

From: no-reply@mbie.govt.nz
To: [Research, Science and Innovation Strategy Secretariat](#)
Subject: Draft Research, Science and Innovation Strategy submission
Date: Thursday, 7 November 2019 2:37:18 p.m.
Attachments: [Online-submission-form-uploadsdraft-research-science-and-innovation-strategy-submissionsubmission-form-research-science-and-innovation-strategy-v4.docx](#)

Submission on Draft Research, Science and Innovation Strategy received:

Are you making your submission as an individual, or on behalf of an organisation?

Individual

Name

Lucy Stewart

Name of organisation or institutional affiliation

GNS Science

Role within organisation

Marine Microbiologist

Email address (in case we would like to follow up with you further about your submission)

l.stewart@gns.cri.nz

Which of the below areas do you feel represents your perspective as a submitter? (Please select all that apply)

Researcher, Public sector

If you selected other, please specify here:

Gender

Female

Ethnicity

Pakeh`a

Name of organisation on whose behalf you are submitting, if different to the organisation named above

In which sector does your organisation operate: (Please select all that apply)

If you selected other, please specify here:

How large is your organisation (in number of full-time-equivalent employees)?

Please indicate if you would like some or all of the information you provide in your submission kept in confidence, and if so which information.

Please upload your submission document here

submission-form-research-science-and-innovation-strategy-v4.docx - [Download File](#)



Research, Science and Innovation Strategy

Submission form

The Government is developing a Research, Science and Innovation (RSI) Strategy to set out our vision for RSI in New Zealand and its role in delivering a productive, sustainable, and inclusive future.

We are keen to hear the views of New Zealanders on the draft Strategy so that we can get a better understanding of what our country needs from RSI. We also are looking for feedback on how we can take action to ensure New Zealand's RSI system is optimised for success. These views will inform the direction of Government investment in RSI and the research and innovation areas for us to focus on as a country, as well as help us understand the challenges we need to overcome.

We encourage anyone with an interest to make a written submission.

How to have a say

We have included a number of questions in the draft RSI Strategy document to highlight issues on which we would like further input. We encourage you to use these questions as a guide when submitting your feedback.

This document provides a template for you to provide your answers. Please upload the completed document using our [online submission page](#).

You do not have to fill out every section – we welcome submissions on some or all of the questions.

The closing date for submissions is 10 November 2019.

After the consultation period finishes, we will analyse the submissions received and incorporate the feedback in the final version of the strategy.

Confidentiality

Please note: All information you provide to MBIE in your submission could be subject to release under the Official Information Act. This includes personal details such as your name or email address, as well as your responses to the questions. MBIE generally releases the information it holds from consultation when requested, and will sometimes publish it by making it available on the MBIE website.

If you do not want some or all the information you provide as part of this consultation to be made public, please let us know when you upload your submission. This does not guarantee that we will not release this information as we may be required to by law. It does mean that we will contact you if we are considering releasing information that you have asked that we keep in confidence, and we will take your reasons for seeking confidentiality into account when making a decision on whether to release it.

If you do not specify that you would prefer that information you provide is kept in confidence, your submission will be made public. While we will do our best to let you know that we plan to publish your submission before we do so, we cannot guarantee that we will be able to do this.

Contribution of Research, Science and Innovation

This strategy is about New Zealand's Research, Science and Innovation (RSI) at a high-level. Its aim is to identify challenges and opportunities that will have the broadest impact on our research and innovation activities. For this reason, it mentions few specific areas or sectors of research and innovation. For this draft version of the Strategy, we are keen to hear from researchers, innovators, businesses, and providers of public services on what the RSI system could be doing to accelerate progress on Government's priorities.

Question 1: Where can the RSI system make the greatest contribution towards the transition to a clean, green, carbon-neutral New Zealand?

Question 2: Where else do you see it making a major contribution?

Question 3: What else could the RSI system be doing to accelerate the progress towards the Government's priorities*?

* see list of the Government's twelve priorities included in Part 1 of the draft Strategy.

Please type your submission below. If applicable, please indicate the question(s) to which you are responding.

Researching and innovating towards the frontier

- Question 4:** Do you agree that the RSI Strategy should be focused on innovation at the “frontier” (creating new knowledge) rather than behind the frontier (using existing knowledge to improve the ways we do things)?
- Question 5:** In which research and innovation areas does New Zealand have an ability to solve problems that nobody else in the world has solved? Why?
- Question 6:** In which areas does New Zealand have a unique opportunity to become a world leader? Why?
- Question 7:** What do you consider to be the unique opportunities or advantages available to the RSI system in New Zealand?
- Question 8:** What RSI challenges are unique to New Zealand, that New Zealand is the only country likely to address?
- Question 9:** What are the challenges of innovating in the public sector? How do they differ from those in the private sector?

Please type your submission below. If applicable, please indicate the question(s) to which you are responding.

Our key challenge – Connectivity

Question 10: Do you agree that a key challenge for the RSI system is enabling stronger connections? Why or why not?

