Christine Hyndman

From:	Christine Hyndma	n			
Sent:	Friday, 4 Septemb				
To:	Alison Marris; Laur	en Deslandes			
Cc:	Steve McGill; Nige	Bickle; Anna Foley	Andrew Lockh	art; Suzanne Malan	
Subject:	RE: RESTRICTED - r	numbers [RESTRICT	ED]		
Tracking:	Recipient	Delivery		Read	
	Alison Marris	Delivered: 4,	/09/2015 10:25 a.m		
\$	Lauren Deslandes			2	11
	Steve McGill	Delivered: 4/	09/2015 10:25 a.m	A. 1	-1
	Nigel Bickle		09/2015 10:25 á.m.	15	am
	Anna Foley		09/2015 10:25 00.	2115 6	112
	Andrew Lockhart		19/2015 10:25 Am.	SU All	20
	Suzanne Malan	and the second second	(a) V	1010	/
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F(m: Alson Marris Sent: Friday, 4 September 2015 10:18 a.m. To: Lauren Deslandes Cc: Steve McGill; Nigel Bickle; Anna Foley; Andrew Lockhart; Suzanne Malan; Christine Hyndman Subject: RE; RESTRICTED - numbers [RESTRICTED]

Hi Lauren

Numbers:

Yes, we can take 150 this year. 100 would be additional places and 50 would be within the current quota. We could do 250 next year at a push provided we can move into the new building by September 2015.

Costs:

Acknowledging these are still estimates -

The figure of \$58 million was based on 2011 figures which were part of the detailed business case for the refugee resettlement strategy. The additional costs account for variable costs relating to the airfares and IOM costs which

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have increased significantly due to the exchange rate changes, a proportion of the additional \$5.6 million for settlement in the community resettlement (Red Cross) and furniture. It also has a small adjustment for inflation well below the actual figure for that four year period.

The only difference is in the number of selection missions: Option three is done within the existing mission planning, option two has an extra mission this year and next year, and option one has an extra mission this year and two additional missions next year.

The other costs are largely variable (as they relate directly to the number of refugees). These costs include refugee travel, health screening, accommodation at Mangere (food, power etc), Red Cross support, benefit costs, education costs, and housing. The composition of refugee households will impact on the other agency costs in particular – housing, education and benefit costs. However, at the moment, we don't know how the initial business plan costs were structured, nor what the composition of families will be in future.

	2015/16 (\$M)	2016/17 (\$M)	2017/18 (\$M)	Three y	eartotal
Option 1: 500	3.98	17.92	10.34	M	13223
Option 2: 300	3.98	9.99	6.21	MA	20.18
Option 3: 150	2.96	4.50	3.11	NA	10.58

Looking at the additional proposal you discussed with Christine (100 in 15/16, 250 in each 16/17) and 17/18), an estimate of the costs would be -

2015/16	2016/17	2017/18	2018/19 (Three year	Four year	2
(\$M)	(\$M)	(\$M)	(\$M)	total (\$M)	total (\$M)	
3.98	12.00	17.18	1 (12.40	33.46	N 4363	

Other guestions:

Current capacity at Wangeren's 175. We can manage by increasing the intakes for the rest of this year to 150 which will allow us to bring in the additional boom the March and May intakes. We are continually building the pipeline but we will have sufficient numbers to meet the 750 quota based on the regional allocation agreed by government

Sent: Lauren Deslandes [mailto's 9(2)(a) **Sent:** Thursday, 3 September 2015 8:47 p.m. **To:** Andrew Lockhart; Suzanne Malan; Christine Hyndman; Alison Marris **Cc:** Steve McGill; Nigel Bickle; Anna Foley **Subject:** RESTRICTED - numbers **Importance:** High

Hi all

Thanks Alison

Thank you all for your work this afternoon and the conversations this evening Andrew & Christine. A couple of questions.

Numbers

In our conversation Andrew, I recall you said the maximum number of Syrian nationals we could take in the *current financial year* was 100. I am being asked if this could be stretched to 150? i.e. 100 additional places above the current 750 quota AND the 50 large scale crisis situations within the 750 quota? If the answer is no, can I please have a couple of paras that I can use to clearly explain why i.e. pressures regarding selection missions, Mangere capacity, interpreters, settlement locations etc. I have made clear that we have some limitations regarding capacity

in the current financial year for a number of reasons, but that for future years if we are appropriately resourced there is more ability to move.

