

29 April 2021

Hon Dr Megan Woods
Minister of Research, Science and Innovation
Parliament Buildings
Wellington

Dear Minister

ANNUAL LETTER OF EXPECTATIONS FOR 2021/2022

Thank you for your letter outlining your strategic and performance expectations for REANNZ over the coming year.

We acknowledge the Government's commitment to an inclusive, sustainable and productive New Zealand, with research, science and innovation (RSI) as a crucial driver to supporting this.

REANNZ is proud to play a key part in New Zealand's eResearch infrastructure, and will endeavor to contribute to the RSI Strategy, Te Pae Kahurangi report, and continue to enable and support the work of New Zealand's science, research, innovation and education community.

In line with your expectations, our long term strategic and annual business plans will focus on:

- **Member engagement**

Member engagement remains a key focus area for REANNZ, especially in light of the challenges that COVID-19 has presented, a number of them impacting members both technically and financially.

This year we are embarking on our Future Network Program (Network review and refresh). It presents a welcome opportunity to involve not only the representative working group of our members but also MBIE (the shareholder) in how we future proof REANNZ from a technical and financial perspective.

We also have the renewal of our member agreements coming up later in the calendar year. The above work is vital to ensure that REANNZ is meeting the future needs of our members in order to retain and grow our reach with the RSI sector.

- **REANNZ ongoing financial sustainability**

We continue to develop and implement business performance strategies that ensure New Zealand has a high performing, affordable and sustainable REANNZ business.

We note your expectations about good governance. The Board is continuing to work well, with a good diverse range of skills. We will continue to work with yourself and MBIE, providing regular and timely updates on our progress and early advice on any issues.

We look forward to another successful year as REANNZ continues to build on its strong foundations and extend our reach to serve New Zealand science, research, education and innovation into the future.

Yours sincerely,

A handwritten signature in black ink, appearing to read "J. Smith", written in a cursive style. The signature is positioned above a faint, light-colored rectangular stamp or watermark.

Janine Smith MNZM
Chair