

Christine Hyndman

From: Christine Hyndman
Sent: Friday, 4 September 2015 10:25 a.m.
To: Alison Marris; Lauren Deslandes
Cc: Steve McGill; Nigel Bickle; Anna Foley; Andrew Lockhart; Suzanne Malan
Subject: RE: RESTRICTED - numbers [RESTRICTED]

Tracking:	Recipient	Delivery	Read
	Alison Marris	Delivered: 4/09/2015 10:25 a.m.	
	Lauren Deslandes		
	Steve McGill	Delivered: 4/09/2015 10:25 a.m.	
	Nigel Bickle	Delivered: 4/09/2015 10:25 a.m.	Read: 4/09/2015 11:00 a.m.
	Anna Foley	Delivered: 4/09/2015 10:25 a.m.	
	Andrew Lockhart	Delivered: 4/09/2015 10:25 a.m.	
	Suzanne Malan	Delivered: 4/09/2015 10:25 a.m.	

Lauren, just to note for your reference that the 600 figure breaks down as below – in each case the big costs are incurred in the first year.

Cheers

Christine

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	2015/16	2016/17	2017/18	2018/19	Total for three years	Total for first
100	3.98	2.09	2.09	2.09	8.13	
250		9.94	5.16	5.22	15.09	
250			9.94	5.16	9.94	
	3.98	12.00	17.18	12.46	33.16	

From: Alison Marris
Sent: Friday, 4 September 2015 10:18 a.m.
To: Lauren Deslandes
Cc: Steve McGill; Nigel Bickle; Anna Foley; Andrew Lockhart; Suzanne Malan; Christine Hyndman
Subject: RE: RESTRICTED - numbers [RESTRICTED]

Hi Lauren

Numbers:

Yes, we can take 150 this year. 100 would be additional places and 50 would be within the current quota. We could do 250 next year at a push provided we can move into the new building by September 2015.

Costs:

Acknowledging these are still estimates -

The figure of \$58 million was based on 2011 figures which were part of the detailed business case for the refugee resettlement strategy. The additional costs account for variable costs relating to the airfares and IOM costs which

have increased significantly due to the exchange rate changes, a proportion of the additional \$5.6 million for settlement in the community resettlement (Red Cross) and furniture. It also has a small adjustment for inflation well below the actual figure for that four year period.

The only difference is in the number of selection missions: Option three is done within the existing mission planning, option two has an extra mission this year and next year, and option one has an extra mission this year and two additional missions next year.

The other costs are largely variable (as they relate directly to the number of refugees). These costs include refugee travel, health screening, accommodation at Mangere (food, power etc), Red Cross support, benefit costs, education costs, and housing. The composition of refugee households will impact on the other agency costs in particular – housing, education and benefit costs. However, at the moment, we don't know how the initial business plan costs were structured, nor what the composition of families will be in future.

	2015/16 (\$M)	2016/17 (\$M)	2017/18 (\$M)	Three year total (\$M)
Option 1: 500	3.98	17.92	10.34	32.23
Option 2: 300	3.98	9.99	6.21	20.18
Option 3: 150	2.96	4.50	3.11	10.58

Looking at the additional proposal you discussed with Christine (100 in 15/16, 250 in each 16/17 and 17/18), an estimate of the costs would be -

2015/16 (\$M)	2016/17 (\$M)	2017/18 (\$M)	2018/19 (\$M)	Three year total (\$M)	Four year total (\$M)
3.98	12.00	17.18	12.46	33.46	45.83

Other questions:

Current capacity at Mangere is 175. We can manage by increasing the intakes for the rest of this year to 150 which will allow us to bring in the additional 100 in the March and May intakes. We are continually building the pipeline but we will have sufficient numbers to meet the 750 quota based on the regional allocation agreed by government

Thanks,
Alison

From: Lauren Deslandes [mailto:lauren.deslandes@immigration.govt.nz]
Sent: Thursday, 3 September 2015 8:47 p.m.
To: Andrew Lockhart; Suzanne Malan; Christine Hyndman; Alison Marris
Cc: Steve McGill; Nigel Bickle; Anna Foley
Subject: RESTRICTED - numbers
Importance: High

Hi all

Thank you all for your work this afternoon and the conversations this evening Andrew & Christine. A couple of questions.