Andrew, we also spoke about the potential to take 200 additional in each year for the next two financial years (2016/17 - 2017/18), which would be 950 each year. I'm being asked if this could be stretched to 250, so the total would be 1000 extra each year?

So we'd be looking at something like this:

Year	Current quota	Additional	Total	Syrians
2015/16	750	100	850	150
2016/17	750	250	1000	250-300
2017/18	750	250	1000	250-300

\$\$ figures

Can we also have another closer look at the \$\$ figures provided? I need an explanation of how we have reached \$81,000 please.

Can we please explain why the average cost per refugee does not decrease as numbers increase (expectation that some base costs would remain the same regardless of increase numbers)?

Other questions

Can I please be reminded of what the concent capacity of MRR is A holl 290 per intake is future capacity correct? Re current year – if the 150 transferred places go to Asia-Pacific - can you confirm there's a pipeline of refugees from that region lined up and we'll be able to resettle them as well as the additional Syrians?

Grateful for your advice early tomorrow. When the my desk shortly after 8am.

Many thanks

Lauren Deslandes Frivate Secretary, Immigration Office of Hon Michael Woodhouse

	Year 1	Year 2 .	Year 3	3-vear total
Immigration				
Fixed				
Selection mission	30,000			
Refugee travel INZ, per mission	8,000			
Other				
	38,000			38,000
Per individual				
IOM	250			250
Health screening	300			300
Refugee travel	3,100			3,100
Mangere - food, power, cleaning etc	1,200			1,200
Mangere - health screening (captured below			1	- Teap
Mangere - education (captured below)			808 - C	1
Red Cross	4,100		1	12 4,100
Total per individual - Immigration only	8,950		A	HE F
and a second reason of the second second			GALL	UV 8,950
Vote Health - standard health services	2,960	2 0.00	D2 2,960	a Day
Vote Health - specific	4,900	- Color	172 2,000	1 4,900
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Vote Social Development - benefit support	7,020	1104,600	(dese)	16,820
Vote Social Development - employment servi	1 680	520	5111 520	2,020
Vote Housing	(5,5\$ d)	5,550	5,550	16,650
Vote Education - compulsory education	5 586	~ (\$ dob ?	> 5,250	16,425
Vote Education - tertiary education)) 3,500	7/1/1/202	1,400	6,300
otal per individual - Other Votes	30,495	20,620	20,880	71,995
otal per individual - all Votes	38(446)	20,620	20,880	80,945
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1910	2015/16	2016/17	2017/18	2018/19
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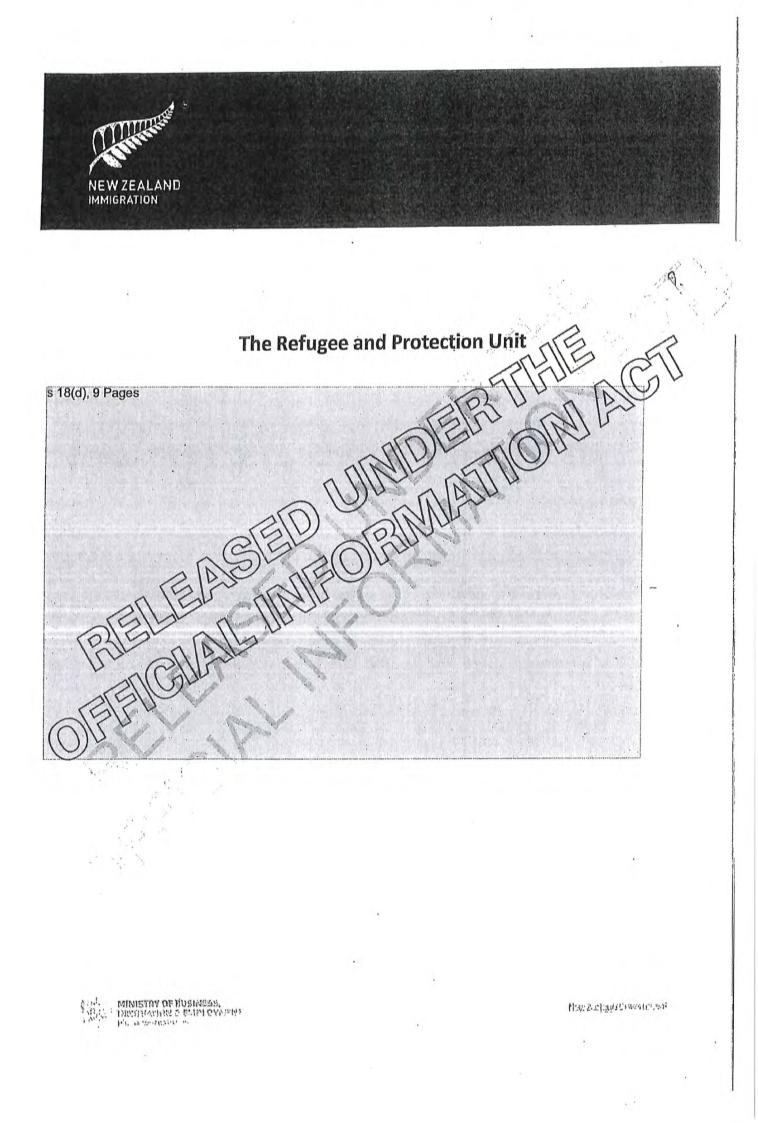
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Andrew's figures Adjusted figures for 2015 Year 1 Immigration Specific 9100 Education Mainstream 5,585 Specific 3500 Health Mainstream 2,963 Specific 4900 MSD Mainstream 7,019 Specific 980 5,549 Housing Mainstream Specific 3959 Assigned by year Assigned by e years 2016/17 (\$M) \$/M) 3.98 12.00 2019/20 three 1272 502 31 500 250 3 48,757,000 Total for three years 8.13 20,31 5.22 20.31 5.22 48.76

