{gathered}$ | Manufacturing $\begin{gathered} 109 \\ 3079 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 67 \\ 1783 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 111 8772 $\%$ | Health and Social Assistance 111 2413 \% | $\begin{gathered} \text { Other } \\ 144 \\ 16267 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No | 58 | 28 | 58 | 32 | 56 | 53 | 68 |
| Yes | 39 | 69 | 41 | 64 | 44 | 43 | 29 |
| Don't know | 2 | 3 | 1 | 4 | 1 | 4 | 3 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have hired a recent migrant in the last 12 months.

Table 134:
Q26. Thinking now about the migrant that left your business most recently, for what particular reasons did they leave?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 269^{*} \\ 13741^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 42 \\ 1756 \\ \% \\ \hline \end{gathered}$ | Manufacturing 47 <br> 1264 <br> \% | $\begin{gathered} \text { Construction } \\ 26^{* *} \\ 1146 \\ \% \end{gathered}$ | Retail Trade/Accommodation/Food Services 55 3831 $\%$ | Health and Social Assistance 49 1037 \% | $\begin{gathered} \text { Other } \\ 50 \\ 4706 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Got a job with another employer in New Zealand | 15 | 9 | 16 | 23 | 20 | 36 | 7 |
| Returned to their country of origin | 28 | 9 | 26 | 26 | 25 | 5 | 45 |
| Moved to Australia | 7 | 14 | 5 | 25 | 1 | 25 | 1 |
| Moved to a different country other than Australia | 4 | 0 | 6 | 5 | 1 | 1 | 7 |
| Moved to a different town/city in New Zealand for reasons other than work | 5 | 0 | 10 | 8 | 1 | 1 | 9 |
| Took up study | 2 | 0 | 0 | 0 | 5 | 1 | 0 |
| Not suitable for the job/not happy with performance | 8 | 25 | 3 | 7 | 1 | 21 | 7 |
| Contract ended | 16 | 47 | 22 | 20 | 11 | 2 | 10 |
| Redundancy | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Health reasons | 0 | 0 | 0 | 2 | 0 | 0 | 0 |
| Left to set up their own business | 3 | 0 | 1 | 0 | 12 | 0 | 0 |
| Could not renew work visa | 12 | 29 | 11 | 0 | 21 | 5 | 4 |
| Low salary/wages | 2 | 0 | 0 | 6 | 1 | 5 | 1 |
| Didn't fit into New Zealand workplace culture | 2 | 1 | 1 | 0 | 5 | 2 | 1 |
| Family reasons/personal circumstances | 11 | 1 | 17 | 5 | 7 | 6 | 17 |
| Other | 10 | 1 | 1 | 0 | 14 | 4 | 16 |
| No reason | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Don't know | 3 | 0 | 2 | 2 | 6 | 1 | 1 |
| Would rather not say | 0 | 0 | 0 | 0 | 1 | 0 | 0 |

[^21]Table 135:
Q27. Are there any specific reasons why your business did not recruit any recent migrants in the last year?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 638^{*} \\ 78743^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 95 \\ 8514 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Manufacturing } \\ 100 \\ 4872 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 120 \\ 9476 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 85 16069 $\%$ | Health and Social Assistance 87 4262 \% | $\begin{gathered} \text { Other } \\ 151 \\ 35550 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No vacancy | 20 | 15 | 21 | 21 | 18 | 38 | 20 |
| No migrants applied for a job with my business | 24 | 18 | 21 | 21 | 20 | 16 | 29 |
| Have been able to find a New Zealand born candidate to fill role | 9 | 5 | 6 | 6 | 0 | 12 | 14 |
| Couldn't find a migrant with the right skills/experience | 15 | 9 | 9 | 8 | 15 | 14 | 19 |
| Concerns about English language abilities | 6 | 3 | 11 | 3 | 6 | 1 | 8 |
| Concerns about the value of overseas qualifications or experience | 1 | 0 | 0 | 0 | 0 | 0 | 2 |
| Offered a position to a migrant but they did not accept it | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| Recruitment of migrants for job(s) was not possible under the NZ Immigration system | 1 | 0 | 1 | 0 | 0 | 0 | 1 |
| It's too difficult to hire a migrant | 3 | 0 | 4 | 0 | 7 | 1 | 3 |
| I'm not sure how the immigration system works | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Looking to recruit locally/within NZ | 5 | 9 | 2 | 5 | 3 | 6 | 5 |
| Other | 5 | 9 | 8 | 4 | 5 | 11 | 3 |
| No reason | 35 | 46 | 31 | 44 | 35 | 34 | 30 |
| Don't know | 1 | 1 | 0 | 0 | 2 | 0 | 0 |
| Would rather not say | 0 | 1 | 0 | 0 | 0 | 0 | 0 |

Total may exceed $100 \%$ because of multiple response.
*Sub-sample based on those organisations which have had job vacancies (Q4) but have not hired any recent migrants in the last 12 months (Q19).

