McKinsey & Company

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Mr Jarred Mair Deputy Chief Executive, Strategic Policy and Programmes Ministry of Business, Innovation and Employment 15 Stout Street PO BOX 1473 Wellington NEW ZEALAND

21 June 2019

Dear Mr Mair,

Please find enclosed our invoice in the amount of NZ\$ 200,000.00 (plus GST).

This invoice is for our support with the analysis and preparation of a final report on the impact of 'the future of work' on the Māori community, commencing on 19 June 2019. This report will provide:

- A detailed fact-base on how automation and the changing nature of work is expected to impact Māori workers.
- A set of recommended interventions responding to the opportunities and challenges that automation, and the changing nature of work, might pose for Māori.
 - Such information that the Ministry reasonably requires in order to be able to verify the subject matter of the report, including but not limited to a description of any relevant assumptions, methodologies and data sources that were used in connection with the report.

Should you have any questions please do not hesitate to contact us.

Yours sincerely, Privacy of natural persons

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Ministry of Business, Innovation and Employment 15 Stout Street PO BOX 1473 Wellington NEW ZEALAND

Net 14 Days

Payable upon receipt

Professional fees for the analysis and preparation of a final report on the impact of 'the future of work' on the Māori community, commencing on 19 June 2019

GST on fees and expenses at 15%

Tax invoice #: 12228

21 June 2019

\$ NZD

\$200,000.00

\$30,000.00

\$230,000.00

Confidentiality