Year 2	Year 3	Total					
FERE	E 949	9100					
5585 1407	5,248 1,407	16418 6314					
2963	2,963	8889					
2000	2,805	4900					
4604	5,190	16813					
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Christine Hyndman

From: Sent:	Christine Hyndman Thursday, 3 September 2015 7:27	n m.
To:	'Lauren Deslandes's 9(2)(a)	Print
Cc:	Alison Marris	nen en statute en antida en altra en a
Subject:	Another point [RESTRICTED]	
Tracking:	Recipient	Delivery
- CO 11 CO	'Lauren Deslandes S 9(2)(a)	
	Alison Marris	Delivered: 3/09/2015 7:27 p.m.
li Lauren		STALLE CET
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apologies for format) n = 6(b)(ii)	ere is a bit more information.	En allan
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Floss Caughey From: Andrew Lockhart Sent: Thursday, 27 August 2015 3:50 p.m. To: Floss Caughey; Lauren Deslandes Subject: RE: 20150826L Further details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 Refugee Quota Places [IN-CONFIDENCE] Hi Floss s 6(b)(ii) Regards Andrew Lockhart National Manager Refugee Unit | Immigration New Zealand Ministry of Business, Innovation and Employme Level 12, 280 Queen Street | PO Box 90 Auckland | New Zealand 9(2)(a) From: Floss Ca Sent: Thur sday Augus To: Lauren Destandes; Andre chart Subject: RE: 2015082 in the details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 Refugee Quota s 6(b) **Floss Caughey** SENIOR ADVISOR Immigration Policy, Labour, Science and Enterprise Ministry of Business, Innovation and Employment s 9(2)(a) From: Lauren Deslandes's 9(2)(a) Sent: Thursday, 27 August 2015 2:28 p.m. To: Floss Caughey 1

Subject: RE: 20150826L Further details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 Refugee Quota Places