Table 136:
Q28. How does your business usually go about finding migrants for a role?

| Unweighted base = Weighted base = | $\begin{gathered} \text { Total } \\ 819^{*} \\ 54135^{\star} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \mathrm{Ag} / \text { Forestry/Fishing } \\ 95 \\ 3896 \\ \% \\ \hline \end{gathered}$ | Manufacturing $\begin{gathered} 150 \\ 4569 \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Construction } \\ 97 \\ 2610 \\ \% \\ \hline \end{gathered}$ | Retail Trade/Accommodation/Food Services 138 13998 $\%$ | Health and Social Assistance 145 <br> 4326 \% | $\begin{gathered} \text { Other } \\ 194 \\ 24736 \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Recruitment agency | 9 | 23 | 13 | 11 | 4 | 4 | 9 |
| Advertisement in local newspapers/magazines | 18 | 19 | 16 | 14 | 26 | 30 | 13 |
| Advertisement in overseas newspapers/magazines | 4 | 3 | 1 | 4 | 9 | 11 | 0 |
| Through word of mouth | 19 | 47 | 29 | 26 | 22 | 9 | 12 |
| Through migrant approaching us | 13 | 14 | 10 | 3 | 19 | 12 | 11 |
| Internet based job board 'New Kiwis' | 1 | 0 | 1 | 0 | 0 | 0 | 3 |
| Trade Me or Seek | 13 | 2 | 19 | 10 | 16 | 17 | 12 |
| Other internet based job boards | 4 | 8 | 2 | 1 | 5 | 6 | 4 |
| Other internet websites | 11 | 10 | 9 | 4 | 17 | 14 | 9 |
| Contact with one of the Immigration New Zealand Relationship Managers | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| Job fairs/expos | 1 | 0 | 0 | 4 | 0 | 0 | 1 |
| On our own website | 2 | 1 | 2 | 3 | 3 | 1 | 2 |
| Government departments | 2 | 9 | 1 | 3 | 2 | 5 | 1 |
| Any other method? (Specify) | 4 | 7 | 5 | 2 | 2 | 1 | 6 |
| Your business does not actively recruit migrants for job vacancies | 44 | 20 | 46 | 46 | 41 | 51 | 48 |
| Don't know | 2 | 0 | 0 | 0 | 3 | 4 | 1 |
| Would rather not say | 0 | 0 | 0 | 0 | 0 | 0 | 1 |

Total may exceed $100 \%$ because of multiple response.
*Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

## Table 137:

Q29a. How useful would the following assistance from Immigration New Zealand be in helping employers to attract migrant staff...Websites or services connecting your business to prospective migrants?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 504* | 73 | 97 | 66 | 87 | 87 | 94 |
| Weighted base = | 32187* | 3157 | 2600 | 1758 | 8474 | 2311 | 13887 |
|  | \% | \% | \% | \% | \% | \% | \% |
| Not useful | 29 | 30 | 38 | 22 | 18 | 33 | 35 |
| Useful | 40 | 41 | 39 | 57 | 40 | 49 | 36 |
| Very useful | 22 | 4 | 20 | 21 | 29 | 12 | 24 |
| Don't know | 7 | 17 | 3 | 1 | 8 | 7 | 5 |
| Would rather not say | 3 | 8 | 0 | 0 | 5 | 0 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

*Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28).

Table 138:
Q29b. How useful would the following assistance from Immigration New Zealand be in helping employers to attract migrant staff...Advice on immigration policy and process?

| Unweighted base | Total$504^{*}$ | Ag/Forestry/Fishing 73 | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  |  |  | 97 | 66 | 87 | 87 | 94 |
|  | 32187* | 3157 | 2600 | 1758 | 8474 | 2311 | 13887 |
|  | \% | \% | \% | \% | \% | \% | \% |
| Not useful | 14 | 13 | 21 | 8 | 5 | 17 | 18 |
| Useful | 53 | 50 | 49 | 39 | 47 | 50 | 60 |
| Very useful | 26 | 14 | 27 | 53 | 34 | 27 | 20 |
| Don't know | 5 | 16 | 3 | 0 | 9 | 6 | 2 |
| Would rather not say | 3 | 8 | 0 | 0 | 5 | 1 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

[^22]Table 139:
Q29c. How useful would the following assistance from Immigration New Zealand be in helping employers to attract migrant staff...Access to branch network during application processing?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 504* | 73 | 97 | 66 | 87 | 87 | 94 |
| Weighted base = | 32187* | 3157 | 2600 | 1758 | 8474 | 2311 | 13887 |
|  | \% | \% | \% | \% | \% | \% | \% |
| Not useful | 20 | 44 | 34 | 9 | 8 | 29 | 19 |
| Useful | 48 | 27 | 31 | 63 | 55 | 46 | 50 |
| Very useful | 15 | 4 | 20 | 10 | 14 | 12 | 20 |
| Don't know | 14 | 17 | 15 | 14 | 18 | 12 | 10 |
| Would rather not say | 3 | 8 | 0 | 4 | 5 | 1 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

*Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28).

