Our research, science and innovation system consists of people, institutions (including research organisations and businesses), and infrastructure. Many people are engaged day-to-day in innovating, researching and connecting with each other in a wide range of activities that contribute to research, science and innovation.

The processes of research and innovation rely on fluid connections between the components of the system. Those connections are a key theme of this strategy.

REGULATION

Regulation sets the scene for a lot of innovative activity in our economy, although we have not yet been explicit about its use or potential.

We want to consider regulatory systems approaches to some of the key goals in this strategy. These can be activity-specific, such as supporting our innovative aerospace industry, or more generic, such as enabling free transaction of knowledge and ideas between research institutions and businesses, and a strong commercialisation system.



Much of our work over the past five years has focused on ensuring our funding systems are fit-for-purpose and work well together to support the full range of research, science and innovation activity.

Our next tranche of work will focus on ensuring that the other components of our system people, institutions, regulation and Government - are working in concert and set up for success.

INSTITUTIONS

Around 4,000 businesses in New Zealand report performing R&D, with many more engaging in innovation. We also have 8 Universities, 7 Crown Research Institutes, and a number of independent research organisations dedicated to research activity.

We need to continue to ensure that our research institutions are set up and well supported and to succeed as world-leading producers of knowledge, and that our businesses and public services have access to the research and support they need to build on and use that knowledge.



PEOPLE

Not including students, New Zealand has around 20,000 FTE researchers, of which around 40% work in business.

People are at the heart of research, science and innovation. We currently have few policies directly focused at developing, attracting and retaining excellent researchers. We also need to increase the diversity of our researchers, and ensure greater opportunities for Māori.

We also need engaged users of research, and a general public actively interacting with the future possibilities of research and innovation.



INFRASTRUCTURE

Research and innovation infrastructure is housed in our businesses and research institutions. Government directly supports some large parts of this - from research vessels to pilot plants and particle accelerators.

We want to focus on sustainable provision of future-focused infrastructure, in particular our databases, collections, and e-research infrastructure. We also want to create or participate in opportunities to share infrastructure with our international partners.



INVESTMENT

Both Government and businesses invest in the research and innovation system – and this investment needs to grow. More detail on our investment system is shown on the next page.



GOVERNMENT

The Government works in this system through setting the overall strategy and direction, investing, ownership of some institutions, and creating enabling regulatory frameworks.

Government, and the public services it provides, is also an important user of research and innovation, to inform decisions and provide better and more effective public services across social, health and environmental functions.

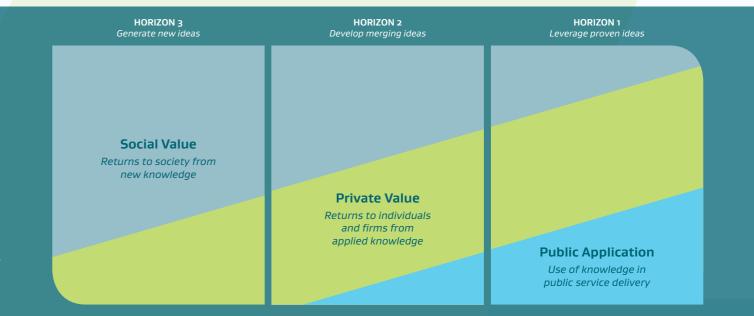
MBIE functions as system steward across all domains of research, acting on behalf of Government for the research system.

Our Investment System

RSI STRATEGY

We think about investment in research, science and innovation as occurring over three horizons: 'generate new ideas', 'develop emerging ideas', and 'leverage proven ideas'. Activity in horizon one will usually be close to application, and would normally be development of a new public service, or a new product by a firm. Activity in horizon three will be more fundamental research or development of ideas that will take many years to be used.

It is important that our activity is spread across these horizons, and that government maintains an appropriate role as an investor proportionate to the spread of public and private value. Government will be a major investor in horizon 3 research (for example via the Endeavour fund), but a minor investor in a business developing a new product (for example, via the R&D Tax Incentive). In horizon 1, value can also arise from the use of research in delivery of specific public services. This is not the broad social value arising from knowledge, but the specific social value arising from better public service delivery. Investment and decisions here are best made by the public sector entity charged with delivering the service.