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From: Floss Caughey [mailto: \$ 9(2)(a)	
Sent: Thursday, 27 August 2015 2:23 p.m.	
Jo: Lauren Deslandes	
Subject: RE: 20150826L Further details abou the reallocation of 150 Refug	eee Quota places Reallocation of 15
Refugee Quota Places	and the second second second second second
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OK - we don't know exactly what was said at the Minister's meeting	
From: Lauren Deslandes [mailto: \$ 9(2)(a)	
Sent: Thursday, 27 August 2015 2:22 p.m.	
To: Floss Caughey	and the second
Subject: RE: 20150826L Further details abou the reallocation of 150 Refug	eee Quota places Reallocation of 150
Refugee Quota Places	
6(b)(ii)	
From: Floss Caughey [mailto: \$ 9(2)(a)	
Sent: Thursday, 27 August 2015 1:05 p.m.	
To: Lauren Deslandes	
Cc: Christine Hyndman; Andrew Lockhart; Suzanne Malar	
Subject: FW: 20150826L Further details abou the reallocation of 150 Refug	eee Ouota places Reallocation of 15
Refugee Quota Places	
Hi Lauren	
We suggest a couple of tweaks only:	
Para 11 – add "under a new alternative forms of admission policy)	\frown
Para 21 add under a new alternative forms of admission policy)	
Para 21 - add up to 50 each year.	γ_{a}
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Floss Caughey	
SENIOR ADVISOR	
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Immigration Policy, Labour, Science and Enterprise	