Table 140:
 in origin countries (e.g. recruitment fairs)?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 504* | 73 | 97 | 66 | 87 | 87 | 94 |
| Weighted base = | 32187* | 3157 | 2600 | 1758 | 8474 | 2311 | 13887 |
|  | \% | \% | \% | \% | \% | \% | \% |
| Not useful | 34 | 20 | 38 | 12 | 18 | 30 | 49 |
| Useful | 42 | 40 | 36 | 68 | 42 | 51 | 38 |
| Very useful | 14 | 6 | 19 | 19 | 24 | 7 | 9 |
| Don't know | 8 | 26 | 7 | 1 | 11 | 12 | 3 |
| Would rather not say | 3 | 8 | 0 | 0 | 5 | 0 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

[^23]Table 141:
 of origin?


Table 142:
Q29f. How useful would the following assistance from Immigration New Zealand be in helping employers to attract migrant staff...Information and research data on migrant behaviour/needs

| Unweighted base | $\begin{gathered} \text { Total } \\ 504^{*} \\ 32187^{*} \\ \% \\ \hline \end{gathered}$ | $\begin{gathered} \text { Ag/Forestry/Fishing } \\ 73 \\ 3157 \\ \% \\ \hline \end{gathered}$ | Manufacturing <br> 97 <br> 2600 <br> $\%$ | $\begin{gathered} \text { Construction } \\ 66 \\ 1758 \\ \% \\ \hline \end{gathered}$ | RetailTrade/Accommodation/FoodServices878474$\%$ | Health and <br> Social <br> Assistance <br> 87 <br> 2311 <br> $\%$ | $\begin{gathered} \text { Other } \\ 94 \\ 13887 \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Not useful | 34 | 20 | 37 | 26 | 20 | 35 | 45 |
| Useful | 45 | 32 | 44 | 62 | 59 | 48 | 37 |
| Very useful | 11 | 13 | 16 | 6 | 11 | 7 | 12 |
| Don't know | 7 | 27 | 3 | 3 | 4 | 9 | 5 |
| Would rather not say | 3 | 8 | 0 | 3 | 5 | 1 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

[^24]Table 143:
 migrant employees?

| Unweighted base |  |  |  |  | Retail | Health and |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Trade/Accommodation/Food Services | Social <br> Assistance | Other |
|  | 504* | 73 | 97 | 66 | 87 | 87 | 94 |
|  | 32187* | 3157 | 2600 | 1758 | 8474 | 2311 | 13887 |
|  | \% | \% | \% | \% | \% | \% | \% |
| Not useful | 24 | 19 | 28 | 39 | 12 | 32 | 30 |
| Useful | 47 | 37 | 50 | 30 | 56 | 37 | 48 |
| Very useful | 18 | 6 | 16 | 18 | 22 | 15 | 18 |
| Don't know | 8 | 30 | 5 | 14 | 6 | 15 | 3 |
| Would rather not say | 3 | 8 | 0 | 0 | 5 | 1 | 1 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| Total may not sum to $100 \%$ due to rounding. |  |  |  |  |  |  |  |

Table 144:
 differences in the workplace?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 819* | 95 | 150 | 97 | 138 | 145 | 194 |
| Weighted base = | 54135* | 3896 | 4569 | 2610 | 13998 | 4326 | 24736 |
|  | \% | \% | \% | \% | \% | \% | \% |
| Not useful | 24 | 19 | 28 | 38 | 28 | 29 | 19 |
| Useful | 49 | 57 | 48 | 25 | 42 | 43 | 55 |
| Very useful | 20 | 17 | 20 | 27 | 20 | 26 | 18 |
| Don't know | 6 | 7 | 4 | 8 | 8 | 3 | 5 |
| Would rather not say | 2 | 0 | 0 | 2 | 0 | 0 | 3 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

[^25]Table 145:
 WORKPLACE?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 819* | 95 | 150 | 97 | 138 | 145 | 194 |
| Weighted base = | 54135* | 3896 | 4569 | 2610 | 13998 | 4326 | 24736 |
|  | \% | \% | \% | \% | \% | \% | \% |
| Not useful | 20 | 21 | 18 | 16 | 17 | 19 | 22 |
| Useful | 50 | 57 | 57 | 42 | 57 | 52 | 44 |
| Very useful | 24 | 13 | 16 | 35 | 22 | 26 | 26 |
| Don't know | 5 | 7 | 8 | 7 | 4 | 3 | 5 |
| Would rather not say | 1 | 2 | 0 | 0 | 0 | 0 | 2 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

Table 146:
 in your industry?