Please type your submission below.

PROACTIVELY RELEASED

Guiding Policy – Excellence

- Question 11: Do you agree with the definition of excellence presented here as the best thing possible in its context? Why or why not?
- Question 12: How can we achieve diversity within our research workforce? What are the current barriers preventing a diverse range of talent from thriving in the RSI system?
- Question 13: Do you agree that excellence must be seen in a global context, and draw from the best technology, people, and ideas internationally? Why or why not?
- Question 14: Do you agree that excellence is strengthened by stronger connections?

Please type your submission below. If applicable, please indicate the question(s) to which you are responding.

Question 12: The main barrier preventing a diverse range of talent from thriving within our current system is a lack of secure career pathways. We have a diverse student and Early Career Researcher (ECR) body in this country, but the vast majority of them do not stay in research despite wishing to. Any serious attempt to improve diversity in our RSI workforce must focus on engaging and employing the diverse researchers who *already exist* within our system.

We are overrun with programs and strategies designed to engage diverse young people in science. We have almost none that focus seriously on *employing* the people who go through our education system and emerge with RSI-focused degrees. If you want female, Māori, and Pasifika researchers, you must hire them. Everything else is setting another generation up for disappointment.

Additionally (Q13) there will always be a need for exchange of talent, but currently, a focus on hiring from overseas and hiring people with overseas experience discriminates heavily against people who cannot leave the country for family or health reasons. This group is heavily weighted towards people with disabilities, Māori and Pasifika, and women. As long as people are restricted from jobs by inability to move overseas for a period, we will lose them from the research system.

Guiding Policy – Impact

Question 15: How can we improve the way we measure the impact of research?

Please type your submission below.

PROACTIVELY RELEASED

Guiding Policy – Connections

Question 16: Where do you think weak connections currently exist, and what are the barriers to connections at present?

Question 17: What actions will stimulate more connectivity between parts of the RSI system?

Question 18: How could we improve connections between people within the RSI system and people outside it, including users of innovation, and international experts, business communities, and markets?

Please type your submission below. If applicable, please indicate the question(s) to which you are responding.

Addressing questions 16-18: a very serious barrier to connectivity within our system is the insecurity of research jobs and the fact that a large proportion of the workforce actually doing core scientific research (i.e., PhD and Masters' students) then leave research once their degrees are completed. You cannot form good long-term connections with communities and programs if the people at the coalface are constantly changing. Similarly, when people leave research, they often do not stay in touch with their former colleagues and advisors because of the strong social pressure which deems leaving academia to be evidence of failure on the part of the student.

Improving connectivity between academia and industry, and academia and communities, requires a) incentivising the creation of permanent mid-level research jobs, rather than the use of (cheap) students, so that long-term connections can be created by more than just one principal investigator and b) encouraging universities and businesses to reach out to students while they are still studying, so that research jobs outside the academic system are viewed as normative and positive.

Actions – Making New Zealand a Magnet for Talent

Question 19: How can we better nurture and grow emerging researchers within New Zealand and offer stable career pathways to retain young talent in New Zealand?

Question 20: How could we attract people with unique skills and experience from overseas to New Zealand?

Question 21: What changes could be made to support career stability for researchers in New Zealand? What would be the advantages and disadvantages of these approaches?

Question 22: Do you agree with the initiatives proposed in the Strategy to support and attract talented researchers and innovators? Are any changes needed for these initiatives to be successful? Are there any other initiatives needed to achieve these objectives?

Please type your submission below. If applicable, please indicate the question(s) to which you are responding.

Questions 19 and 21: We can offer stable career pathways by disincentivising the use of PhD and Masters' students as the primary scientific workforce. Current competitive grants within our system reward the use of students as workers because they are cheap, enabling more work to be done, and because our funding system considers 'training' to be a goal in and of itself. We already train far more researchers than we employ. This leads to high rates of mental distress among students, who often face period of unemployment or having to move overseas to find work even if they are highly successful and qualified.

Institutions should be funded to create long-term strategies and research groups who hire permanent staff, who can work on many projects. Outcomes for students trained in New Zealand need to be assessed in terms of their employment in the (broad) field which they trained to do research. We need to quantify and qualify whether students are finding jobs and where they are finding them. Institutions cannot continue to be funded to 'train' large numbers of students who will never find long-term research work.

Actions – Connecting Research and Innovation

- Question 23:** What elements will initiatives to strengthen connections between participants in the RSI system need to be successful?
- Question 24:** What elements will initiatives to strengthen connections between participants in the RSI system and users of innovation need to be successful?
- Question 25:** What elements will initiatives to strengthen connections between participants in the RSI system and international experts, business communities, and markets need to be successful?
- Question 26:** Are there any themes, in addition to those proposed in the Strategy (research commercialisation and international connections), that we need to take into consideration?

Please type your submission below. If applicable, please indicate the question(s) to which you are responding.