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To: Floss Caughey Subject: RE: 20150826L. Further details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 Refugee Quota Places From: Floss Caughey Intervention Floss Caughey From: Floss Caughey Intervention Floss Section Intervention Floss Section Intervention Floss Section Intervention Floss Section Intervention Floss Caughey Intervention Floss Caughey Intervention Floss Caughey Intervention Floss	From:	Lauren Deslandes s 9(2)(a)
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Reallocation of 150 Refugee Quota Places rom: Floss Caughey [mailto: \$ 9(2)(a) From: Floss Caughey [mailto: \$ 9(2)(a) From: Floss Caughey [mailto: \$ 9(2)(a) From: Lauren Deslandes [mailto \$ 9(2)(a) From: Floss Caughey From: Floss Caughey From: Floss Caughey [mailto \$ 9(2)(a)		
Arbiticity of the second se	Subject:	
From: Floss Caughey [mailto: ^{\$ 9(2)(a)} Sent: Thursday, 22 August 2015 2:23 p.m. O'Lauren Deslandes Subject: RE: 20150820. Forther details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 Refugee Quota Places OK – we don't know exactly what was said at the Minister's meeting rom: Lauren Deslandes [mailto ^{\$ 9(2)(a)} ent: Thursday, 27 August 2015 2:22 p.m. O'Floss Caughey ubject: RE: 20150826L Further details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 efugee Quota Places (b)(ii)		Reallocation of 150 Refugee Quota Places
Subject: RE: 201508264 Earther details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 Refugee Quota Places OK – we don't know exactly what was said at the Minister's meeting Trom: Lauren Deslandes [mailto ^{\$ 9(2)} (a) Setugee Quota Places OK – we don't know exactly what was said at the Minister's meeting Trom: Lauren Deslandes [mailto ^{\$ 9(2)} (a) Setugee Quota Places Setugee Quota Places To Floss Caughey Subject: RE: 20150826L Further details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 efugee Quota Places S(b)(ii) Trom: Floss Caughey [mailto ^{\$ 9(2)} (a) ent: Thursday, 27 August 2015 1:05 p.m. o: Lauren Deslandes c: Christine Hyndman: Andrew Lockhart: Suzanne Malan		
<pre>sent: Thursday, 27 August 2015 2:23 p.m. o: Lauren Deslandes bubject: RE: 201508260 Forther details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 efugee Quota Places DK - we don't know exactly what was said at the Minister's meeting rom: Lauren Deslandes [mailto^{s 9(2)(a)} ent: Thursday, 27 August 2015 2:22 p.m. o: Floss Caughey ubject: RE: 20150826L Further details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 efugee Quota Places (b)(ii) rom: Floss Caughey [mailto^{s 9(2)(a)} ent: Thursday, 27 August 2015 1:05 p.m. o: Lauren Deslandes (c) Christine Hyndman: Andrew Lockbart: Suzanne Malan</pre>		
Sent: Thursday, 27 August 2015 2:23 p.m. To: Lauren Deslandes Subject: RE: 201508260 Forther details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 Refugee Quota Places OK – we don't know exactly what was said at the Minister's meeting rom: Lauren Deslandes [mailto ^S 9(2)(a) Sent: Thursday, 27 August 2015 2:22 p.m. To: Floss Caughey Subject: RE: 20150826L Further details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 efugee Quota Places S(b)(ii) rom: Floss Caughey [mailto ^S 9(2)(a) ent: Thursday, 27 August 2015 1:05 p.m. o: Lauren Deslandes G: Christine Hyndman: Andrew Lockhart: Suzanne Malan	rom: Eloca Fauchov	[mailto: \$ 9(2)(a)
Fo: Lauren Deslandes Subject: RE: 201508260 Forther details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 Refugee Quota Places DK – we don't know exactly what was said at the Minister's meeting From: Lauren Deslandes [mailto ^{S 9(2)} (1) Sent: Thursday, 27 August 2015 2:22 p.m. O: Floss Caughey Subject: RE: 20150826L Further details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 tefugee Quota Places S(b)(ii) From: Floss Caughey [mailto ^{S 9(2)(a)} ent: Thursday, 27 August 2015 1:05 p.m. O: Lauren Deslandes G: Christine Hyndman: Andrew Lockhart: Suzanne Malan	Sent: Thursday, 27 Au	<u>Indust</u> 2015 2·23 p.m.
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From: Lauren Deslandes [mailto \$ 9(2)(a) Sent: Thursday, 27 August 2015 2:22 p.m. Subject: RE: 20150826L Further details abou the reallocation of 150 Refugeee Quota places Reallocation of 150 Refugee Quota places Reallocation of 150 Refugeee Quota places Reallocation o	Refugee Quota Places	
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 Floss Caughey Fubject: RE: 20150826L Further details about the reallocation of 150 Refugeee Quota places Reallocation of 150 efugee Quota Places (b)(ii) From: Floss Caughey [mailto^{s 9(2)(a)} ent: Thursday, 27 August 2015 1:05 p.m. o: Lauren Deslandes c: Christine Hyndman: Andrew Lockhart: Suzanne Malan 	rom: Lauren Desland	les [mailtos 9(2)(a)
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S(b)(ii) rom: Floss Caughey [mailto ^{s 9} (2)(a) ent: Thursday, 27 August 2015 1:05 p.m. o: Lauren Deslandes c: Christine Hyndman: Andrew Lockhart: Suzanne Malan	ubject: RF: 2015082	6 Further details about the reallocation of 150 Refugees Quota places Reallocation of 150
From: Floss Caughey [mailto ^{s 9} (2)(a) Sent: Thursday, 27 August 2015 1:05 p.m. To: Lauren Deslandes Sc: Christine Hyndman: Andrew Lockhart: Suzanne Malan	Subject: RE: 2015082	6L Further details abou the reallocation of 150 Refugeee Quota places Reallocation of 150
From: Floss Caughey [mailto ^{s 9(2)(a)} Sent: Thursday, 27 August 2015 1:05 p.m. To: Lauren Deslandes Sc: Christine Hyndman: Andrew Lockhart: Suzanne Malan	Subject: RE: 2015082 Sefugee Quota Places	CL Further details abou the reallocation of 150 Refugeee Quota places Reallocation of 150
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c: Christine Hyndman: Andrew Lockhart: Suzanne Malan	tefugee Quota Places 5(b)(ii) rom: Floss Caughey [<u>mailto</u> s 9(2)(a)
ubject: FW: 20150826L Further details about the reallocation of 150 Refugeee Quota places Reallocation of 150 efugee Quota Places i Lauren Ve suggest a couple of tweaks only: 'ara 11 – add "under a new alternative forms of admission policy) 'ara 21 - add up to 50 each year. 9(2)(g)(i) loss Caughey ENIOR ADVISOR	Refugee Quota Places 6(b)(ii) F rom: Floss Caughey [F ent: Thursday, 27 Au	<u>mailto</u> s 9(2)(a)
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Immigration Policy, Labour, Science and Enterprise Ministry of Business, Innovation and Employment

s 9(2)(a)

Floss Caughev

From: Sent: To: Cc:

Subject:

Lauren Deslandes <s 9(2)(a) Thursday, 27 August 2015 11:23 a.m. Andrew Lockhart Suzanne Malan; Steve McGill; Floss Caughey RE: Quota paper [IN-CONFIDENCE]

Thanks Andrew.

The regrafted version of the current 150 paper explains the first point the way you have now (last paper just said they would be outside quota) so that will sit better with Ministers.

And the second point will just be able to be explained more clearly in the advice that comes, so that's good thank you.

Many thanks.