[^26]Table 147:
 New Zealand?


Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

Table 148:
Q30e. How useful would each of the following resources or assistance be in helping your workplace employ and retain migrants...English language skills for the workplace?

|  |  |  |  |  | Retail | Health and |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Social |  |  |  |  |  |  |

[^27]Table 149:
Q30f. How useful would each of the following resources or assistance be in helping your workplace employ and retain migrants...Supporting partners of your migrant staff to find employment?

|  | Total | Ag/Forestry/Fishing | Manufacturing | Construction | Retail Trade/Accommodation/Food Services | Health and Social Assistance | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unweighted base = | 819* | 95 | 150 | 97 | 138 | 145 | 194 |
| Weighted base = | 54135* | 3896 | 4569 | 2610 | 13998 | 4326 | 24736 |
|  | \% | \% | \% | \% | \% | \% | \% |
| Not useful | 31 | 25 | 30 | 16 | 37 | 35 | 30 |
| Useful | 44 | 59 | 47 | 52 | 47 | 43 | 39 |
| Very useful | 14 | 8 | 15 | 12 | 9 | 14 | 18 |
| Don't know | 10 | 9 | 7 | 19 | 7 | 8 | 11 |
| Would rather not say | 1 | 0 | 1 | 0 | 0 | 1 | 3 |
| Total | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

Table 150:
 settlement information?


[^28]
## Table 151:




Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months

Table 152:
Q30i. How useful would each of the following resources or assistance be in helping your workplace employ and retain migrants...Provide more information to employers


Total may not sum to $100 \%$ due to rounding.
*Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.


[^0]:    Total may not sum to $100 \%$ due to rounding.

[^1]:    Total may exceed 100\% because of multiple response

[^2]:    Total may exceed $100 \%$ because of multiple response
    *Sub-sample based on those respondents who did use a 90-day trial period for hiring the person they most recently employed.

[^3]:    Total may not sum to $100 \%$ due to rounding.
    *Sub-sample based on those organisations which were able to answer Q14 as 'stay about the same', 'increase' or 'decrease'.

[^4]:    Total may not sum to $100 \%$ due to rounding.

[^5]:    Total may not sum to 100\% due to rounding.
    *Sub-sample based on those organisations which have a recent migrant employee on staff.

[^6]:    Total may not sum to $100 \%$ due to rounding.

[^7]:    Total may exceed $100 \%$ because of multiple response.

[^8]:    Total may exceed $100 \%$ because of multiple response.

[^9]:    Total may not sum to $100 \%$ due to rounding.
    *Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28).

[^10]:    Total may not sum to $100 \%$ due to rounding.
    *Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28).

[^11]:    Total may not sum to $100 \%$ due to rounding.
    *Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28).

[^12]:    Total may not sum to $100 \%$ due to rounding.
    *Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

[^13]:    Total may not sum to $100 \%$ due to rounding.
    *Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

[^14]:    號
    *Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

[^15]:    Total may not sum to $100 \%$ due to rounding.
    *Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

[^16]:    Total may exceed $100 \%$ because of multiple response.

[^17]:    Total may not sum to $100 \%$ due to rounding.
    *Sub-sample based on those organisations which were able to answer Q14 as 'stay about the same', 'increase' or 'decrease'.

[^18]:    Total may not sum to $100 \%$ due to rounding.

[^19]:    Total may exceed 100\% because of multiple response.
    *Sub-sample based on those organisations which have a policy of not allowing the cashing up of holidays.

[^20]:    *Sub-sample based on those organisations which have employed new staff in the last 12 months (Q7).

[^21]:    Total may exceed $100 \%$ because of multiple response.
    *Sub-sample based on those respondents who have had recruited migrant employees leave their business in the last 12 months.
    **Caution: low base number of respondents - results are indicative only.

[^22]:    Total may not sum to $100 \%$ due to rounding.
    Total may not sum to 100\% due to rounding.
    *Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28).

[^23]:    *Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28)

[^24]:    *Sub-sample excludes those organisations which do not actively recruit migrants for job vacancies (Q28).

[^25]:    *Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

[^26]:    *Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

[^27]:    Total may not sum to $100 \%$ due to rounding.
    *Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

[^28]:    *Sub-sample based on those organisations which have a recent migrant employee on staff or have hired a recent migrant in the last 12 months.