Question 24: Initiatives to strengthen connections between innovation users and RSI participants need to take into account non-academic timeframes. Currently, when researchers are working on the timeframe of contestable funds, they view 1-3 years as a reasonable time for delivery. Businesses and communities expect results in much shorter timeframes – months to a year.

Focus on large, contestable funds with year-long timeframes as a primary source of research funding drives this situation – when it takes one to two years to write, submit, and be awarded a successful bid, it's reasonable for the research to take three to five years. There need to be more short-term initiatives, and more researchers who are not reliant on large grants to continue their overall research, freeing them up to engage with short-term, small, high-risk/high-reward opportunities. This is true within CRIs and universities as well as between CRIs/universities and businesses.

Actions – Start-up

Question 27: How can we better support the growth of start-ups?

Question 28: Do the initiatives proposed in the draft Strategy to support growth of start-ups need to be changed? Are there any other initiatives needed to support start-ups?

Question 29: What additional barriers, including regulatory barriers, exist that prevent start-ups and other businesses from conducting research and innovation?

Please type your submission below. If applicable, please indicate the question(s) to which you are responding.

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Actions – Innovating for the public good

Question 30: How can we better support innovation for the public good?

Question 31: What public-good opportunities should our initiatives in this area be focused on?

Please type your submission below. If applicable, please indicate the question(s) to which you are responding.

PROACTIVELY RELEASED

Actions – Scale up

Question 32: What is the best way to build scale in focused areas?

Question 33: Do the initiatives proposed in the Strategy to build scale in focused areas need to be changed? Are there any other initiatives needed to build scale?

Note: see following page to comment on possible areas of focus

Please type your submission below. If applicable, please indicate the question(s) to which you are responding.

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Scale up – Choosing our areas of focus

For this draft iteration of the strategy, **we seek input on the selection of possible areas of focus**. We will consider establishing around five focus areas, but, depending on the eventual selection, are likely to introduce them over time, rather than immediately. In addition to the criteria set out in the Strategy document, we invite stakeholders to consider the following factors in their suggestions –

- The ambition of this strategy to focus efforts in the RSI portfolio at the global frontier of knowledge and innovation.
- Ways in which the RSI system can accelerate progress on the government’s goals.
- The focus areas already determined by *From the Knowledge Wave to the Digital Age*.
- Work already underway where we are already seeking to build depth and scale in the RSI system.

The following areas could be a useful start, and are highlighted in *From the Knowledge Wave to the Digital Age*:

- **Aerospace**, including both autonomous vehicles and our growing space industry.
- **Renewable energy**, building on recent investments in the Advanced Energy Technology Platform.
- **Health technologies** to improve delivery of health services and explore opportunities in digital data-driven social and health research.

We invite comment on these suggestions and welcome input on other possible focus areas.

Please type your submission below.

Actions – Towards an Extended Vision Mātauranga

This section of the draft Strategy signals our intention to consult and collaborate further with Māori stakeholders to co-design our responses and initiatives. From that perspective, we consider the signals in the draft Strategy to be a start, rather than a set of final decisions. Nonetheless, we are keen on initial feedback in the following areas.

Question 34: Does our suggested approach to extending Vision Mātauranga focus in the right five areas? If not, where should it focus?

Question 35: How can we ensure the RSI system is open to the best Māori thinkers and researchers?

Question 36: How can we ensure that Māori knowledge, culture, and worldviews are integrated throughout our RSI system?

Question 37: How can we strengthen connections between the RSI system and Māori businesses and enterprises?

Please type your submission below. If applicable, please indicate the question(s) to which you are responding.

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Actions – Building Firm Foundations

Question 38: Do the current structures, funding, and policies encourage public research organisations to form a coordinated, dynamic network of research across the horizons of research and innovation? What changes might be made?

Question 39: Is the CRI operating model appropriately designed to support dynamic, connected institutions and leading edge research? What changes might be made?

Question 40: What additional research and innovation infrastructure is necessary to achieve the goals of this Strategy? What opportunities are there to share infrastructure across institutions or with international partners?

Question 41: What elements will initiatives in this area need to be successful?

Please type your submission below. If applicable, please indicate the question(s) to which you are responding.

PROACTIVELY RELEASED

Actions – General

Question 42: How should the Government prioritise the areas of action, and the initiatives proposed under each area?

Please type your submission below.

PROACTIVELY RELEASED

General

Question 43: Do you have any other comments on the Strategy which have not yet been addressed?

Please type your submission below.

I attended an in-person session on the strategy and was really disappointed by the complete lack of attention paid to students, who constitute such a large part of our RSI workforce, and the relative lack of attention paid to the issues confronting early career researchers. Ultimately, we have reached a situation where people are considered 'early career' and precarious jobs are the norm until fifteen or twenty years after attaining an initial degree. This is simply not tenable for most people, so they leave the research system. Addressing this as a workforce issue is the only way to begin improving our RSI system. It underlies diversity issues, it underlies connectivity issues, it underlies our ability to innovate. Please take it seriously, and please do something serious about it.