Numbers

In our conversation Andrew, I recall you said the maximum number of Syrian nationals we could take in the *current financial year* was 100. I am being asked if this could be stretched to 150? i.e. 100 additional places above the current 750 quota AND the 50 large scale crisis situations within the 750 quota? If the answer is no, can I please have a couple of paras that I can use to clearly explain why i.e. pressures regarding selection missions, Mangere capacity, interpreters, settlement locations etc. I have made clear that we have some limitations regarding capacity

in the current financial year for a number of reasons, but that for future years if we are appropriately resourced there is more ability to move.

Andrew, we also spoke about the potential to take 200 additional in each year for the next two financial years (2016/17 – 2017/18), which would be 950 each year. I'm being asked if this could be stretched to 250, so the total would be 1000 extra each year?

So we'd be looking at something like this:

Year	Current quota	Additional	Total	Syrians
2015/16	750	100	850	150
2016/17	750	250	1000	250-300
2017/18	750	250	1000	250-300

\$\$ figures

Can we also have another closer look at the \$\$ figures provided? I need an explanation of how we have reached \$81,000 please.

Can we please explain why the average cost per refugee does not decrease as numbers increase (expectation that some base costs would remain the same regardless of increase numbers)?

Other questions

Can I please be reminded of what the current capacity of MRRC is? And 290 per intake is future capacity correct? Re current year – if the 150 transferee places go to Asia-Pacific – can you confirm there's a pipeline of refugees from that region lined up and we'll be able to resettle them as well as the additional Syrians?

Grateful for your advice early tomorrow. I'll be at my desk shortly after 8am.

Many thanks,

Lauren Deslandes | Private Secretary, Immigration
Office of Hon Michael Woodhouse

s 9(2)(a)

	Year 1	Year 2	Year 3	3-year total
Immigration				
Fixed				
Selection mission	30,000			
Refugee travel INZ, per mission	8,000			
Other				
	<u>38,000</u>	<u>-</u>	<u>-</u>	<u>38,000</u>
Per individual				
IOM	250			250
Health screening	300			300
Refugee travel	3,100			3,100
Mangere - food, power, cleaning etc	1,200			1,200
Mangere - health screening (captured below)				
Mangere - education (captured below)				
Red Cross	4,100			4,100
Total per individual - Immigration only	<u>8,950</u>	<u>-</u>	<u>-</u>	<u>8,950</u>
Vote Health - standard health services	2,960	2,960	2,960	8,880
Vote Health - specific	4,900			4,900
Vote Social Development - benefit support	7,020	4,600	5,200	16,820
Vote Social Development - employment servi	980	520	520	2,020
Vote Housing	5,550	5,550	5,550	16,650
Vote Education - compulsory education	5,586	5,990	5,250	16,425
Vote Education - tertiary education	3,500	1,400	1,400	6,300
Total per individual - Other Votes	<u>30,495</u>	<u>20,620</u>	<u>20,880</u>	<u>71,995</u>
Total per individual - all Votes	<u>39,445</u>	<u>20,620</u>	<u>20,880</u>	<u>80,945</u>

	2015/16	2016/17	2017/18	2018/19
100	3,982,500	2,062,000	2,088,000	-
250	-	9,937,250	5,155,000	5,220,000
250	-	-	9,937,250	5,155,000
	<u>3,982,500</u>	<u>11,999,250</u>	<u>17,180,250</u>	<u>10,375,000</u>

	2015/16	2016/17	2017/18	2018/19
100	3.98	2.06	2.09	-
250	-	9.94	5.16	5.22
250	-	-	9.94	5.16
	<u>3.98</u>	<u>12.00</u>	<u>17.18</u>	<u>10.38</u>

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Andrew's figures

Adjusted figures for 2015

Year 1

Immigration	Specific	9100
	Mainstream	5,585
Education	Specific	3500
	Mainstream	2,963
Health	Specific	4900
	Mainstream	7,019
MSD	Specific	980
	Mainstream	5,549
Housing	Specific	
		39506

Assigned by year

49%

Assigned by year per person

600 over three years

	2015/16 (\$M)	2016/17 (\$M)
	3.98	12.00

2019/20

Total for three years

	8,132,500	
	20,312,250	1272
5,220,000	20,312,250	502
<u>5,220,000</u>	<u>48,757,000</u>	

2019/20

Total for three years

	8.13
	20.31
5.22	20.31
<u>5.22</u>	<u>48.76</u>

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Year 2	Year 3	Total
		9100
5585	5,248	16418
1407	1,407	6314
2963	2,963	8889
		4900
4604	5,190	16813
524	524	2028
5549	5,549	16647
		0
20632	20881	81109
25%	26%	

2017/18 (\$M)	2018/19 (\$M)	Three year total (\$M)	Four year total (\$M)
17.18	10.38	48.76	#REN

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Christine Hyndman

From: Christine Hyndman
Sent: Thursday, 3 September 2015 7:27 p.m.
To: 'Lauren Deslandes' § 9(2)(a)
Cc: Alison Marris
Subject: Another point [RESTRICTED]

Tracking:

Recipient	Delivery
'Lauren Deslandes' § 9(2)(a)	
Alison Marris	Delivered: 3/09/2015 7:27 p.m.