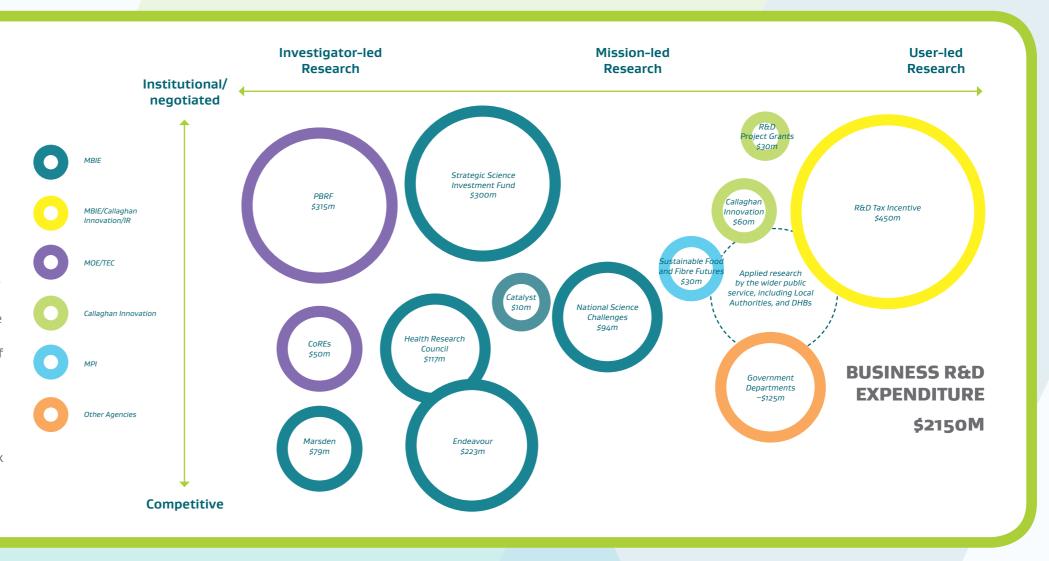


INVESTMENT

Our investment systems are designed and maintained to support a range of research, development and innovation activity, from blue- skies investigation to applied R&D. All of this activity is important, and needs to be supported in balance across the system.

We support this activity with complementary investment mechanisms. Stable long-term institutional funding is important to build and grow teams and make significant progress on big challenges and problems. Competitive funding creates dynamism and the opportunity for new ideas. Some less-targeted funds offer the opportunity for researchers or industry to use their knowledge to determine the best direction for research. Targeted by the wider public service, including strategic funds enable the government to make directed purchases for the benefit of New Zealand's future.

We have worked to ensure that these funds are deployed appropriately and in balance, that we are clear on the objectives of all funds we operate, and that the way the funds operate closely matches those objectives. This work has been accompanied by significant increases in support from government - an increase of almost 60% since 2010.



Harnessing research and innovation to advance the wellbeing of all New Zealanders into the future

By 2027, New Zealand will be a global innovation hub, a world-class generator of new ideas for a productive, sustainable and inclusive future.

Guiding Principles

Excellence - Connections - Impact

1. MAKING NEW ZEALAND A MAGNET FOR TALENT

Develop a large scale talent initiative to grow, attract, and retain the best researchers, entrepreneurs, investors, and visionary thinkers.

Ensure diverse talent can thrive and grow in our research and innovation system.



2. CONNECTING RESEARCH AND INNOVATION

Develop a global best practice research commercialisation system, with a growing network of technology incubators, and a regulatory systems approach to publicly-funded IP.

Connect New Zealand with global research leaders working at the knowledge frontier. Integrate with overseas RSI systems for mutual benefit on global challenges, such as climate change, and opportunities to share



3. START-UP^SCALE-UP

Scale up our research and innovation capabilites in key focus areas at the global frontier.

Develop a flexible and graduated system of support that enables start-up firms to fast-track their growth and achieve scale.

Establish innovation missions to address public good opportunities, such as kaitiakitanga of our biological heritage, and health system delivery.



4. TOWARDS AN EXTENDED VISION MĀTAURANGA

Ensure the RSI system is open to the best Māori thinkers and researchers.

Ensure the innovation system is open to the energy and ideas of our Māori entrepreneurs.

Resource and protect Mātauranga Māori.

Create an environment where Māori entities and businesses invest with confidence in research and innovation.





5. BUILDING FIRM FOUNDATIONS

Ensure our structures, funding, and policies encourage our public research organisations to form a coordinated, dynamic network of research across the horizons of research and innovation.

Ensure our research infrastructure is placed on a sustainable footing. We will focus on e-research, databases and collections, and international scale infrastructure collaborations.



Create a progressive investment programme to enhance the contribution of main RSI funds to government health, social, environmental and economic objectives. Focus on sustainable increases to the R&D Tax Incentive, the Endeavour Fund, the Marsden Fund and the Health Research Council.