Lauren Deslandes | Private Secretary, Immigration Office of Hon Michael Woodhouse

s 9(2)(a)

From: Andrew Lockhart [mailtos 9(2)(a) Sent: Thursday, 27 August 2015 10:53 a.m. To: Lauren Deslandes Cc: Suzanne Malan; Steve McGill; Floss Caughey Subject: RE: Quota paper [IN-CONFIDENCE]

Hi Lauren

ICIAL IN While I appreciate these questions were for us to consider for the current and future cabinet paper's on the quota but thought it might be useful to provide the information on the questions to give some context to the work to date on the alternative forms of admission which we are looking at.

In relation to question one the Refugee Quota can be seen as the entire programme covering all refugees selected and resettled in New Zealand. If the government decided to provide places for "alternative forms of admission" these would then sit with in the overall Refugee Quota alongside the "priority protection" cases. The priority protection cases are those referred by the UNHCR for resettlement based on priority protection needs and vulnerability. The UNHCR refers around 100,000 such priority cases per annum to the 27 resettlement countries in line with the priority protection places offered by resettlement countries. ->> 790° s 6(b)(ii)

s 9(2)(f)(iv)

This does not mean that those

referred are not refugees but rather reflects UNHCR's priorities (based on budget constraints) for determination of those that will be referred as priority protection cases based their protection needs and vulnerability. It is possible to have the s 9(2)(f)(iv) letermined as Refugees through the UNHCR (and in fact a number may already be mandated as part of a group protection) but we may be asked to fund at least part of the cost. We will

work through these issues in developing the paper on the three year programme and identify options for the Minister to consider.

I hope this is helpful and let me know if you need any additional information or clarification

Regards

Andrew Lockhart National Manager Refugee Unit | Immigration New Zealand Ministry of Business, Innovation and Employment Level 12, 280 Queen Street | PO Box 90533 Auckland | New Zealand s 9(2)(a)

From: Lauren Deslandes [mailto;^S 9(2)(a) Sent: Friday, 21 August 2015 12:18 p.m. To: Floss Caughey; Suzanne Malan Cc: Christine Hyndman; Joanne Hughes; Andrew Lock Subject: Quota paper

Hi all

The Minister has signed the refugee quota paper and it is currently with Hon McCully awaiting signature. It only went to MFA after Hon Woodhouse had agreed it so not sure if it will get considered at ERD on Tuesday or not at this stage.

racev Turner

A couple of things the Winister has expressed

For verniment would be unlikely to agree to a programme where we accept people who have **not** been recognised as refugees. They would still expect them to be recognised as refugees and part of the quota. So where would be two components of the quota a) purely protection - X number of people, and s 9(2)(f)(iv)

Just for you to be aware as you progress work.

Many thanks,

Lauren Deslandes | Private Secretary, Immigration Office of Hon Michael Woodhouse

s 9(2)(a)

www.govt.nz - your guide to finding and using New Zealand government services

2

From:	Lauren Deslandes ^{s 9(2)(a)}
Sent:	Tuesday, 25 August 2015 12:48 p.m.
To:	Floss Caughey; Suzanne Malan
Cc:	Christine Hyndman; Joanne Hughes; Andrew Lockhart; Steve McGill; Stacey O'Dowc Tracey Turner
Subject:	RE: Quota paper
Hi all	
s 9(2)(g)(i) 9(2)(g)(i)	have provided some feedback. I've discussed with Floss, ^{s 9(2)(g)}
not possible. T	So has asked that the paper is clear that we considered their request and for x, y and z reasons it is they suggested a rec to that effect.
Their other cor	nment is that there needs to be a casual connect of why we are recommending Option One.
Thanks,	· ~ ~
	es Private Secretary, Immigration ichael Woodhouse
9(2)(a)	
From: Lauren	
Sent: Friday, 2 To: Floss Caug Cc: 'Christine H	21 August 2015 12:18 p.m. hey; Suzanne Malan Hyndman'; \$ 9(2)(a) Andrew Lockhart; Steve McGill; Stacey O'Dowd
Sent: Friday, 2 To: Floss Caug Cc: 'Christine H	21 August 2015 12:18 p.m. hey; Suzanne Malan Hyndman'; \$ 9(2)(a) Andrew Lockhart; Steve McGill; Stacey O'Dowd ; Tracey Turner
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Lauren Deslandes | Private Secretary, Immigration Office of Hon Michael Woodhouse С