Hi Lauren

It has just occurred to me that a question that was separately asked didn't quite make it into the brief, so (apologies for format) here is a bit more information.

§ 6(b)(ii)

Nāku noa, nā

Christine Hyndman

MANAGER IMMIGRATION POLICY | KAIWHAKAHAERE KAUPAPA-Ā-MANENE
Immigration Policy – Labour, Science and Enterprise Group | Te Wāhanga Kaupapa-ā-Manene – Te Pūnaha Hiringa Whakaea
Ministry of Business, Innovation & Employment | Te Manatū Pakihi, Auahatanga me Ngā Kaupapa ā-Mahi



§ 9(2)(a)

Floss Caughey

From: Andrew Lockhart
Sent: Thursday, 27 August 2015 3:50 p.m.
To: Floss Caughey; Lauren Deslandes
Subject: RE: 20150826L Further details about the reallocation of 150 Refugee Quota places
Reallocation of 150 Refugee Quota Places [IN-CONFIDENCE]

Hi Floss

§ 6(b)(ii)

Regards

Andrew Lockhart
National Manager
Refugee Unit | Immigration New Zealand
Ministry of Business, Innovation and Employment
Level 12, 280 Queen Street | PO Box 90533
Auckland | New Zealand

§ 9(2)(a)

From: Floss Caughey
Sent: Thursday, 27 August 2015 2:38 p.m.
To: Lauren Deslandes; Andrew Lockhart
Subject: RE: 20150826L Further details about the reallocation of 150 Refugee Quota places
Reallocation of 150 Refugee Quota Places

§ 6(b)(ii)

Floss Caughey
SENIOR ADVISOR

Immigration Policy, Labour, Science and Enterprise
Ministry of Business, Innovation and Employment

§ 9(2)(a)

From: Lauren Deslandes § 9(2)(a)
Sent: Thursday, 27 August 2015 2:28 p.m.
To: Floss Caughey

Subject: RE: 20150826L Further details about the reallocation of 150 Refugee Quota places Reallocation of 150 Refugee Quota Places

s 6(b)(ii)

From: Floss Caughey [mailto:s 9(2)(a)]

Sent: Thursday, 27 August 2015 2:23 p.m.

To: Lauren Deslandes

Subject: RE: 20150826L Further details about the reallocation of 150 Refugee Quota places Reallocation of 150 Refugee Quota Places

OK – we don't know exactly what was said at the Minister's meeting

From: Lauren Deslandes [mailto:s 9(2)(a)]

Sent: Thursday, 27 August 2015 2:22 p.m.

To: Floss Caughey

Subject: RE: 20150826L Further details about the reallocation of 150 Refugee Quota places Reallocation of 150 Refugee Quota Places

s 6(b)(ii)

From: Floss Caughey [mailto:s 9(2)(a)]

Sent: Thursday, 27 August 2015 1:05 p.m.

To: Lauren Deslandes

Cc: Christine Hyndman; Andrew Lockhart; Suzanne Malan

Subject: FW: 20150826L Further details about the reallocation of 150 Refugee Quota places Reallocation of 150 Refugee Quota Places

Hi Lauren

We suggest a couple of tweaks only:

Para 11 – add “under a new alternative forms of admission policy)

Para 21 - add up to 50 each year.

s 9(2)(g)(i)

Floss Caughey

SENIOR ADVISOR

Immigration Policy, Labour, Science and Enterprise
Ministry of Business, Innovation and Employment

s 9(2)(a)

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s 9(2)(g)(i)

Floss Caughey
SENIOR ADVISOR

Immigration Policy, Labour, Science and Enterprise
Ministry of Business, Innovation and Employment

s 9(2)(a)

Floss Caughey

From: Lauren Deslandes - s 9(2)(a)
Sent: Thursday, 27 August 2015 11:23 a.m.
To: Andrew Lockhart
Cc: Suzanne Malan; Steve McGill; Floss Caughey
Subject: RE: Quota paper [IN-CONFIDENCE]

Thanks Andrew.

The redrafted version of the current 150 paper explains the first point the way you have now (last paper just said they would be outside quota) so that will sit better with Ministers.

And the second point will just be able to be explained more clearly in the advice that comes, so that's good thank you.

Many thanks,

Lauren Deslandes | Private Secretary, Immigration
Office of Hon Michael Woodhouse

s 9(2)(a)

From: Andrew Lockhart [mailto:s 9(2)(a)]
Sent: Thursday, 27 August 2015 10:53 a.m.
To: Lauren Deslandes
Cc: Suzanne Malan; Steve McGill; Floss Caughey
Subject: RE: Quota paper [IN-CONFIDENCE]

Hi Lauren

While I appreciate these questions were for us to consider for the current and future cabinet paper's on the quota but thought it might be useful to provide the information on the questions to give some context to the work to date on the alternative forms of admission which we are looking at.

In relation to question one the Refugee Quota can be seen as the entire programme covering all refugees selected and resettled in New Zealand. If the government decided to provide places for "alternative forms of admission" these would then sit with in the overall Refugee Quota alongside the "priority protection" cases. The priority protection cases are those referred by the UNHCR for resettlement based on priority protection needs and vulnerability. The UNHCR refers around 100,000 such priority cases per annum to the 27 resettlement countries in line with the priority protection places offered by resettlement countries.

s 6(b)(ii)

s 9(2)(f)(iv)

This does not mean that those referred are not refugees but rather reflects UNHCR's priorities (based on budget constraints) for determination of those that will be referred as priority protection cases based their protection needs and vulnerability. It is possible to have the s 9(2)(f)(iv) determined as Refugees through the UNHCR (and in fact a number may already be mandated as part of a group protection) but we may be asked to fund at least part of the cost. We will

work through these issues in developing the paper on the three year programme and identify options for the Minister to consider.

I hope this is helpful and let me know if you need any additional information or clarification

Regards

Andrew Lockhart
National Manager
Refugee Unit | Immigration New Zealand
Ministry of Business, Innovation and Employment
Level 12, 280 Queen Street | PO Box 90533
Auckland | New Zealand

s 9(2)(a)

From: Lauren Deslandes [mailto:s 9(2)(a)]
Sent: Friday, 21 August 2015 12:18 p.m.
To: Floss Caughey; Suzanne Malan
Cc: Christine Hyndman; Joanne Hughes; Andrew Lockhart; Steve McGill; Stacey O'Dowd; Tracey Turner
Subject: Quota paper

Hi all

The Minister has signed the refugee quota paper and it is currently with Hon McCully awaiting signature. It only went to MFA after Hon Woodhouse had agreed it, so not sure if it will get considered at ERD on Tuesday or not at this stage.

A couple of things the Minister has expressed:

1. s 6(b)(ii)

2. Government would be unlikely to agree to a programme where we accept people who have **not** been recognised as refugees. They would still expect them to be recognised as refugees and part of the quota. So there would be two components of the quota a) purely protection - X number of people, and s 9(2)(f)(iv)

Just for you to be aware as you progress work.

Many thanks,

Lauren Deslandes | Private Secretary, Immigration
Office of Hon Michael Woodhouse

s 9(2)(a)

Floss Caughey

From: Lauren Deslandes s 9(2)(a)
Sent: Tuesday, 25 August 2015 12:48 p.m.
To: Floss Caughey; Suzanne Malan
Cc: Christine Hyndman; Joanne Hughes; Andrew Lockhart; Steve McGill; Stacey O'Dowd; Tracey Turner
Subject: RE: Quota paper

Hi all

s 9(2)(g)(i) have provided some feedback. I've discussed with Floss, s 9(2)(g)(i)

So has asked that the paper is clear that we considered their request and for x, y and z reasons it is not possible. They suggested a rec to that effect.

Their other comment is that there needs to be a casual connect of why we are recommending Option One.

Thanks,

Lauren Deslandes | Private Secretary, Immigration
Office of Hon Michael Woodhouse

s 9(2)(a)

From: Lauren Deslandes
Sent: Friday, 21 August 2015 12:18 p.m.
To: Floss Caughey; Suzanne Malan
Cc: 'Christine Hyndman'; s 9(2)(a) Andrew Lockhart; Steve McGill; Stacey O'Dowd
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Lauren Deslandes | Private Secretary, Immigration
Office of Hon Michael Woodhouse